



2011

Adopted Budget

City of Shoreview, Minnesota

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2011 Operating Budget

City of Shoreview, Minnesota
4600 Victoria Street North
Shoreview, MN 55126

City Council

Mayor..... Sandy Martin
Council member..... Blake Huffman
Council member..... Terry Quigley
Council member..... Ady Wickstrom
Council member..... Ben Withhart

Administrative Staff

City Manager..... Terry Schwerm
Assistant City Manager/
Community Development Director.... Thomas Simonson
Finance Director/Treasurer..... Jeanne Haapala
Public Works Director..... Mark Maloney
Parks & Recreation Director..... Jerry Haffeman

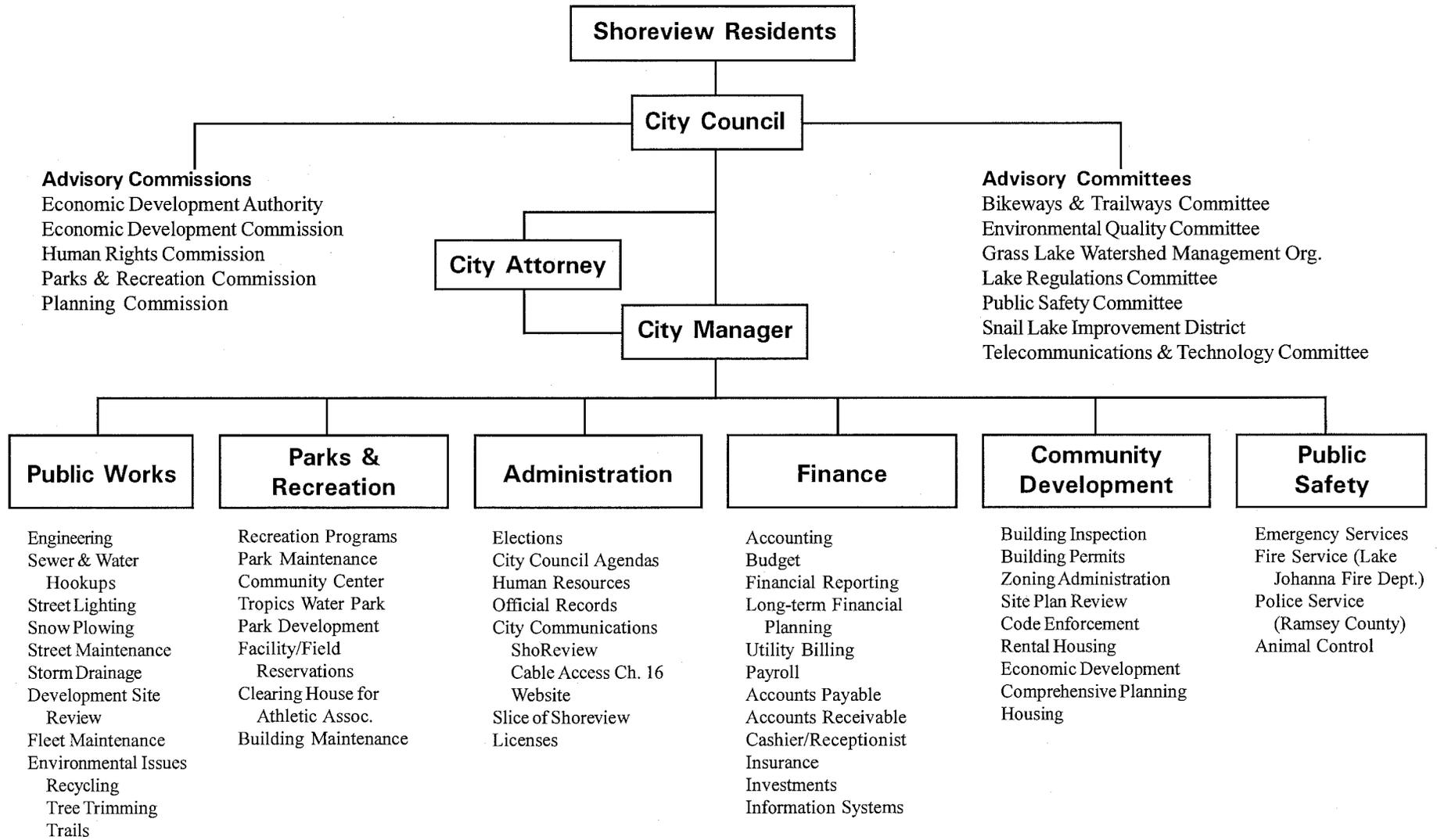
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Finance Director

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City of Shoreview
ORGANIZATIONAL CHART

January 1, 2010



December 21, 2010

Mayor and City Council,

The enclosed 2011 budget, as adopted by the City Council, provides information on service levels, tax levies, tax rates, capital outlay, revenue sources, and outside factors that influence the budget. This letter is intended to summarize the changes in operations and present a brief overview of the budget.

Budgets for all operating and debt funds are included in this document. Capital project funds are planned for through the adoption of the capital improvement program (CIP), a separate document. The CIP contains detailed information about specific projects in the next five years, as well as a discussion of capital improvement policies and the impact of planned projects on debt levels and future tax levies.

The budget document is divided into the following three sections:

- I. Introduction – Principal city officials, organizational chart, letter of transmittal, budget procedures and methods
- II. Budget summary – Summary information on revenues, expenditures, capital outlays, tax levies, valuations and tax rates
- III. Individual fund budgets – Budget information for each operating and debt fund, including a summary of revenues and expenditures, capital outlay, staff full-time equivalents and transfers between funds.

General Overview

State Aids – Shoreview will lose 4.9% of the 2010 General fund tax levy to State market value homestead credit (MVHC) cuts, and expects to lose 5.2% of the General fund levy in 2011. This amounts to a tax revenue loss of \$321,261 for 2010 and \$350,000 for 2011. Since the State program began in 2002, Shoreview has collected about one-fourth of the MVHC allocated to Shoreview properties, and has lost nearly \$2.7 million in MVHC aid.

Outside Influences on Taxes – Several factors other than the tax levy impact the amount of property taxes paid by individual property owners, these include:

- Changes in Market Values – The City influences property value growth through new development approvals and economic development efforts however, as Shoreview continues to near full development, opportunities for tax base growth due to new construction diminish. This means that existing properties support operating cost increases because little if any growth in value from new construction is available to offset a portion of rising costs. Currently, the community is more than 95% developed and although some land area is underdeveloped, there is little vacant land left for new development projects.

Changes in market value can have a significant impact on individual property tax bills, as do levies adopted by all taxing jurisdictions. According to the Ramsey County Assessor's office, for taxes payable in 2011, the average change in residential values is a 4.9% decrease.

- **Fiscal Disparities** – Even though Shoreview continues to gain value from the fiscal disparities pool, the net revenue from fiscal disparities varies from year to year based on metro wide property value changes. For 2011, Shoreview’s allocation is expected to increase 4% (from \$832,802 in 2010 to \$866,880 in 2011).
- **Economy** – Another influence on the City’s budget is the economy. New construction is considerably lower than a decade ago due to the economic downturn and the City nearing full development. As a result, building permit revenues from new development have declined. Fortunately, permits associated with home improvements have slowed the overall drop in permit revenue, giving Shoreview time to adjust to new lower permit projections in the future.

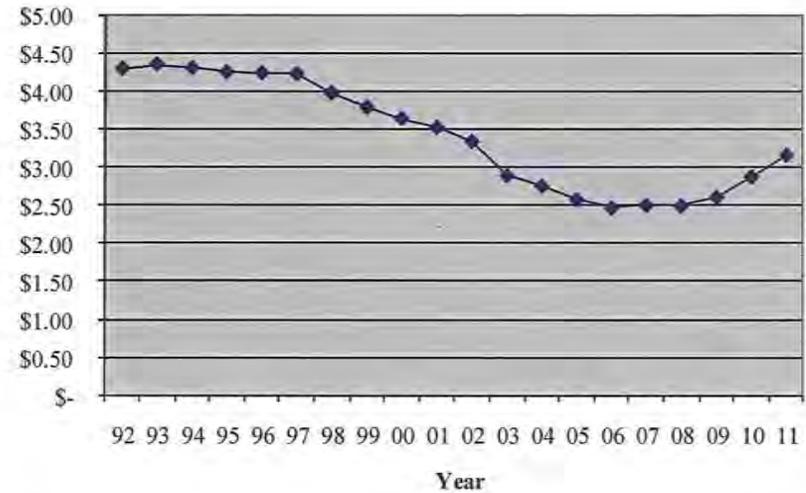
Property Taxes – The gross 2011 property tax levy shown in the table below is 3.8 percent higher than 2010, and the net paid by property owners (after reductions for fiscal disparities and MVHC) is 3.5% higher.

	2010	2011	Change
Gross tax levy (City)	\$9,005,000	\$9,345,734	3.8%
MVHC cuts	(321,261)	(350,000)	8.9%
Fiscal disparities	(832,802)	(866,880)	4.1%
Net tax paid by property owners (City)	<u>\$7,850,937</u>	<u>\$8,128,854</u>	<u>3.5%</u>
Taxable value (millions)	\$ 29.643	\$ 27.764	-6.3%
Tax rate (City)	27.569	30.540	10.8%
Gross tax levy (HRA)	\$ 50,000	\$ 60,000	20.0%
MVHC cuts (HRA)	(1,965)	(2,141)	9.0%
Net tax paid by property owners (HRA)	<u>\$ 48,035</u>	<u>\$ 57,859</u>	<u>20.5%</u>
Tax rate (HRA)	0.169	0.197	16.6%

Property Values – Total taxable value is expected to drop 6.3% as a result of the decline in residential, apartment, commercial and industrial property values.

Tax Rates – Even though the increase in the City’s gross tax levy is 3.8%, the City’s tax rate is expected to increase 10.7% (from 27.569 to 30.540). This occurs because of the combined impact of the drop in taxable values and the increase in the tax levy.

To illustrate the relationship between City taxes and property values, the graph below shows the City’s tax levy per \$1,000 of market value over 20 years. Taxes levied per \$1,000 of market value declined steadily through 2006, and begin to rise again starting in 2007. A long-term comparison of this ratio is provided on page 22 of this budget document.



Service Levels – The 2011 budget continues existing service levels and in general emphasizes core services such as police and fire protection, street maintenance, snow removal, and code enforcement.

Total Expense

Total expense increases 2.4 percent, while General fund expense increases 1.9 percent. Major changes include:

- General fund increase – police, fire, health insurance, and contractual
- Recycling increase – contractual costs
- Community Center increase – improvements to building
- Recreation Programs increase – higher program costs
- Cable television increase – contractual and printing costs
- Slice of Shoreview increase – event improvements
- Debt service decrease – advance refunding of debt and change in accounting for maintenance center debt payments (originally budgeted in Debt Service funds and moved to the Central Garage fund)
- Water, Sewer and Surface Water increase – contractual costs, depreciation, transfers to the General fund and the allocated share of maintenance center debt payments
- Central garage increase – depreciation and debt service payments associated with the maintenance center renovation

Total Revenue

The table at right provides a two-year comparison of operating and debt fund revenues:

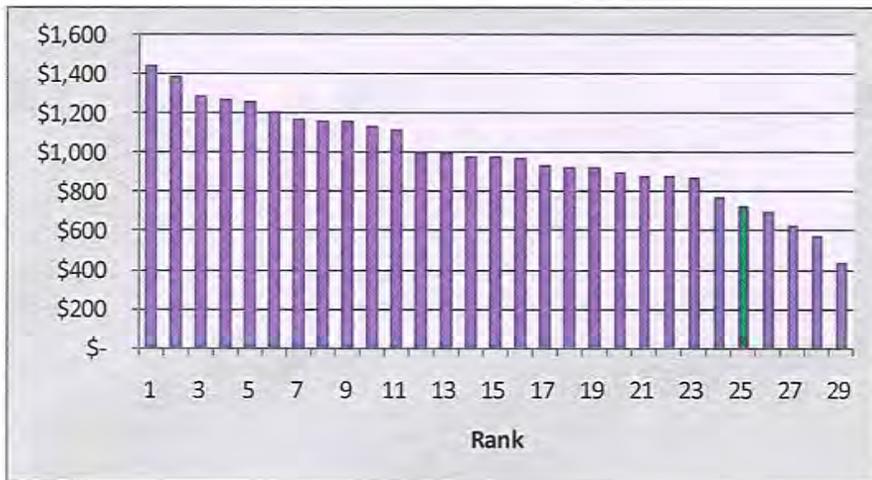
- Property taxes dedicated to project funds are not shown
- Utility charges cover operating, maintenance and replacement costs for the City's utility operations and an allocated share of maintenance center debt
- Central garage fees cover operating, maintenance and replacement costs
- Interest earnings decrease due to lower investment rates
- Inter-fund transfers increase due to utility transfers (based on asset value) and maintenance center debt payments

Fund	2010 Adopted Budget	2010 Revised Estimate	2011 Proposed Budget	Increase (Decrease)	Percent Change
General	\$ 8,238,152	\$ 8,187,154	\$ 8,394,668	\$ 156,516	1.9%
Recycling	427,813	418,264	443,173	15,360	3.6%
Community Center	2,353,899	2,320,094	2,473,809	119,910	5.1%
Recreation Programs	1,194,116	1,258,525	1,275,803	81,687	6.8%
Cable Television	283,516	356,424	305,211	21,695	7.7%
Econ Devel Authority	25,000	18,178	18,240	(6,760)	-27.0%
Housing Redev Authority	50,000	46,935	50,211	211	0.4%
Slice of Shoreview	44,200	44,200	50,000	5,800	13.1%
Debt Service funds	1,813,897	2,007,904	1,198,328	(615,569)	-33.9%
Water	2,251,320	2,277,939	2,435,912	184,592	8.2%
Sewer	3,372,970	3,380,029	3,562,308	189,338	5.6%
Surface Water Mgmt	1,042,308	971,819	1,071,691	29,383	2.8%
Street Lighting	350,128	280,952	300,523	(49,605)	-14.2%
Central Garage	1,038,252	1,201,925	1,471,617	433,365	41.7%
Short-term Disability	8,000	8,000	8,000	-	0.0%
Liability Claims	45,000	30,000	30,000	(15,000)	-33.3%
Total Expense	\$ 22,538,571	\$ 22,808,342	\$ 23,089,494	\$ 550,923	2.4%

Revenue Source	2010 Adopted Budget	2010 Revised Estimate	2011 Proposed Budget	Increase (Decrease)	Percent Change
Property taxes	\$ 6,845,000	\$ 6,841,035	\$ 7,055,734	\$ 210,734	3.1%
Special assessments	126,186	123,076	144,311	18,125	14.4%
Licenses and permits	285,600	290,450	281,150	(4,450)	-1.6%
Intergovernmental	234,452	235,249	235,602	1,150	0.5%
Charges for services	4,988,810	5,147,255	5,271,261	282,451	5.7%
Fines and forfeits	47,000	41,000	42,500	(4,500)	-9.6%
Utility charges	6,671,779	6,368,100	7,177,300	505,521	7.6%
Central garage charges	1,034,135	1,034,717	1,109,816	75,681	7.3%
Interest earnings	322,000	248,750	232,550	(89,450)	-27.8%
Miscellaneous	63,140	80,056	72,942	9,802	15.5%
General fixed assets	30,000	30,000	30,000	-	0.0%
Debt proceeds	200,000	4,000	-	(200,000)	-100.0%
Interfund transfers	1,604,935	1,595,505	1,773,600	168,665	10.5%
Total Revenue	\$ 22,453,037	\$ 22,039,193	\$ 23,426,766	\$ 973,729	4.3%

Property Tax Comparison

A comparison of Shoreview's share of the property tax bill to the City portion of taxes in 28 other metro-area cities is shown below. Population is used to select 14 cities larger and 14 cities smaller than Shoreview. For 2010, Shoreview's share of the tax bill ranks 5th lowest, and is about 27% below the average. This relationship is shown in the graph below, for a home valued at \$262,200 in each City. Shoreview is represented by the dark bar.



The average City-share of the tax bill on a \$262,200 home is \$985. The highest City-share of the tax bill is \$1,439, and the lowest is \$435. Shoreview's favorable comparison (at \$723) has continued over time in part due to lower costs for contracted public safety services. In the year 2000 Shoreview's tax was approximately 23% below the average.

Note: 2010 tax comparisons are shown because 2011 data is not yet available. It is also important to note that the City tax estimates are before the allocation of market value credits because the allocation formula varies by City.

Summary

The 2011 budget document provides an integrated picture of the City's operations and debt payments. It provides information on all fund types except capital project funds; all program activities, work program objectives, revenue and expenditure detail, as well as historical comparisons.

Development of the budget occurs with the following goals in mind:

- Maintain existing services and programs
- Protect parks, lakes and open space areas
- Encourage maintenance and reinvestment in neighborhoods
- Explore targeted development/redevelopment to ensure a diverse tax base, quality housing, jobs and a good mix of commercial services for residents
- Provide for future housing and capital improvement initiatives
- Address economic challenges including the continued loss of state aid (MVHC)

Preparation of this document was a staff function and their effort and input is deeply appreciated.

Respectfully,

Jeanne A. Haapala
Finance Director/Treasurer

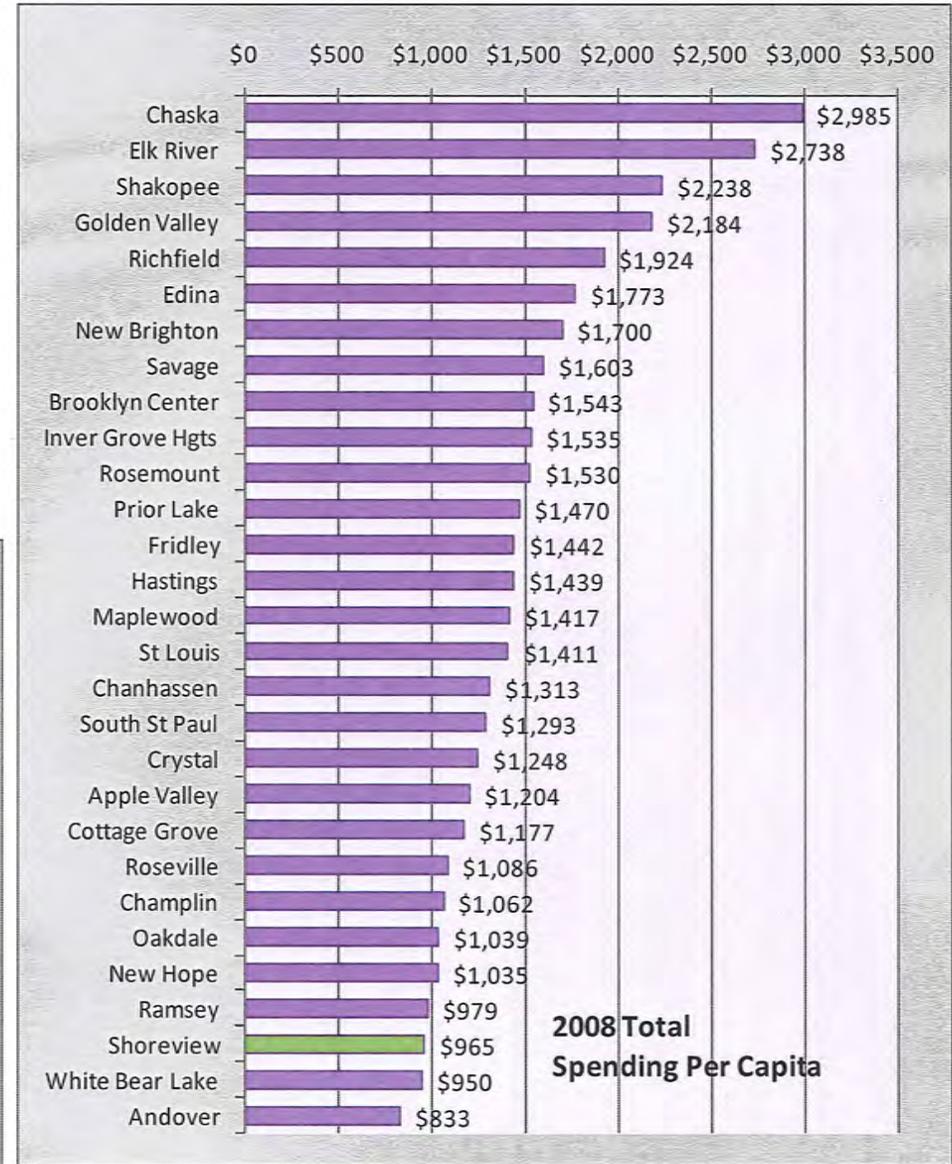
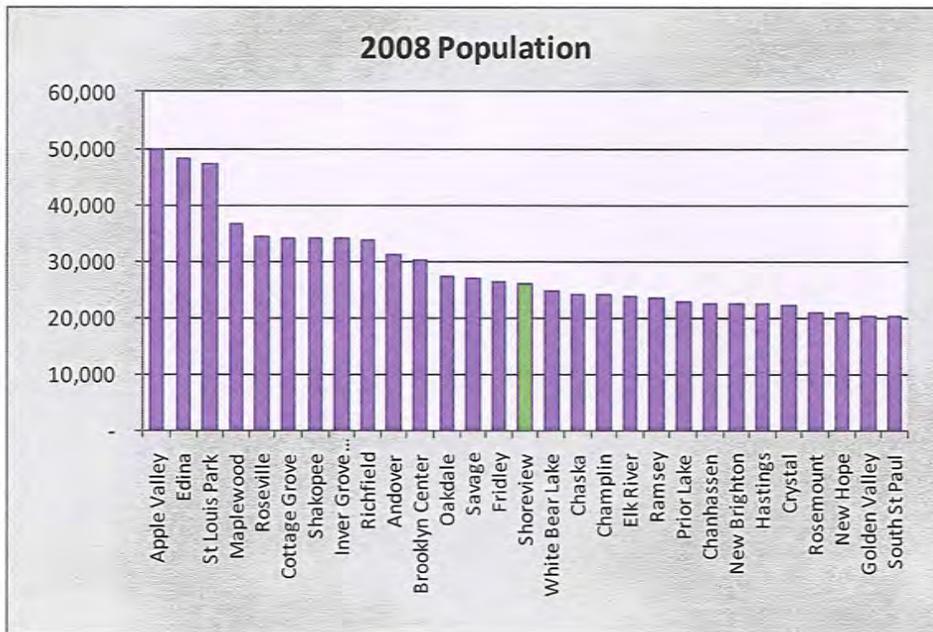
Community Benchmarks How does Shoreview compare?

Population – Each year, as part of the budget process, staff prepares comparisons between Shoreview and 28 other metro-area cities. The cities closest to Shoreview in population are selected by choosing 14 cities larger and 14 cities smaller than Shoreview.

The graph below shows the cities in the 2008 comparison group by population.

Spending – The graph at right shows 2008 total spending per capita (the most recent year available from the Office of State Auditor).

- Shoreview ranks 3rd lowest at \$965 total per capita spending
- Shoreview is 35% below the per capita average of \$1,487
- Chaska has the highest per capita spending at \$2,985
- Andover has the lowest per capita spending at \$833



Community Benchmarks Per Capita Spending

Per Capita Spending – Reviewing the change in rankings over time helps illustrate how changes in Shoreview compare to changes in other cities. The table at right provides a comparison of total spending per capita for the years 2000 and 2008. As shown:

- Shoreview ranks 5th lowest in 2000
- Shoreview ranks 3rd lowest in 2008
- Shoreview spent 33% less than average in 2000
- Shoreview spent 35% less than average in 2008
- Chaska is highest in 2000, at \$3,234
- Chaska remains highest in 2008 at \$2,985

2000 Spending Per Capita			2008 Spending Per Capita		
Rank	City	Spending Per Capita	Rank	City	Spending Per Capita
1	Chaska	\$ 3,234	1	Chaska	\$ 2,985
2	Golden Valley	\$ 2,527	2	Elk River	\$ 2,738
3	Shakopee	\$ 2,002	3	Shakopee	\$ 2,238
4	Elk River	\$ 1,942	4	Golden Valley	\$ 2,184
5	Savage	\$ 1,694	5	Richfield	\$ 1,924
6	Rosemount	\$ 1,376	6	Edina	\$ 1,773
7	Chanhassen	\$ 1,325	7	New Brighton	\$ 1,700
8	Brooklyn Center	\$ 1,323	8	Savage	\$ 1,603
9	Richfield	\$ 1,263	9	Brooklyn Center	\$ 1,543
10	New Brighton	\$ 1,248	10	Inver Grove Hgts	\$ 1,535
11	Edina	\$ 1,147	11	Rosemount	\$ 1,530
12	South St Paul	\$ 1,144	12	Prior Lake	\$ 1,470
13	New Hope	\$ 1,143	13	Fridley	\$ 1,442
14	Roseville	\$ 1,132	14	Hastings	\$ 1,439
15	Prior Lake	\$ 1,108	15	Maplewood	\$ 1,417
16	Hastings	\$ 1,107	16	St Louis	\$ 1,411
17	Inver Grove Hgts	\$ 1,040	17	Chanhassen	\$ 1,313
18	St Louis Park	\$ 1,013	18	South St Paul	\$ 1,293
19	Apple Valley	\$ 1,006	19	Crystal	\$ 1,248
20	Ramsey	\$ 971	20	Apple Valley	\$ 1,204
21	Andover	\$ 895	21	Cottage Grove	\$ 1,177
22	Cottage Grove	\$ 884	22	Roseville	\$ 1,086
23	Oakdale	\$ 840	23	Champlin	\$ 1,062
24	Maplewood	\$ 836	24	Oakdale	\$ 1,039
25	Shoreview	\$ 834	25	New Hope	\$ 1,035
26	Fridley	\$ 834	26	Ramsey	\$ 979
27	Champlin	\$ 755	27	Shoreview	\$ 965
28	Crystal	\$ 727	28	White Bear Lake	\$ 950
29	White Bear Lake	\$ 719	29	Andover	\$ 833
	Average	\$ 1,244		Average	\$ 1,487
	Shoreview to Avg	-33.0%		Shoreview to Avg	-35.1%

Community Benchmarks Per Capita Spending

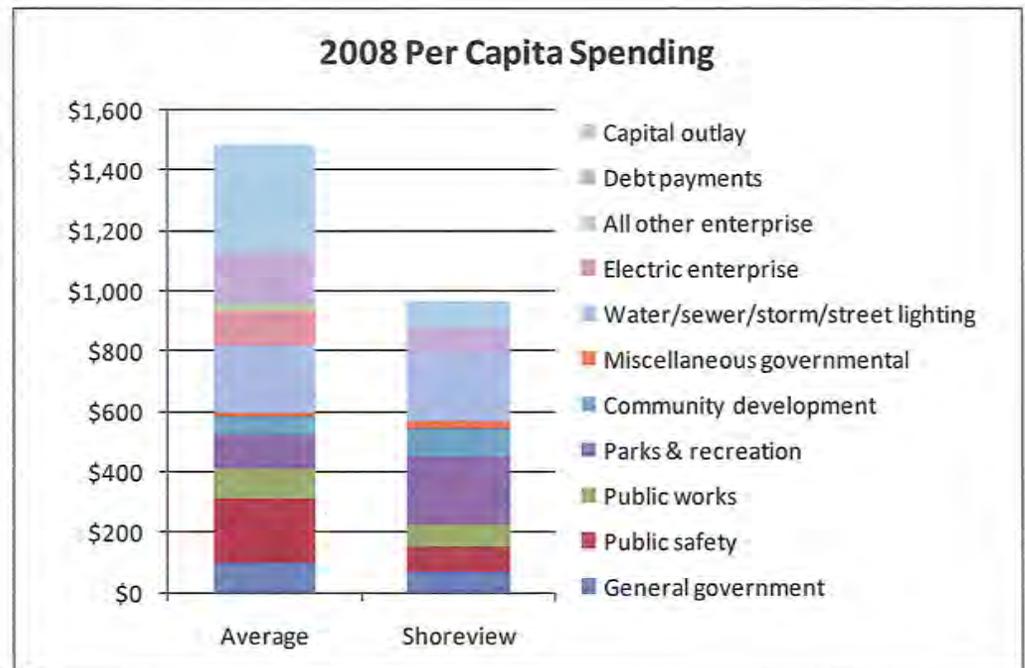
Per Capita Spending – The table and graph at right provide a comparison of 2008 spending per capita for Shoreview and the average for comparison cities.

Shoreview spends considerably less than average on general government, public safety, public works and debt payments, which are expenses supported by property taxes.

Conversely, Shoreview spends more on parks and recreation and community development.

- Parks and recreation is higher due to community center and recreation program operations, which are primarily supported by user fees (memberships, admissions and registration fees).
- Community development is higher due to one-time assistance provided to PaR Systems during 2008 (from an existing tax increment district). The assistance caused Shoreview's community development expense per capita to temporarily rise above average. Without the assistance, Shoreview's community development spending per capita drops to \$46.11.

2008 Per Capita Spending	Average	Shoreview	Shoreview to Average	
			Dollars	Percent
General government	\$ 97.14	\$ 68.30	\$ (28.84)	-29.7%
Public safety	215.73	86.42	(129.31)	-59.9%
Public works	94.02	70.79	(23.23)	-24.7%
Parks & recreation	117.68	224.47	106.79	90.7%
Community development	55.43	92.38	36.95	66.7%
Miscellaneous governmental	17.81	25.12	7.31	41.0%
Water/sewer/storm/street lighting	220.70	223.18	2.48	1.1%
Electric enterprise	113.34	-	(113.34)	-100.0%
All other enterprise	25.06	-	(25.06)	-100.0%
Debt payments	169.78	89.12	(80.66)	-47.5%
Capital outlay	360.07	85.38	(274.69)	-76.3%
Total Spending per capita	\$1,486.76	\$ 965.16	\$ (521.60)	-35.1%



Community Benchmarks Per Capita Revenue

Per Capita Revenue – The table below provides a comparison of 2008 revenue per capita for Shoreview and the average for comparison cities.

Shoreview receives less than average in every category of revenue except charges for service (which accounts for community center memberships and admissions as well as recreation program fees).

The graph at right provides a comparison of 2008 property tax revenue per capita for Shoreview and comparison cities. Shoreview ranks 3rd lowest at \$303 per capita, and is 21.6% below the average of \$387.

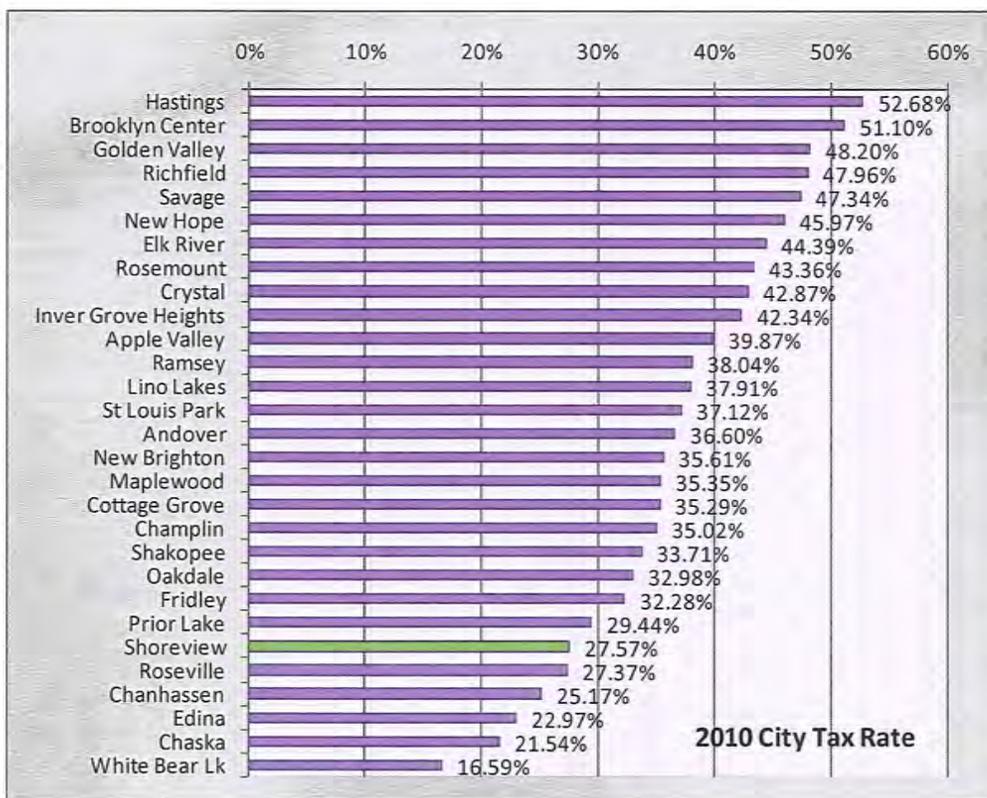
2008 Per Capita Revenue	Average	Shoreview	Shoreview to Average	
			Dollars	Percent
Property tax	\$ 387.00	\$ 303.32	\$ (83.68)	-21.6%
Tax increment (TIF)	85.28	70.70	(14.58)	-17.1%
Franchise tax	15.90	10.75	(5.15)	-32.4%
Other tax	1.44	0.99	(0.45)	-31.3%
Special assessments	48.30	6.11	(42.19)	-87.3%
Licenses & permits	31.28	20.43	(10.85)	-34.7%
Federal (all combined)	15.07	-	(15.07)	-100.0%
State (all combined)	66.81	8.17	(58.64)	-87.8%
Local (all combined)	20.19	2.22	(17.97)	-89.0%
Charges for service	120.33	176.10	55.77	46.3%
Fines & forfeits	8.29	2.14	(6.15)	-74.2%
Interest	41.09	18.35	(22.74)	-55.3%
All other governmental	46.09	6.61	(39.48)	-85.7%
Water/sewer/storm/street lighting	236.44	234.34	(2.10)	-0.9%
Electric enterprise	121.91	-	(121.91)	-100.0%
All other enterprise	31.79	-	(31.79)	-100.0%
Total Revenue per capita	\$1,277.21	\$ 860.23	\$ (416.98)	-32.6%



Community Benchmarks City Tax Rate

City Tax Rate - The graph (below) provides a comparison of the 2010 City tax rate in each community. Tax rates provide a useful comparison because they are the best measure of both levies and values in a City (because the levy is divided by the taxable value to get the tax rate). Shoreview ranks 6th lowest, and is about 25% below the average tax rate of 36.78 for comparison cities.

Shoreview's tax rate rank has remained relatively constant in the last 10 years. The table at right shows that in 2000 Shoreview ranked the same as in 2010, and was about 24% below the average for comparison cities in 2000.



2000 City Tax Rate			2010 City Tax Rate		
City	City Tax Rate	Rank	City	City Tax Rate	Rank
Rosemount	39.33%	1	Hastings	52.68%	1
Hastings	38.09%	2	Brooklyn Center	51.10%	2
Lino Lakes	35.96%	3	Golden Valley	48.20%	3
Brooklyn Center	34.65%	4	Richfield	47.96%	4
Prior Lake	32.52%	5	Savage	47.34%	5
Golden Valley	30.80%	6	New Hope	45.97%	6
Elk River	30.25%	7	Elk River	44.39%	7
Chanhassen	29.53%	8	Rosemount	43.36%	8
Apple Valley	29.02%	9	Crystal	42.87%	9
New Hope	27.86%	10	Inver Grove Heights	42.34%	10
Cottage Grove	27.40%	11	Apple Valley	39.87%	11
Richfield	26.78%	12	Ramsey	38.04%	12
Crystal	26.54%	13	Lino Lakes	37.91%	13
Oakdale	26.29%	14	St Louis Park	37.12%	14
Inver Grove Heights	26.01%	15	Andover	36.60%	15
Champlin	25.64%	16	New Brighton	35.61%	16
Ramsey	24.12%	17	Maplewood	35.35%	17
Andover	22.57%	18	Cottage Grove	35.29%	18
St Louis Park	21.53%	19	Champlin	35.02%	19
Maplewood	20.65%	20	Shakopee	33.71%	20
New Brighton	20.39%	21	Oakdale	32.98%	21
Savage	20.21%	22	Fridley	32.28%	22
Shakopee	20.11%	23	Prior Lake	29.44%	23
Shoreview	19.38%	24	Shoreview	27.57%	24
Roseville	19.03%	25	Roseville	27.37%	25
Edina	17.67%	26	Chanhassen	25.17%	26
Fridley	17.14%	27	Edina	22.97%	27
Chaska	16.52%	28	Chaska	21.54%	28
White Bear Lk	15.75%	29	White Bear Lk	16.59%	29
Average	25.58%		Average	36.78%	
Shoreview to avg.	-24.2%		Shoreview to avg.	-25.0%	

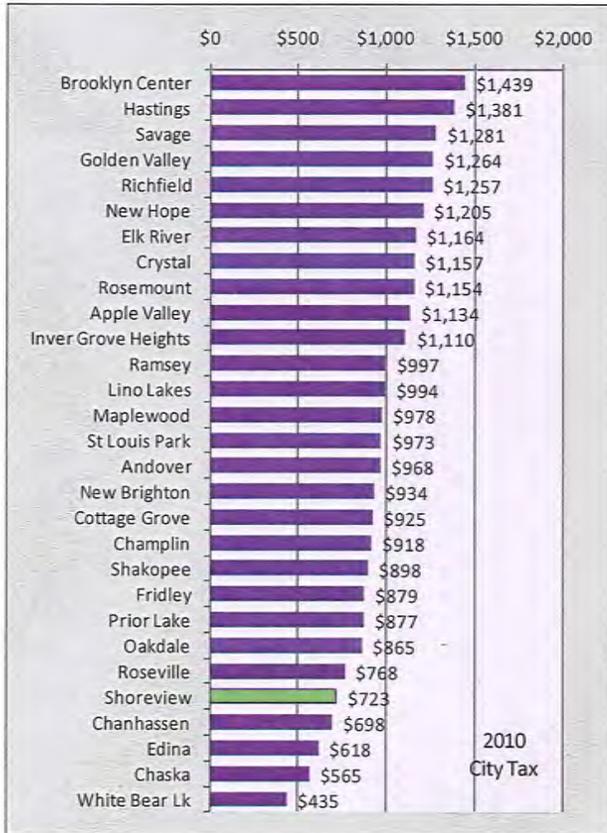
Community Benchmarks City Tax Levy

Tax Levy Rankings - Shoreview's tax levy rank among comparison cities has improved in the last 10 years. In 2000 Shoreview ranked 16, and has dropped 6 positions since then to rank 22 in 2010. Further, in 2000 Shoreview's tax levy was about 19% below average, and is about 26% below the average for 2010.

2000		
Rank	City	Levy
1	Edina	\$ 13,650,815
2	Apple Valley	10,639,305
3	St Louis Park	9,676,992
4	Golden Valley	7,570,945
5	Brooklyn Center	7,168,557
6	Maplewood	7,156,423
7	Roseville	6,400,953
8	Richfield	6,266,105
9	Inver Grove Heigh	6,062,164
10	Cottage Grove	5,647,964
11	Chanhassen	5,565,488
12	Rosemount	4,736,849
13	New Hope	4,695,833
14	Hastings	4,682,755
15	Oakdale	4,424,971
16	Shoreview	4,284,765
17	Lino Lakes	4,187,593
18	Prior Lake	4,090,810
19	Fridley	4,035,843
20	Elk River	3,995,228
21	Andover	3,920,287
22	Savage	3,913,371
23	Crystal	3,867,767
24	Shakopee	3,518,199
25	Champlin	3,177,506
26	New Brighton	3,173,782
27	White Bear Lk	2,927,315
28	Ramsey	2,907,043
29	Chaska	1,707,433
Average		\$ 5,312,175
Shvw to Avg		-19.3%

2010		
Rank	City	Levy After MVHC Cuts
1	Edina	\$ 24,582,648
2	St Louis Park	21,799,691
3	Apple Valley	20,209,462
4	Golden Valley	15,968,952
5	Maplewood	15,388,032
6	Inver Grove Heigh	15,077,143
7	Savage	14,680,404
8	Richfield	14,678,665
9	Shakopee	14,156,439
10	Roseville	12,990,863
11	Brooklyn Center	12,000,229
12	Cottage Grove	11,522,077
13	Hastings	10,979,908
14	Elk River	10,711,610
15	Rosemount	10,605,781
16	Andover	10,278,486
17	Chanhassen	9,539,468
18	Fridley	9,404,787
19	Oakdale	9,218,504
20	New Hope	8,757,955
21	Prior Lake	8,735,764
22	Shoreview	8,683,739
23	Crystal	8,478,437
24	Lino Lakes	8,442,330
25	Ramsey	8,159,557
26	Champlin	7,194,269
27	New Brighton	7,125,076
28	Chaska	4,707,593
29	White Bear Lk	4,441,168
Average		\$ 11,673,070
Shvw to Avg		-25.6%

Community Benchmarks 2010 Property Tax by Jurisdiction for \$262,200 Home



City Share – A comparison of the City portion of the tax bill shows that Shoreview ranks 5th lowest among comparison cities (26.6% below average). City taxes range from a high of \$1,439 in Brooklyn Center to a low of \$435 in White Bear Lake. White Bear Lake also receives \$1.5 million in state aid, in comparison to zero state aid in Shoreview.

Special District Share – Combined taxes for special districts rank higher than average (about 16% above average). These districts include Metropolitan Council, Shoreview HRA, Mosquito Control and watershed districts. Special district taxes for a \$262,200 home range from a high of \$296 in St Louis Park to a low of \$75 in Andover.

School District Share – School district taxes in Shoreview (for the Mounds View district) rank approximately 5% below average. School district taxes for a \$262,200 home range from a high of \$1,508 in Elk River to a low of \$921 in Roseville.

Community Benchmarks 2010 Property Tax by Jurisdiction for \$262,200 Home



County Share – The county share of property taxes rank high in Shoreview because Ramsey County is one of the highest taxing counties in the metro-area (29.6% above average). County taxes for a \$262,200 home range from a high of \$1,318 in Ramsey County to a low of \$728 in Dakota County.



Total Taxes – Total taxes for all jurisdictions combined, including the allocated MVHC credit of \$136, rank about average in Shoreview (.2% above average).

Budget Process

The following description of the City's budget process is provided to familiarize the reader with the budget structure, how the budget is prepared, and how the budget is controlled.

During the month of May, materials are distributed to assist in the preparation of departmental budgets. Worksheets showing the budget for the current year, actual activity for the previous year, and wage and fringe benefit costs are included. Each department prepares a revised estimate for the current year and a budget request for the coming year (the budget year).

All budget information is submitted to the finance department for review and processing. The requested budget (all departmental budgets combined) is then submitted to the City Manager for review. Formal and informal meetings between the City Manager and individual department directors are conducted to review requested budgets and obtain additional information regarding service levels and priorities. Proposed new programs and changes in service levels are closely examined, and the impact on the tax levy and user fees is carefully analyzed. Any changes as a result of these meetings are then incorporated into the proposed budget.

The proposed budget is reviewed by the City Council at several workshop meetings. Major goals, objectives, and resource constraints are evaluated, as well as any changes in service levels and new initiatives.

State law requires that cities hold a public hearing on the budget and tax levy between November 15 and December 20. Adoption of the budget and tax levy must occur after the hearing and before December 28.

Budget Methods

Various methods are used to prepare a balanced budget that accurately reflects anticipated spending levels and prepares the City for unanticipated events.

Estimated revenues and expenditures for the current year are revised to obtain a more accurate prediction for the year, and to assist in predicting revenues for the budget year. Potential budget surpluses are examined, especially with regard to their impact on fund balances.

Property taxes are received in July and December of each year, which means that fund balances need to support operations until the first tax payments are received each year. Since property taxes and aids are the primary source of revenue in the General Fund, the City's policy is to designate 50 percent of the ensuing years General Fund tax levy and aids as a minimum fund balance for cash flow purposes.

The City's general fund also includes an additional fund balance designation equal to 5 percent of annual expenditures for unanticipated costs and potential reductions in state aids. This allowance is supplemented by a contingency allowance within the operating budget (in some years), and is made for the General Fund in total, rather than for any specific activity or program (since it is unlikely that unexpected expenditures or emergencies will occur in each program). The contingency appropriation may be used for needs anywhere within the general fund. It should be noted that the proposed 2010 budget does not contain a contingency allowance for the General Fund.

Controlling Expenditures

Even though the budget establishes spending limits, specific procedures are also in place as an additional control. Department directors are responsible for reviewing all expenditure requests for expenditures greater than \$2,500 but less than \$10,000. The City Manager is responsible for approving expenditures more than \$10,000 but less than \$20,000, and the City Council is responsible for approving all expenditures over \$20,000.

In addition to required signatures, expenditure controls support the City's management philosophy that conditions change during the 20-month period that covers budget preparation through the completion of the budget year. Therefore, expenditures are reviewed to determine the level of need for the program or service impacted. Expenditures are approved only if the demonstrated need exists. Conversely, some expenditure requirements will occur which will not exactly match expenditure estimates for a given object code, even though they fall within the total spending limit for an activity, department or fund. In these instances, where need has been adequately demonstrated, an adjustment can be made within the activity, program, or fund budgets involved.

In each case, however, expenditures will not be approved until it has been determined that:

1. Adequate funds are appropriated
2. The expenditure is necessary
3. Funds are available

These budget controls are important management tools that help maximize the dollars spent for all programs. As a necessary by-product, these procedures also ensure compliance with statutory requirements.

Fund Structure

The City's accounting activity is separated into the following funds, established for designated programs or activities.

- The General Fund is the primary operating fund of the City, and accounts for most city services. This fund is financed by revenue sources including property taxes, intergovernmental revenues, licenses and permits, and charges for services.
- Six special revenue funds are used to account for operations that are primarily supported by user fees and the costs associated with the programs provided.
 1. Recreation Programs Fund
 2. Community Center Fund
 3. Cable TV Fund
 4. Economic Development Authority (EDA) & Housing Redevelopment Authority (HRA)
 5. Recycling Fund
 6. Slice of Shoreview Fund
- Debt Service Funds receive property taxes, special assessments, and planned transfers from other funds for debt payments.
- Enterprise funds include Water, Sewer, Surface Water Management and Street Lighting, and are financed primarily by user fees.
- Internal Service Funds include Liability Claims, Short-term Disability, and Central Garage. These funds provide services to other funds on a cost reimbursement basis.
- Although the impact of projects on operating costs is incorporated into the budget document, Capital Project Funds are not shown in the budget document because planning for projects occurs within the 5-year Capital Improvement Program.

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2011 Budget – All Operating and Debt Funds

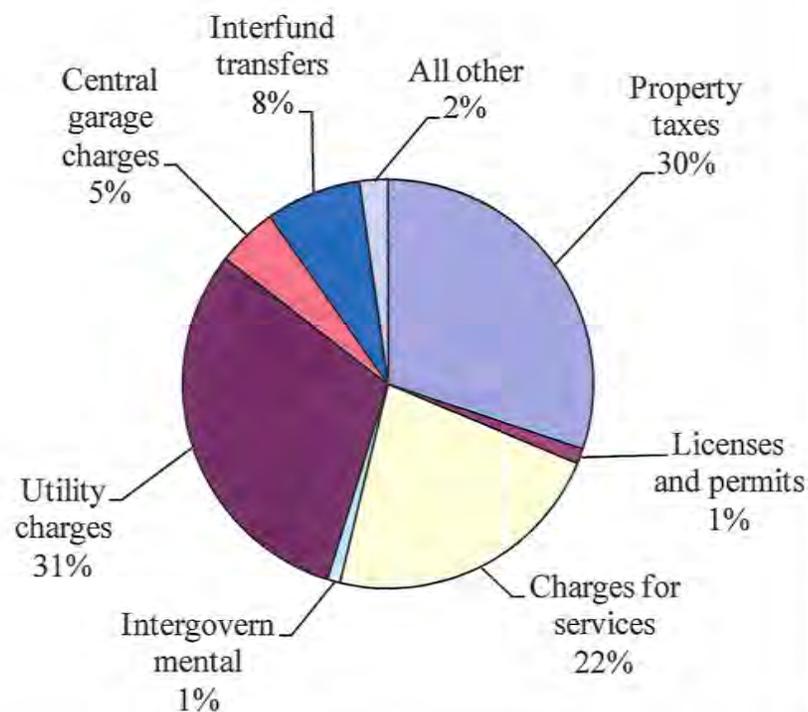
	2009 Actual	2010		2011 Budget
		Budget	Revised Estimate	
Revenue				
Property taxes	\$ 6,511,150	\$ 6,845,000	\$ 6,841,035	\$ 7,055,734
Special assessments	210,596	126,186	123,076	144,311
Licenses and permits	368,878	285,600	290,450	281,150
Intergovernmental	240,869	234,452	235,249	235,602
Charges for services	5,127,808	4,988,810	5,147,255	5,271,261
Fines and forfeits	55,582	47,000	41,000	42,500
Utility charges	6,501,275	6,671,779	6,368,100	7,177,300
Central garage charges	939,716	1,034,135	1,034,717	1,109,816
Interest earnings	208,451	322,000	248,750	232,550
Miscellaneous	104,216	63,140	80,056	72,942
General fixed assets	60,749	30,000	30,000	30,000
Interfund transfers	1,561,872	1,604,935	1,595,505	1,773,600
Debt proceeds	2,819	200,000	4,000	-
Total Revenue	\$ 21,893,981	\$ 22,453,037	\$ 22,039,193	\$ 23,426,766
Expense				
General government	\$ 1,929,706	\$ 2,075,641	\$ 2,146,227	\$ 2,126,077
Public safety	2,383,720	2,461,436	2,446,355	2,573,947
Public works	1,710,265	1,735,579	1,718,376	1,819,210
Parks and recreation	4,772,691	5,049,879	5,026,202	5,137,307
Community development	587,167	646,999	628,834	625,265
Utility operations	5,041,185	5,269,126	5,221,789	5,328,684
Central garage	569,884	595,752	510,421	562,782
Miscellaneous	243,903	176,662	159,780	165,309
Debt service	1,925,191	2,191,562	2,518,853	1,795,013
Depreciation	1,284,632	1,489,000	1,533,500	1,810,200
Interfund transfers	805,214	846,935	898,005	1,145,700
Total Expense	\$ 21,253,558	\$ 22,538,571	\$ 22,808,342	\$ 23,089,494
Net Change	\$ 640,423	\$ (85,534)	\$ (769,149)	\$ 337,272

The table at left provides a budget summary for all operating and debt service funds, including:

- General Fund
- Special Revenue Funds
- Debt Funds
- Enterprise Funds (utilities)
- Internal Service Funds

Total 2011 expense increases 2.4% over the 2010 budget, and 1.2% over the revised 2010 estimate. Total expense without transfers between funds increases 1.2% over the 2010 budget and .2% over the revised 2010 estimate.

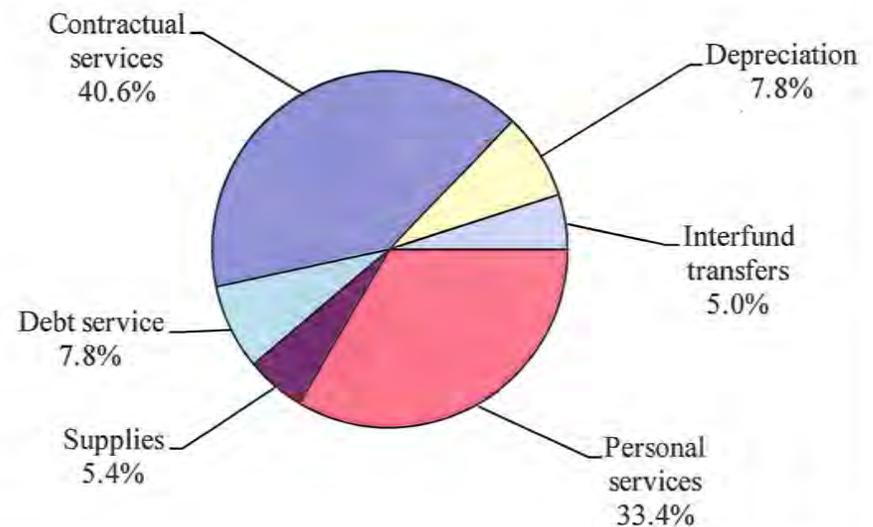
Total revenues by source are shown in the pie chart below.



2011 Budget – Expenditures by Object

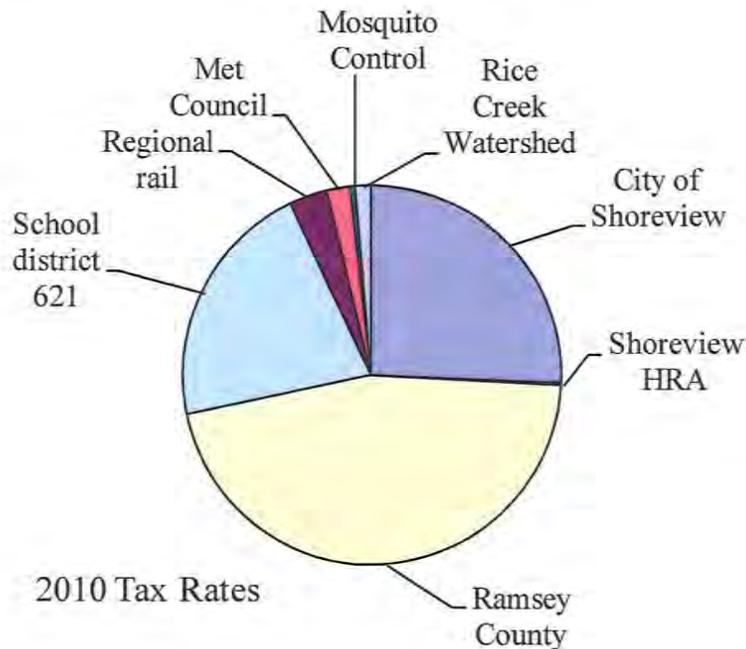
Program	Personal Services	Supplies	Contractual Services	Debt Service	Depreciation	Transfers	Total	Percent of Total
General government	\$ 1,270,833	\$ 50,100	\$ 805,144	\$ -	\$ -	\$ -	\$ 2,126,077	9.2%
Public safety	2,705	100	2,571,142	-	-	-	2,573,947	11.2%
Public works	904,812	135,250	779,148	-	-	-	1,819,210	7.9%
Parks and recreation	3,326,272	632,314	1,178,721	-	-	-	5,137,307	22.3%
Community development	511,236	4,450	109,579	-	-	-	625,265	2.7%
Utility operations								
Water	650,917	102,500	656,795	-	-	-	1,410,212	6.1%
Sewer	569,146	26,750	2,405,662	-	-	-	3,001,558	13.0%
Surface water mgmt	274,164	17,500	383,327	-	-	-	674,991	2.9%
Street lighting	15,308	2,000	224,615	-	-	-	241,923	1.0%
Central garage	186,052	283,500	93,230	-	-	-	562,782	2.4%
Miscellaneous	8,000	-	157,309	-	-	-	165,309	0.7%
Debt service	-	-	-	1,795,013	-	-	1,795,013	7.8%
Depreciation	-	-	-	-	1,810,200	-	1,810,200	7.8%
Interfund transfers	-	-	-	-	-	1,145,700	1,145,700	5.0%
Total Expenditures	\$ 7,719,445	\$ 1,254,464	\$ 9,364,672	\$ 1,795,013	\$ 1,810,200	\$ 1,145,700	\$ 23,089,494	100.0%
Percent of Total	33.4%	5.4%	40.6%	7.8%	7.8%	5.0%	100.0%	

The table above and the pie chart at right illustrate operating and debt service costs by type of expense (object). As shown, contractual costs account for the largest share at 40.6% of the total budget. The most significant contractual costs are for police, fire, sewage treatment, electric costs, recycling, legal fees, building and equipment maintenance, equipment charges, and insurance. The second largest share is for personal services, at about 33.4% of the total budget. Remaining items include supplies at 5.4%, debt service at 7.8%, depreciation at 7.8%, and inter-fund transfers at 5%.



Property Tax Levies and Tax Rates

	2009	2010	2011
Property Tax Levy			
General fund	\$6,310,625	\$ 6,550,000	\$ 6,695,734
EDA fund	-	-	25,000
Debt funds	553,000	565,000	527,000
Central Garage fund (debt)	-	-	98,000
Street Renewal fund	650,000	700,000	750,000
General Asset Replacement fund	1,050,000	1,100,000	1,150,000
Capital Improvement fund	80,000	90,000	100,000
Gross tax levy	8,643,625	9,005,000	9,345,734
Fiscal disparities	(747,308)	(832,802)	(866,880)
Lost market value homestead credit	(293,035)	(321,261)	(350,000)
Collections from property owners	7,603,282	7,850,937	8,128,854
Taxable value (millions)	\$ 31.424	\$ 29.643	\$ 27.764
Tax rate	25.129	27.569	30.540



Jurisdiction	Payable 2009	Payable 2010	Payable 2011	Percent Change
Tax Rates				
			[1]	
City of Shoreview	25.129	27.569	30.540	10.8%
Shoreview HRA	-	0.169	0.197	16.6%
Ramsey County	46.546	50.248	54.626	8.7%
School district 621	22.937	24.560	25.369	3.3%
School district 623	10.624	13.065	15.167	16.1%
Regional rail	3.521	3.700	3.918	5.9%
Met Council	2.084	2.262	2.338	3.4%
Mosquito Control	0.487	0.480	0.502	4.6%
Rice Creek Watershed	1.545	1.511	1.608	6.4%
Total (621 schools)	102.249	110.499	119.098	7.8%
Total (623 schools)	89.936	99.004	108.896	10.0%
Market Value Rates				
School district 621	0.18685%	0.18882%	0.19507%	3.3%
School district 623	0.20390%	0.20374%	0.19704%	-3.3%
Percent of Total				
City of Shoreview	24.58%	24.95%	25.64%	
Shoreview HRA	0.00%	0.15%	0.17%	
Ramsey County	45.52%	45.47%	45.87%	
School district 621	22.43%	22.23%	21.30%	
Other [2]	7.47%	7.20%	7.02%	
Total	100.00%	100.00%	100.00%	
[1] Estimated rates provided by Ramsey County				

It should be noted that the proposed 2011 levy shown above is \$108,966 lower than the preliminary levy due to budget changes since September.

Shoreview accounts for about 25% of the 2011 regular tax rate as shown in the pie chart at left (excluding the school district market value based rates). Once market value rates are included, Shoreview accounts for 22% of the total tax bill.

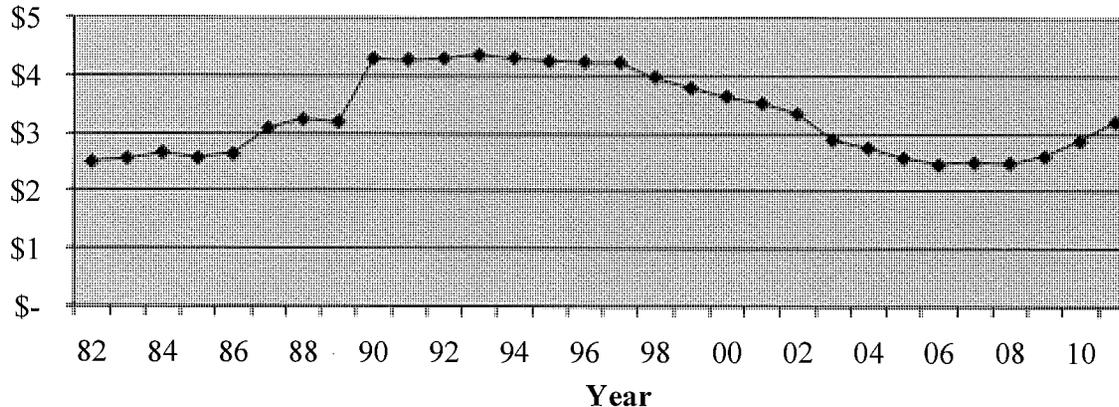
Property Values and Tax to Value Ratio

	Estimated Market Value		Taxable Value			
	Value	Percent Change	Value After Fiscal Disparities	Percent Change	Local Value for Tax Rate	Percent Change
2007	\$ 3,124,914,300	9.84%	\$ 33,544,627	10.07%	\$ 31,129,943	10.33%
2008	3,276,232,000	4.84%	35,398,401	5.53%	32,582,978	4.67%
2009	3,198,277,000	-2.38%	34,599,354	-2.26%	31,423,642	-3.56%
2010	3,015,578,000	-5.71%	32,956,640	-4.75%	29,642,533	-5.67%
* 2011	2,844,655,500	-5.67%	30,907,950	-6.22%	27,763,565	-6.34%

* Estimated/preliminary values are shown for 2011.

The table above provides a 5-year history of estimated market and taxable values. Since Minnesota's property tax system uses market values to distribute tax burden, the table at right and the graph below illustrate the ratio of tax to value by comparing the City's levy for each \$1,000 of market value. As shown, Shoreview's estimated 2011 levy per \$1,000 of value is \$3.16 (up from \$2.88 in 2010). The cause for the rise is the combined impact of the levy increase and the decrease in market values. The sharp rise in 1990 occurred due to the combined impact of the park bond referendum and the loss of \$1 million in state aid.

**Shoreview Tax Levy
Per \$1,000 of Market Value**



Year	Market Value	Net Tax Levy	Levy Per \$1,000 of Market Value
1982	\$ 439,837,668	\$1,101,707	2.50
1983	491,690,906	1,260,700	2.56
1984	537,066,700	1,430,330	2.66
1985	596,383,700	1,535,445	2.57
1986	645,179,400	1,704,095	2.64
1987	703,149,900	2,172,025	3.09
1988	765,905,600	2,481,179	3.24
1989	865,437,900	2,766,988	3.20
1990	931,523,600	3,994,153	4.29
1991	975,717,700	4,166,301	4.27
1992	996,528,900	4,272,892	4.29
1993	1,025,103,500	4,453,955	4.34
1994	1,067,546,900	4,587,883	4.30
1995	1,117,759,000	4,743,747	4.24
1996	1,159,010,300	4,905,386	4.23
1997	1,201,989,800	5,074,257	4.22
1998	1,276,968,650	5,071,223	3.97
1999	1,370,993,670	5,189,504	3.79
2000	1,455,709,140	5,295,680	3.64
2001	1,598,162,700	5,628,622	3.52
2002	1,789,986,200	5,978,980	3.34
2003	1,994,116,600	5,774,769	2.90
2004	2,254,552,400	6,217,014	2.76
2005	2,544,617,800	6,567,442	2.58
2006	2,844,890,400	7,027,992	2.47
2007	3,124,914,300	7,831,604	2.51
2008	3,276,232,000	8,184,176	2.50
2009	3,198,277,000	8,350,590	2.61
2010	3,015,578,000	8,683,739	2.88
2011	2,844,655,500	8,995,734	3.16

Impact of Value Changes on Property Taxes

For 2011 taxes, the Ramsey County Assessor reports that only 19 single-family homes in Shoreview will increase in value (.2%), 21% remain the same, and 79% will decrease in value. This information is significant because Minnesota's property tax system uses property values to distribute tax burden. But that doesn't necessarily mean that taxes will drop, because value is used to distribute tax burden (adopted levies) across all property served (using property value). The taxable value of each property determines the allocated share of the tax burden in each year. Changes in value for the 3,300 other properties (commercial, industrial, town homes, apartments, condominiums also vary greatly from one property to another.

All Shoreview Residential Property		
Value Change	Number of Homes	Percent of Total
Increase	19	0.2%
No change	1,961	20.8%
Decrease up to 4.9%	2,783	29.5%
Decrease 5% to 9.9%	2,258	23.9%
Decrease 10% to 14.9%	1,423	15.1%
Decrease 15% or more	991	10.5%
Total Parcels	9,435	100.0%

The table below presents the change in property taxes from 2010 to 2011 for a median home in Shoreview (after allocation of the market value credit). As shown, a 4.9% decrease in value results in a \$52 increase in total property tax. About \$35 more goes to Shoreview, \$39 more to the County, and all other taxes combined decrease \$22.

The tables below illustrate the impact of value changes on taxes after allocation of the market value credit to all taxing jurisdictions (Shoreview receives about \$34 of the credit in 2010 and \$38 in 2011).

The City portion of the tax bill is shown in the first table and the total tax bill is shown in the second table.

Mounds View Schools	Payable 2010	Payable 2011	Dollar Change	Percent Change
Median home value	\$ 262,200	\$ 249,350	\$ (12,850)	-4.9%
Property tax by jurisdiction:				
City	\$ 688.82	\$ 723.56	\$ 34.74	5.0%
HRA	4.22	4.67	0.45	10.7%
Ramsey County	1,255.47	1,294.23	38.76	3.1%
Regional rail	92.44	92.83	0.39	0.4%
School district (combined)	1,108.73	1,087.47	(21.26)	-1.9%
Met Council	56.49	55.39	(1.10)	-1.9%
Mosquito Control	12.02	11.92	(0.10)	-0.8%
Rice Creek Watershed	37.75	38.10	0.35	0.9%
Total Property Tax	\$3,255.94	\$3,308.17	\$ 52.23	1.6%

Shoreview accounts for about 22% of the total tax bill (after the allocation of market value credit).

Market Value			City Tax		Change in Tax	
2010	2011	Change in Value	2010	2011	Dollars	Percent
\$273,850	\$249,350	-8.9%	\$ 724	\$ 724	\$ -	0.0%
265,974	249,350	-6.3%	\$ 700	\$ 724	\$ 24	3.4%
262,200	249,350	-4.9%	\$ 689	\$ 724	\$ 35	5.1%
255,744	249,350	-2.5%	\$ 670	\$ 724	\$ 54	8.1%
249,350	249,350	0.0%	\$ 651	\$ 724	\$ 73	11.2%

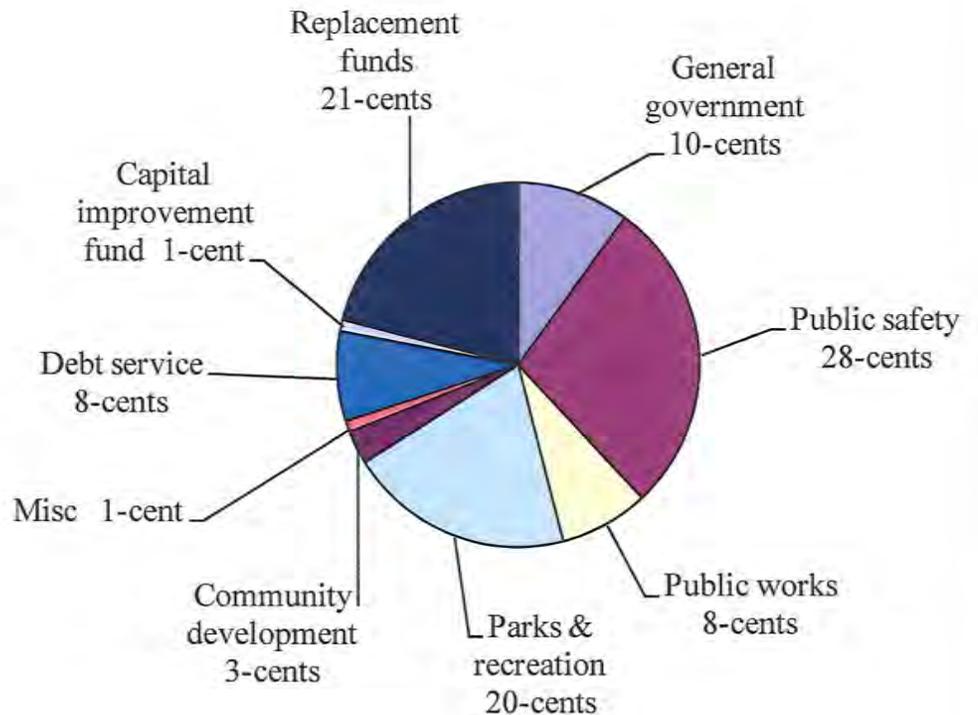
Market Value			Total Tax		Change in Tax	
2010	2011	Change in Value	2010	2011	Dollars	Percent
\$273,850	\$249,350	-8.9%	\$3,417	\$3,308	\$ (109)	-3.2%
265,974	249,350	-6.3%	\$3,308	\$3,308	\$ -	0.0%
262,200	249,350	-4.9%	\$3,256	\$3,308	\$ 52	1.6%
255,744	249,350	-2.5%	\$3,167	\$3,308	\$ 141	4.5%
249,350	249,350	0.0%	\$3,078	\$3,308	\$ 230	7.5%

City Property Tax by Program

Program	2010	2011	Change Dollars
	City Tax \$262,200 Home	City Tax \$249,350 Home	
General government	\$ 70.81	\$ 69.10	\$(1.71)
Public safety	188.20	201.01	12.81
Public works	52.76	57.96	5.20
Parks & recreation:			
Park admin & maint	122.27	122.35	0.08
Community center operation	18.25	18.23	(0.02)
Recreation programs	6.34	6.01	(0.33)
Community development	21.42	23.44	2.02
Miscellaneous	6.06	6.29	0.23
Debt service:			
Fire station impr. debt	11.50	11.65	0.15
Street rehabilitation debt	18.39	18.67	0.28
Maintenance center debt	-	7.89	7.89
All other debt payments	22.87	20.11	(2.76)
Capital improvement fund	7.16	8.03	0.87
Replacement funds	142.79	152.82	10.03
Total City Taxes	\$ 688.82	\$ 723.56	\$34.74

For 2011, Shoreview's median home will pay about \$35 more in City taxes. To illustrate how property taxes support a variety of City programs and services, the table at left is presented to show the breakdown by program for a median valued home in both 2010 and 2011 (after the allocation of market value homestead credit).

The pie chart below shows how each tax dollar is used to support City programs in the proposed 2011 budget.



Full-time Equivalents

Full-time equivalents for all staff positions, including temporary staff, are shown in the listing below.

	2009 Budget	2010 Budget	2011 Budget
Full-time			
101 General	41.03	40.82	39.97
210 Recycling	0.35	0.35	0.35
220 Community center	12.05	13.05	13.05
225 Recreation programs	3.75	3.75	3.75
230 Cable TV	1.25	1.25	1.25
241 HRA (Econ Dev Auth)	-	0.14	0.14
601 Water	7.81	7.70	7.75
602 Sewer	6.60	6.70	6.75
603 Surface water	3.24	3.39	3.39
604 Street lighting	0.20	0.20	0.20
701 Central garage	2.40	2.40	2.40
Total Full-time	78.68	79.75	79.00
Part-time			
225 Recreation programs	0.75	0.75	0.75
Associate			
101 General	2.45	3.68	2.34
220 Community center	25.24	22.98	23.63
225 Recreation programs	21.91	21.58	24.04
230 Cable TV	0.10	0.10	0.10
601 Water	0.62	0.63	0.60
602 Sewer	0.62	0.64	0.60
603 Surface water	0.13	0.13	0.13
Total Associate	51.07	49.74	51.44
Total Full-time Equivalents	130.50	130.24	131.19

Capital Outlay

Capital projects and capital outlay items planned for 2011 are reflected in the Capital Improvement Program, and the corresponding depreciation expense is planned for within utility and internal service funds. Capital outlay does not occur within operating funds other than through depreciation expense.

Transfers Between Funds

The following transfers between funds are approved through this budget document.

Proposed 2011 Budget	From Fund	To Fund	Description
\$ 227,000	101 General fund	220 Community center	General fund contrib/community support
75,000	101 General fund	225 Recreation programs	General fund contrib/recreation programs
10,000	101 General fund	270 Slice of Shoreview	General fund contrib/Slice of Shoreview event
100,000	101 General fund	318 Cert of Particip 2002	General fund contrib/comm cntr expansion debt service
100,000	220 Community center	459 Capital improvement	Community Center contrib/splash pool improvements
70,000	225 Recreation programs	220 Community center	Recr Programs contrib/community center operations
20,000	230 Cable television	422 Misc capital acquisition	Cable TV contrib/computer systems
50,000	305 TIF District #4-Sr Housing	364 TIF District #2-City Center	Reimbursement for Bridge Street
380,000	364 TIF Dist #2/City Center	314 TIF Bonds 2004 Ref	City Center TIF contrib/debt service
45,000	364 TIF Dist #2/City Center	319 TIF Bonds 1999 & 2007 Ref	City Center TIF contrib/debt service
1,750,000	402 MSA Fund	[1] Hamline Avenue	MSA Fund contrib/project costs
180,000	405 General fixed asset revolving	318 Cert of Particip 2002	GFA contrib/comm cntr expansion debt service
189,400	405 General fixed asset revolving	422 Misc capital acquisition	GFA contrib/computer systems
165,000	459 Capital improvement	318 Cert of Particip 2002	Capital Impr contrib/comm cntr expansion debt serv
31,000	459 Capital improvement	422 Misc capital acquisition	Capital Impr contrib/computer systems
160,000	601 Water	101 General	Water contrib/general fund
65,000	601 Water	701 Central Garage	Water contrib/maintenance center debt
3,800	601 Water	422 Misc capital acquisition	
122,000	602 Sewer	101 General	Sewer contrib/general fund
65,000	602 Sewer	701 Central Garage	Sewer contrib/maintenance center debt
3,800	602 Sewer	422 Misc capital acquisition	
50,000	603 Surface Water Mgmt	101 General	Surface Water contrib/general fund
47,000	603 Surface Water Mgmt	701 Central Garage	Surface water contrib/maintenance center debt
9,000	604 Street Lighting	101 General	Street Lighting contrib/general fund
3,600	604 Street Lighting	701 Central Garage	Street Lighting contrib/maintenance center debt
14,500	701 Central Garage	422 Misc capital acquisition	Central Garage contrib/computer systems

\$ 3,936,100

[1] Fund number to be assigned

Transfers Out	Transfers In	
\$ 1,145,700	\$ 1,773,600	Operating transfers
<u>2,790,400</u>	<u>2,162,500</u>	Non-operating transfers
<u>\$ 3,936,100</u>	<u>\$ 3,936,100</u>	

Transfers to and from capital funds are not shown in the operating budget.

CITY OF SHOREVIEW - 2011 BUDGET

General Fund
Fund Summary

Fund: 101

Description	2009 Actual	2010 Budget	2010 Estimate	2011 Budget
Revenues				
Property taxes	5,963,199	6,230,000	6,228,000	6,345,734
Licenses/permits	368,878	285,600	290,450	281,150
Intergovernmental	181,321	175,452	175,249	175,602
Charges for services	1,257,045	1,091,160	1,096,590	1,132,240
Fines/forfeits	55,582	47,000	41,000	42,500
Interest earnings	47,381	70,000	45,000	50,000
Miscellaneous	27,289	26,940	26,590	26,442
Total Revenues	\$7,900,695	\$7,926,152	\$7,902,879	\$8,053,668
Expenditures				
Operating				
General Government	1,614,834	1,766,425	1,777,603	1,790,866
Public Safety	2,383,720	2,461,436	2,446,355	2,573,947
Public Works	1,296,285	1,307,766	1,300,112	1,376,037
Parks and Recreation	1,499,148	1,581,864	1,562,583	1,557,695
Commun Development	558,629	571,999	563,721	556,814
Miscellaneous	145,689	123,662	121,780	127,309
Total Operating	\$7,498,305	\$7,813,152	\$7,772,154	\$7,982,668
Transfers In	273,000	312,000	312,000	341,000
Transfers Out	415,344	425,000	415,000	412,000
Net Increase (Decrease)	\$260,046	\$0	\$27,725	\$0

The General Fund is the primary operating fund of the City, and accounts for all activities which are not already accounted for in separate funds. Primary functions include general government, public safety, public works, community services and parks and recreation. Revenues are derived from:

- Property taxes (76%)
- License and permit fees (3%)
- Other governments (2%)
- Administrative, project engineering, and other charges (13%)
- Contributions from utility funds (4%)
- Interest and other misc. revenue (2%)

General Fund operating costs and transfers out combined increase 1.9%.

Transfers in are for payments in lieu of property taxes from utility funds (\$341,000). Transfers out provide support for debt service payments (\$100,000), recreation programs (\$75,000), Slice of Shoreview event (\$10,000), and Community Center Operations (\$227,000) to assist in covering operating costs and to reduce fees for residents and resident groups.

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CITY OF SHOREVIEW - 2011 BUDGET

General Fund
 Function Summary
 General Government Expenditures

Fund: 101

Description	2009 Actual	2010 Budget	2010 Estimate	2011 Budget
Activity				
Operating				
40100 Council	42,631	44,696	44,690	46,374
40110 Commiss/committees	8,385	11,246	9,595	9,995
40200 Administration	644,687	698,960	706,935	702,480
40250 Community programs	9,926	9,500	10,500	10,500
40300 Elections	2,874	34,588	34,736	3,100
40400 Community infor.	16,225	17,200	17,000	18,000
40500 Finance/accounting	456,881	475,774	472,946	490,458
40550 Information systems	231,323	248,898	249,485	279,182
40600 Legal	87,965	98,000	113,000	107,000
40800 Gen govern buildings	113,937	127,563	118,716	123,777
Total Operating	\$1,614,834	\$1,766,425	\$1,777,603	\$1,790,866
Full Time Equivalents:	10.90	12.70		11.51

General government provides administrative support for all City funds and departments. These include supervision, human resources, accounting, financial reporting, information systems, legal services, city hall operations (general government buildings), community newsletter and community events.

CITY OF SHOREVIEW - 2011 BUDGET

Activity Summary
Council

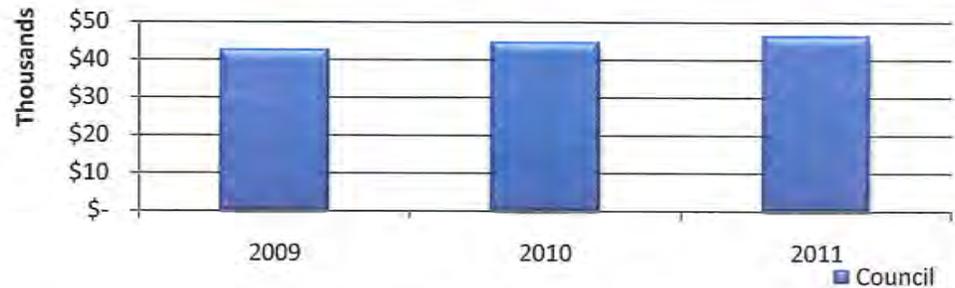
Activity: 101 40100 Council
Fund: General Fund
Function: General Government

General Description
Shoreview is a statutory city as designated by the State of Minnesota and is governed by the Plan B form of government. Under this structure, the Mayor and four at-large Councilmembers serve as the City Council and are responsible for all legislative action and policy-making for the City of Shoreview.

The Mayor is elected for a two-year term and Councilmembers are elected and serve for four-year terms. The City Council appoints a City Manager, who is responsible for the administration and operation of the City government in accordance with the policies and directives set forth by the City Council.

- Objectives**
- Establish overall City policies for implementation by the City Manager
 - Adopt annual budget and capital improvement plan
 - Provide direction to advisory committees and commissions
 - Communicate with citizens on matters of public policy
 - Interact with other governmental units including State and County representatives on legislative actions impacting the community
 - Adopt long-range financial plans for maintaining City infrastructure and other services deemed essential
 - Conduct regular goal-setting to direct future of City

Capital Outlay



Full-time Equivalent	2009 Budget	2010 Budget	2011 Budget

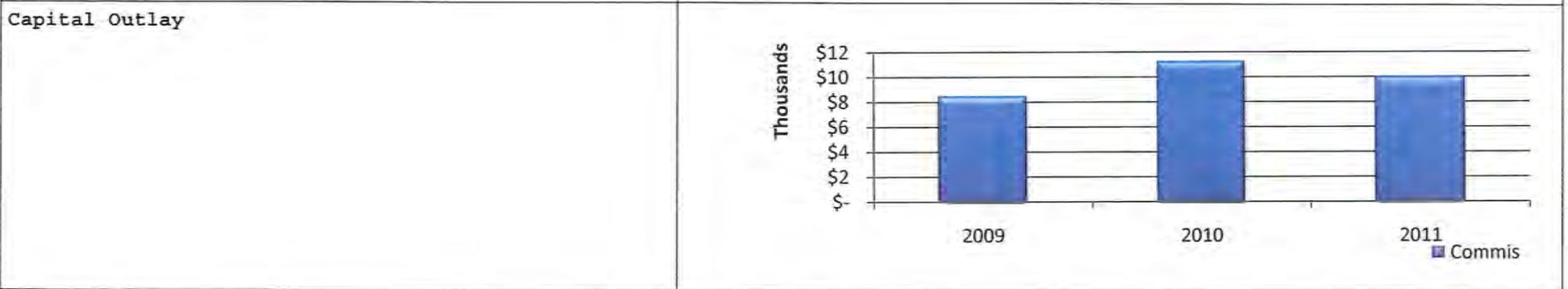
Expenditures	2009 Actual	2010 Budget	2010 Estimate	2011 Budget
Personal Services	39,380	39,796	39,790	40,209
Supplies		200	200	200
Contractual Services	3,251	4,700	4,700	5,965
Capital Outlay				
Total Expenditures	\$42,631	\$44,696	\$44,690	\$46,374

CITY OF SHOREVIEW - 2011 BUDGET

Activity Summary
Commissions/committees

Activity: 101 40110 Commissions/committees
Fund: General Fund
Function: General Government

<p>General Description The City has a number of commissions and committees that serve in an advisory capacity to the City Council. These groups are made up of committed and dedicated citizen volunteers that provide input and advice to the Council on policy matters and other issues. The following standing advisory commissions, committees and boards serve the City Council:</p> <ul style="list-style-type: none"> - Bikeways and Trailways Committee - Economic Development Commission - Environmental Quality Committee - Human Rights Commission - Lake Regulations Committee - Parks and Recreation Commission - Planning Commission - Public Safety Committee - Snail Lake Improvement District Board - Telecommunications and Technology Committee 	<p>Objectives</p> <ul style="list-style-type: none"> - Advise City Council on policy matters impacting the community - Carry out discussion and recommendations on policy issues and other issues at the direction and request of the City Council - Provide a yearly work plan to the City Council and meet as needed
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Full-time Equivalent	2009	2010	2011	Expenditures	2009	2010	2010	2011
	Budget	Budget	Budget		Actual	Budget	Estimate	Budget
				Personal Services	7,844	7,846	7,845	7,845
				Supplies	22	250	250	250
				Contractual Services	519	3,150	1,500	1,900
				Capital Outlay				
				Total Expenditures	\$8,385	\$11,246	\$9,595	\$9,995

CITY OF SHOREVIEW - 2011 BUDGET

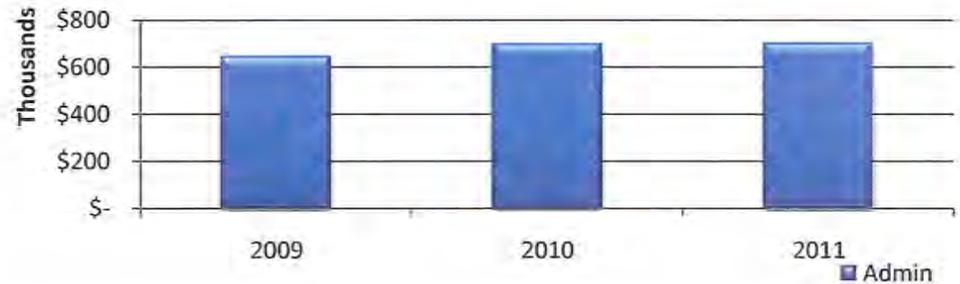
Activity Summary
Administration

Activity: 101 40200 Administration
Fund: General Fund
Function: General Government

General Description
Covers most day-to-day and general administration operations of the City including costs associated with telephones, postage, publishing of notices and advertisements, office supplies, contractual fees, records management and human resource management and general training for employees. The budget also includes the majority of costs associated with the Administration Department, which oversees the services identified.

- Objectives**
- Coordinate overall communications to the public and press including ShoreViews City newsletter, Cable 16 programming and website
 - Provide human resource management including personnel policies, recruitment and hiring, and employee training and professional development
 - Ensure compliance with laws and regulations (Pay Equity, Federal Drug Testing, Family Medical Leave Act, Americans with Disabilities Act, OSHA, EEOC, COBRA & Veteran's Preference)
 - Provide oversight and direction on records management
 - Coordinate information requests under the Data Practices Act
 - Provide admin support to community groups & other organizations
 - Provide support for the City Council, including preparation of agendas and for public meeting preparation
 - Administer license applications, including liquor, tobacco, peddlers, massage therapy and gambling

Capital Outlay



Full-time Equivalents	2009 Budget	2010 Budget	2011 Budget
Full-time Regular	4.40	4.40	4.40
Part-time Regular			
Associate			
Total Full-Time Equivalents	4.40	4.40	4.40

Expenditures	2009 Actual	2010 Budget	2010 Estimate	2011 Budget
Personal Services	469,501	482,720	483,368	490,836
Supplies	21,960	28,500	23,500	23,500
Contractual Services	153,226	187,740	200,067	188,144
Capital Outlay				
Total Expenditures	\$644,687	\$698,960	\$706,935	\$702,480

CITY OF SHOREVIEW - 2011 BUDGET

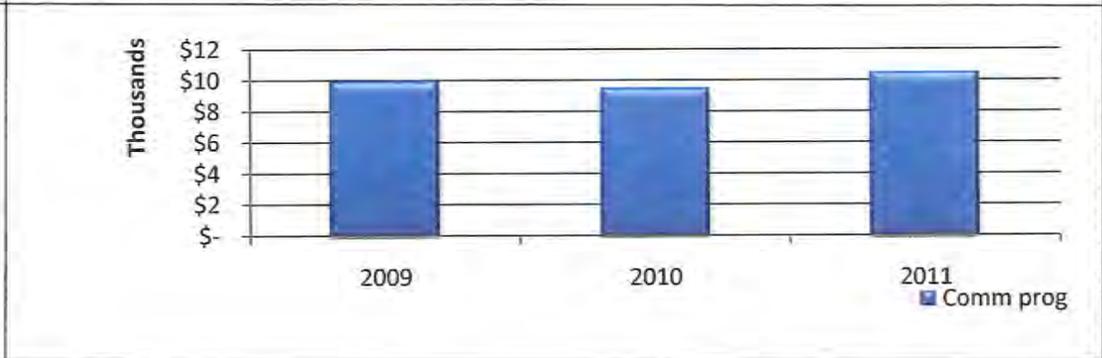
Activity Summary
Community programs

Activity: 101 40250 Community programs
Fund: General Fund
Function: General Government

General Description
Financial support for community organizations. These community-based groups include Gallery 96, Shoreview Historical Society, Shoreview-Einhausen Sister City Association and Shoreview Northern Lights Variety Band. The City recognizes volunteers of our advisory committees and community organizations by hosting an annual volunteer recognition event.

- Objectives**
- Support efforts of community groups that add significantly to the quality of life, and cultural and social benefits of the community, while reducing more direct additional City costs by utilizing the community volunteers
 - Provide administrative assistance to community organizations
 - The Shoreview Northern Lights Variety Band receives additional support through use of the community center for weekly practices and storage of band instruments in the community center facility (at no charge)

Capital Outlay



Full-time Equivalents	2009 Budget	2010 Budget	2011 Budget

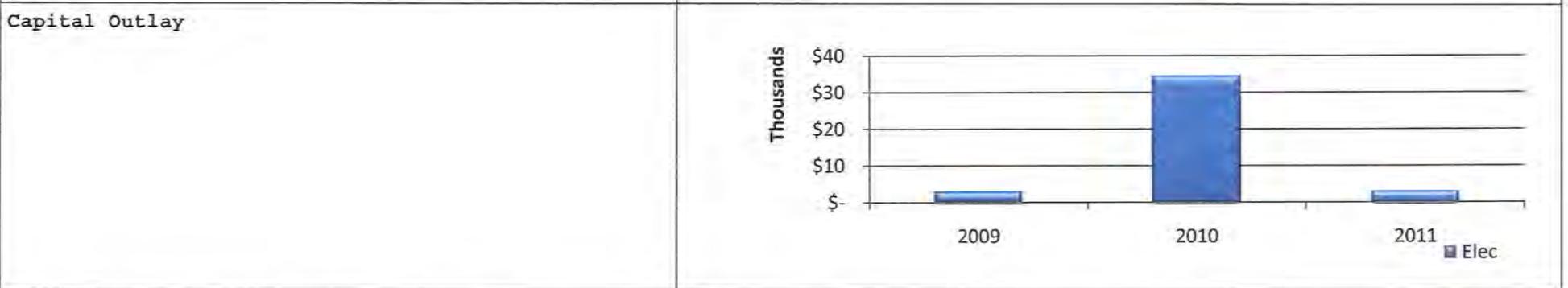
Expenditures	2009 Actual	2010 Budget	2010 Estimate	2011 Budget
Personal Services				
Supplies				
Contractual Services	9,926	9,500	10,500	10,500
Capital Outlay				
Total Expenditures	\$9,926	\$9,500	\$10,500	\$10,500

CITY OF SHOREVIEW - 2011 BUDGET

Activity Summary
Elections

Activity: 101 40300 Elections
Fund: General Fund
Function: General Government

<p>General Description The City provides the oversight and coordination of all City and State elections under the direction of the Deputy City Clerk in the Administration Department. Typically the elections are held in the even-numbered years, including City Council elections (with the exception of special elections). Elections are coordinated with Ramsey County and are regulated by State election law.</p>	<p>Objectives</p> <ul style="list-style-type: none"> - Coordinate the State primary and general elections as well as the City's elections - Ensure compliance with all applicable election laws - Conduct recruitment, training and supervision of election judges - Work with Ramsey County officials on the coordination of elections including the electronic transfer of voting results - Communicate with the community to provide election information and promote citizen participation - Secure the use of designated polling places and ensure that locations are easily accessible and parking is available to voters
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Full-time Equivalents	2009 Budget	2010 Budget	2011 Budget	Expenditures	2009 Actual	2010 Budget	2010 Estimate	2011 Budget
Full-time Regular				Personal Services	2	27,038	27,186	
Part-time Regular				Supplies		1,550	1,550	
Associate		1.24		Contractual Services	2,872	6,000	6,000	3,100
				Capital Outlay				
Total Full-Time Equivalents	.00	1.24	.00	Total Expenditures	\$2,874	\$34,588	\$34,736	\$3,100

CITY OF SHOREVIEW - 2011 BUDGET

Activity Summary
Community information

Activity: 101 40400 Community information
Fund: General Fund
Function: General Government

<p>General Description Includes the costs of publishing and mailing the ShoreViews newsletter, distributed to residents six times per year (3 full newsletters with recreation catalog and 3 smaller supplemental newsletters). ShoreViews is mailed to about 11,700 households, and includes community news and information along with recreational programs and Community Center information. This activity also reflects the cost legal notice publication.</p>	<p>Objectives</p> <ul style="list-style-type: none"> - Continue to improve the awareness and readership of the ShoreViews by our citizens, striving to communicate important and helpful news and information - Utilize the ShoreViews as an effective means of communicating recreational programs and promoting the programming and events at the Community Center 																																						
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CITY OF SHOREVIEW - 2011 BUDGET

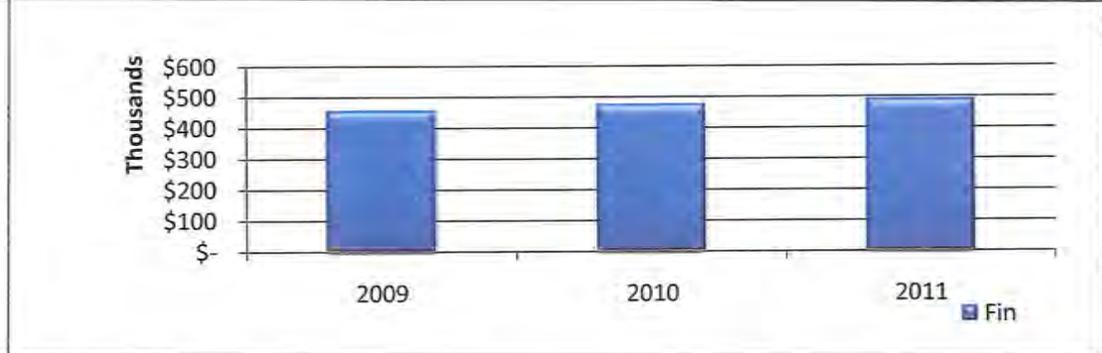
Activity Summary
Finance/accounting

Activity: 101 40500 Finance/accounting
Fund: General Fund
Function: General Government

General Description
Provide for the proper handling of all fiscal matters within the City, including investments, financial reporting, budgeting, long-term financial planning, capital improvement planning, debt management, asset protection (including internal controls), financial policies, and insurance. Provide assistance to customers and staff on the phone and at the city hall front counter. This includes maintaining a smooth flow of customer contact, and assurance of a prompt response to requests for assistance and/or information. This activity also includes the supervision of accounting, information systems and city hall reception personnel.

- Objectives**
- Issue timely and accurate financial reports (monthly and annual)
 - Coordinate/prepare annual budget
 - Implement revisions to capital improvement plan
 - Direct walk-in customers
 - Route phone calls received at the front desk
 - Collect and balance daily receipts
 - Provide information to the public
 - Issue various City licenses
 - Perform daily accounting tasks

Capital Outlay



Full-time Equivalents	2009 Budget	2010 Budget	2011 Budget
Full-time Regular	4.95	4.95	4.95
Part-time Regular			
Associate		.01	.01
Total Full-Time Equivalents	4.95	4.96	4.96

Expenditures	2009 Actual	2010 Budget	2010 Estimate	2011 Budget
Personal Services	418,712	429,844	429,986	439,198
Supplies	3,327	3,670	3,000	4,000
Contractual Services	34,842	42,260	39,960	47,260
Capital Outlay				
Total Expenditures	\$456,881	\$475,774	\$472,946	\$490,458

CITY OF SHOREVIEW - 2011 BUDGET

Activity Summary
Information systems

Activity: 101 40550 Information systems
Fund: General Fund
Function: General Government

<p>General Description Provide administrative and technical support to all City departments through acquisition and maintenance of computer hardware, software and network infrastructure. The City's computerized systems provide the framework for a variety of applications including accounting, payroll, bill payment, utility billing, cash receipting, asset management, licenses, building permits, recreation registration, geographic information and mapping, computer aided design, website, intranet, security, virus prevention, telephone system, as well as routine office functions.</p>	<p>Objectives</p> <ul style="list-style-type: none"> - Provide support to departments and maintain all computer systems - Support and maintain all City databases - Maintain and develop City website and intranet - Promote use of imaging system - Plan and coordinate all computer replacements and upgrades - Explore alternatives and new technologies - Support and maintain telephone system - Manage data storage and data protection systems, including data backups 																																																		
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CITY OF SHOREVIEW - 2011 BUDGET

Activity Summary
Legal

Activity: 101 40600 Legal
Fund: General Fund
Function: General Government

<p>General Description Contracted legal services from the firm of Peterson, Fram and Bergman. Jerome P. Filla serves as the appointed City Attorney, handling all civil litigation of the City not covered under the representation of the League of Minnesota Cities Insurance Trust. This includes criminal prosecutions on a variety of misdemeanor penalties that do not fall under the jurisdiction of the Ramsey County Attorney, and provides general legal counsel to the City Council, Planning Commission, and city staff.</p>	<p>Objectives</p> <ul style="list-style-type: none"> - Provide legal guidance to the City - Represent the City in matters of civil litigation and criminal prosecutions - Work with City staff on code enforcement matters including nuisance and property maintenance complaints that result in court actions to enforce local regulations - Work closely with Ramsey County Sheriff's Department in upholding laws 																																																						
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Expenditures	2009 Actual	2010 Budget	2010 Estimate	2011 Budget																																																			
Personal Services																																																							
Supplies																																																							
Contractual Services	87,965	98,000	113,000	107,000																																																			
Capital Outlay																																																							
Total Expenditures	\$87,965	\$98,000	\$113,000	\$107,000																																																			

CITY OF SHOREVIEW - 2011 BUDGET

Activity Summary
General government buildings

Activity: 101 40800 General government buildings
Fund: General Fund
Function: General Government

<p>General Description Operation and maintenance of the City Hall building and the historic Lepak/Larson house. This budget includes the cleaning, utility and repair costs. The Lepak/Larson house is leased by the Housing Resource Center.</p>				<p>Objectives</p> <ul style="list-style-type: none"> - Provide for the operation and maintenance of City Hall - Initiate repairs and replacements to buildings as needed - Maintain all mechanical systems - Coordinate repairs to water damaged wall coverings at city hall and office furniture replacements 											
<p>Capital Outlay</p>				<table border="1"> <caption>Capital Outlay (Thousands)</caption> <thead> <tr> <th>Year</th> <th>Amount (Thousands)</th> </tr> </thead> <tbody> <tr> <td>2009</td> <td>~115</td> </tr> <tr> <td>2010</td> <td>~125</td> </tr> <tr> <td>2011</td> <td>~125</td> </tr> </tbody> </table>				Year	Amount (Thousands)	2009	~115	2010	~125	2011	~125
Year	Amount (Thousands)														
2009	~115														
2010	~125														
2011	~125														
<p>Full-time Equivalents</p>		2009 Budget	2010 Budget	2011 Budget	<p>Expenditures</p>			2009 Actual	2010 Budget	2010 Estimate	2011 Budget				
Full-time Regular		.20	.20	.20	Personal Services	13,890	14,288	14,240	14,489						
Part-time Regular					Supplies	5,482	4,400	4,000	4,250						
Associate					Contractual Services	94,565	108,875	100,476	105,038						
Capital Outlay															
Total Full-Time Equivalents		.20	.20	.20	Total Expenditures	\$113,937	\$127,563	\$118,716	\$123,777						

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CITY OF SHOREVIEW - 2011 BUDGET

General Fund
Function Summary
Public Safety Expenditures

Fund: 101

Description	2009 Actual	2010 Budget	2010 Estimate	2011 Budget
Activity				
Operating				
41100 Police	1,654,375	1,686,000	1,673,900	1,751,522
41200 Fire	701,700	740,310	740,240	790,290
41500 Emergency services	4,591	8,126	6,615	7,135
41600 Animal control	23,054	27,000	25,600	25,000
Total Operating	\$2,383,720	\$2,461,436	\$2,446,355	\$2,573,947
Full Time Equivalent:	.16	.08		.08

Provides for public protection through law enforcement, fire protection, animal control and emergency services. Shoreview contracts with the Ramsey County Sheriff's Department for police protection and law enforcement. Patrol headquarters are located in the City. The communities of Shoreview, Arden Hills and North Oaks receive fire protection services from the Lake Johanna Volunteer Fire Department, with two city-owned fire stations. Animal control enforcement is provided through a contractual agreement with Animal Control Services Inc. The part-time Civil Defense Director is responsible for planning and updating of the City's emergency plan.

CITY OF SHOREVIEW - 2011 BUDGET

Activity Summary
Police

Activity: 101 41100 Police
Fund: General Fund
Function: Public Safety

<p>General Description The City contracts with the Ramsey County Sheriff's Department for the provision of law enforcement services. These services include general patrol, traffic enforcement, and criminal investigation and apprehension. The City also contracts for supplemental water patrol on Shoreview lakes during the summer.</p> <p>The increase in the Sheriff's budget is about 3.3% percent due to wage adjustments, overtime, health and workers compensation insurance, training and vehicles.</p>	<p>Objectives</p> <ul style="list-style-type: none"> - Continue active traffic enforcement on City streets and education by the Traffic Deputies and use of speed carts - Expand neighborhood watch program and continue Night to Unite involvement - Conduct two alcohol and tobacco compliance checks of all licensed vendors annually - Continue proactive patrol in the City and thorough investigation and charging of crimes 																																						
<p>Capital Outlay</p>	<table border="1"> <caption>Police Capital Outlay (Thousands)</caption> <thead> <tr> <th>Year</th> <th>Amount</th> </tr> </thead> <tbody> <tr> <td>2009</td> <td>1,750</td> </tr> <tr> <td>2010</td> <td>1,750</td> </tr> <tr> <td>2011</td> <td>1,750</td> </tr> </tbody> </table>	Year	Amount	2009	1,750	2010	1,750	2011	1,750																														
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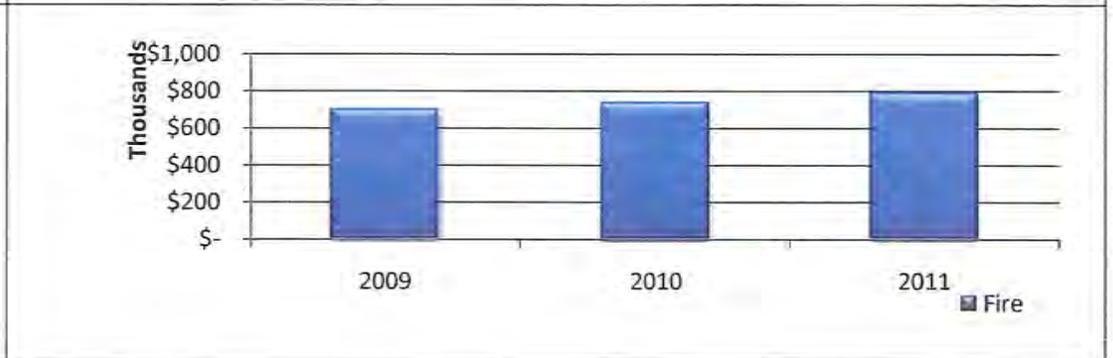
CITY OF SHOREVIEW - 2011 BUDGET

Activity Summary
Fire

Activity: 101 41200 Fire
Fund: General Fund
Function: Public Safety

<p>General Description Shoreview, along with the cities of Arden Hills and North Oaks, contracts with the Lake Johanna Fire Department for fire suppression and emergency response. The City owns two fire stations located as follows: - Station #3 at the intersection of County Road I and Lexington Avenue - Station #4 at the intersection of County Road E and Victoria Street. Costs are shared between the three cities based on a formula that includes population, households, market value and fire calls. The budget increase is primarily due to continued implementation of the duty-crew to weekend evening hours, training and equipping of new firefighters, and inflation increases in other areas of the budget.</p>	<p>Objectives</p> <ul style="list-style-type: none"> - Continue provision of emergency fire response and suppression as well as medical response during duty-crew hours - Continue participation in the overall management of the Fire Department through the Department's Board of Directors - Review and evaluate budget and capital improvement program proposed by the Fire Department - Continue proactive fire inspections and public fire education - Continue to implement duty crew staffing model
---	---

Capital Outlay



Full-time Equivalents	2009 Budget	2010 Budget	2011 Budget	Expenditures	2009	2010	2010	2011
					Actual	Budget	Estimate	Budget
				Personal Services				
				Supplies				
				Contractual Services	701,700	740,310	740,240	790,290
				Capital Outlay				
				Total Expenditures	\$701,700	\$740,310	\$740,240	\$790,290

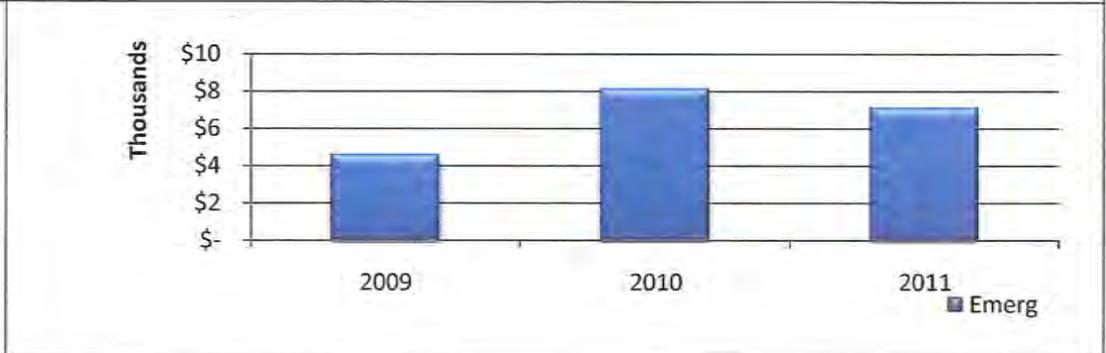
CITY OF SHOREVIEW - 2011 BUDGET

Activity Summary
Emergency services

Activity: 101 41500 Emergency services
Fund: General Fund
Function: Public Safety

<p>General Description Overall planning of emergency services, preparation of emergency plans, and maintenance of warning sirens, in coordination with County and State civil defense and emergency services agencies. The part-time Civil Defense Coordinator serves as the staff liaison to the Public Safety Committee.</p>	<p>Objectives</p> <ul style="list-style-type: none"> - Monitor the effectiveness of emergency warning sirens throughout the City and schedule repairs/replacements as needed - Continue to work with County emergency management staff on emergency preparedness issues - Conduct required federal emergency training of City staff - Serve as staff liaison to the Public Safety Committee
---	--

Capital Outlay



Full-time Equivalent	2009 Budget	2010 Budget	2011 Budget	Expenditures	2009 Actual	2010 Budget	2010 Estimate	2011 Budget
Full-time Regular				Personal Services	1,848	2,976	2,975	2,705
Part-time Regular				Supplies		250	100	100
Associate	.16	.08	.08	Contractual Services	2,743	4,900	3,540	4,330
				Capital Outlay				
Total Full-Time Equivalent	.16	.08	.08	Total Expenditures	\$4,591	\$8,126	\$6,615	\$7,135

CITY OF SHOREVIEW - 2011 BUDGET

Activity Summary
Animal control

Activity: 101 41600 Animal control
Fund: General Fund
Function: Public Safety

<p>General Description The provision of animal control services and enforcement of animal control regulations through a contract with Animal Control Services, Inc. As part of the contract, the City receives 10 patrol hours each week, and the contract provider responds to emergency calls on weekday evenings and weekends.</p>	<p>Objectives</p> <ul style="list-style-type: none"> - Continue patrol efforts throughout the City - Respond to complaints on an as needed basis 																																						
<p>Capital Outlay</p>	<table border="1"> <caption>Capital Outlay (Thousands)</caption> <thead> <tr> <th>Year</th> <th>Amount</th> </tr> </thead> <tbody> <tr> <td>2009</td> <td>23,054</td> </tr> <tr> <td>2010</td> <td>27,000</td> </tr> <tr> <td>2011</td> <td>25,600</td> </tr> </tbody> </table>	Year	Amount	2009	23,054	2010	27,000	2011	25,600																														
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Full-time Equivalents	2009 Budget	2010 Budget	2011 Budget																																				
Expenditures	2009 Actual	2010 Budget	2010 Estimate	2011 Budget																																			
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CITY OF SHOREVIEW - 2011 BUDGET

General Fund
Function Summary
Public Works Expenditures

Fund: 101

Description	2009 Actual	2010 Budget	2010 Estimate	2011 Budget
Activity				
Operating				
42050 Public works admin	88,847	89,203	87,495	89,816
42100 Engineering	313,294	322,242	323,204	328,281
42200 Street maintenance	337,742	333,834	333,381	350,941
42250 Ice and snow removal	279,347	274,493	279,126	302,141
42400 Traffic control	102,663	108,025	100,277	104,294
43450 Trail mgmt	97,513	100,223	99,575	113,852
43900 Forestry/nursery	76,879	79,746	77,054	86,712
Total Operating	\$1,296,285	\$1,307,766	\$1,300,112	\$1,376,037
Full Time Equivalents:	11.05	10.53		10.53

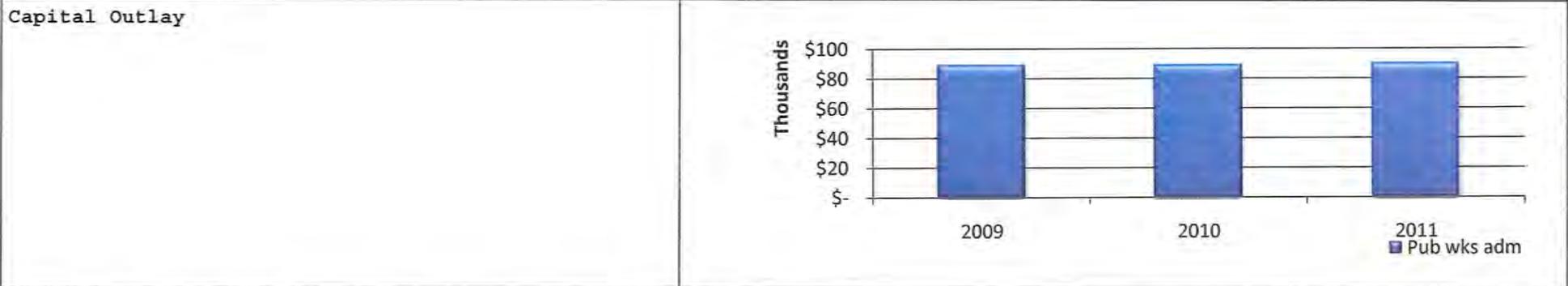
Public works provides administration, construction and maintenance of the street, storm, trail, and utility systems; administration of the City's recycling program and central garage facility; as well as forestry services. A portion of public works costs are allocated to the City's enterprise funds, including Water, Sewer, Surface Water Management and Street Lighting.

CITY OF SHOREVIEW - 2011 BUDGET

Activity Summary
Public works administration

Activity: 101 42050 Public works administration
Fund: General Fund
Function: Public Works

<p>General Description Management, administration and policy development for the City's public works department, including all components of the City's sewage disposal, water, street, sidewalk/trail, storm drainage and street lighting infrastructure, as well as the City's forestry, recycling and environmental programs. In addition, public works admin. includes supervision, direction, and data management for the City's street and utility maintenance, engineering, and environmental divisions.</p>	<p>Objectives</p> <ul style="list-style-type: none"> - Monitor and evaluate delivery of Public Works services - Integrate construction and maintenance elements of Shoreview's infrastructure replacement programs - Provide liaison to Ramsey County Highway Planning/Design/Implementation efforts - Provide technical assistance to various advisory committees, including Bike/Trailways, and Environmental Quality - Represent Shoreview on regional transportation initiatives, including I-35W and I-694 improvements
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Full-time Equivalents	2009 Budget	2010 Budget	2011 Budget	Expenditures	2009 Actual	2010 Budget	2010 Estimate	2011 Budget
Full-time Regular	.70	.70	.70	Personal Services	72,018	74,703	73,495	75,816
Part-time Regular				Supplies	830	1,500	1,000	1,000
Associate				Contractual Services	15,999	13,000	13,000	13,000
				Capital Outlay				
Total Full-Time Equivalents	.70	.70	.70	Total Expenditures	\$88,847	\$89,203	\$87,495	\$89,816

CITY OF SHOREVIEW - 2011 BUDGET

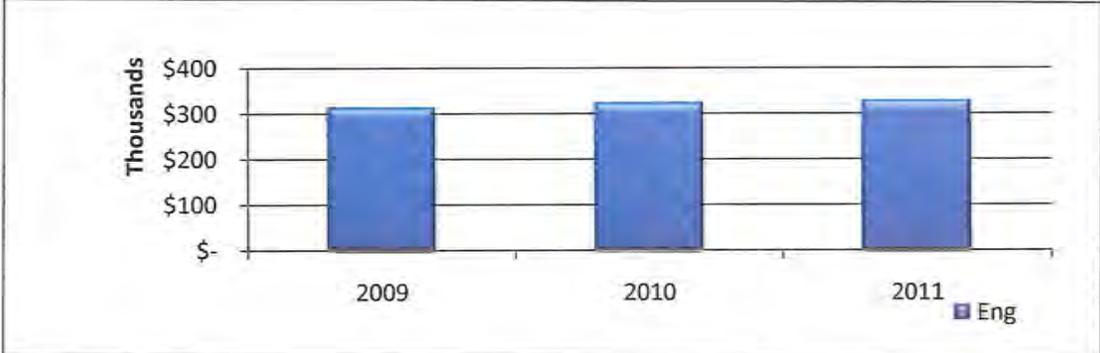
Activity Summary
Engineering

Activity: 101 42100 Engineering
Fund: General Fund
Function: Public Works

General Description
Provide the planning, design and installation of City-owned and operated infrastructure, as well as technical support to all of the other divisions of the public works department. In-house resources are allocated as necessary, and sometimes are augmented through the use of outside consultants. This division also is responsible for the implementation of the City's street renewal program.

- Objectives**
- Utilize current technologies for projects and provide training as appropriate
 - Provide pavement management support to the street maintenance activity, including coordination of the crack filling and sealcoating program
 - Oversee the required collection of traffic data on Municipal State Aid (MSA) routes
 - Assist with site, grading, and utility plan reviews and provide recommendations for private development occurring in the City
 - Oversee preparation of plans and specifications for programmed street renewal, MSA and other infrastructure projects

Capital Outlay



Full-time Equivalent	2009 Budget	2010 Budget	2011 Budget
Full-time Regular	3.35	3.35	3.35
Part-time Regular			
Associate			
Total Full-Time Equivalent	3.35	3.35	3.35

Expenditures	2009 Actual	2010 Budget	2010 Estimate	2011 Budget
Personal Services	291,970	302,722	304,566	308,529
Supplies	243	1,000	800	800
Contractual Services	21,081	18,520	17,838	18,952
Capital Outlay				
Total Expenditures	\$313,294	\$322,242	\$323,204	\$328,281

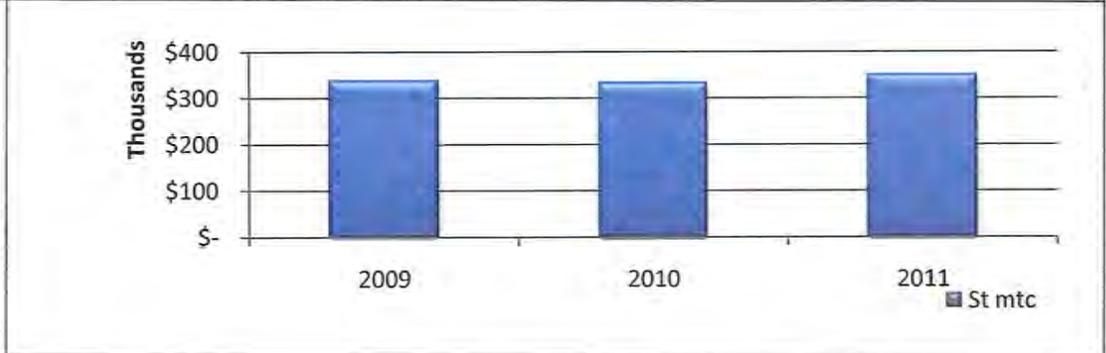
CITY OF SHOREVIEW - 2011 BUDGET

Activity Summary
Street maintenance

Activity: 101 42200 Street maintenance
Fund: General Fund
Function: Public Works

<p>General Description This activity provides for the repair and maintenance of all city-owned pavement and curb and gutter. This includes preparing designated streets for sealcoating by crack filling and patching where necessary. Pot hole patching and general pavement repairs on other streets is an ongoing task.</p>	<p>Objectives</p> <ul style="list-style-type: none"> - Provide information on street repairs and conditions as part of the pavement management program - Evaluate effectiveness of various pavement maintenance and rehabilitation strategies - Assist Utility Division during water main and sewer repair activities - Continue to staff cleanup day events - Perform crack filling on streets that are programmed for sealcoating
---	---

Capital Outlay



Full-time Equivalent	Budget			Expenditures	Budget			
	2009	2010	2011		2009 Actual	2010 Budget	2010 Estimate	2011 Budget
Full-time Regular	2.67	2.38	2.38	Personal Services	190,900	183,004	178,888	186,393
Part-time Regular				Supplies	50,903	40,500	40,500	46,200
Associate	.32	.32	.32	Contractual Services	95,939	110,330	113,993	118,348
				Capital Outlay				
Total Full-Time Equivalent	2.99	2.70	2.70	Total Expenditures	\$337,742	\$333,834	\$333,381	\$350,941

CITY OF SHOREVIEW - 2011 BUDGET

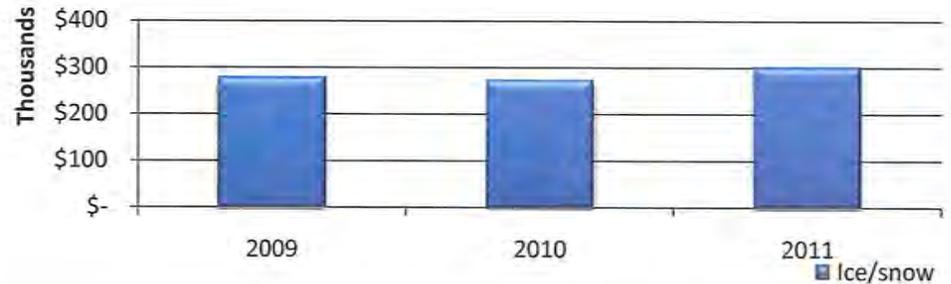
Activity Summary
Ice and snow removal

Activity: 101 42250 Ice and snow removal
Fund: General Fund
Function: Public Works

General Description
This activity provides for snow removal and ice control on public streets during the winter months. This work is performed primarily by Street Division maintenance workers.

- Objectives**
- Evaluate effectiveness of snow plow routes and methods
 - Provide for the purchase, storage, and use of road salt/de-icing materials

Capital Outlay



Full-time Equivalents	2009	2010	2011	Expenditures	2009	2010	2010	2011
	Budget	Budget	Budget		Actual	Budget	Estimate	Budget
Full-time Regular	2.04	1.95	1.95	Personal Services	170,988	163,623	163,820	170,858
Part-time Regular				Supplies	41,943	45,000	45,000	52,000
Associate				Contractual Services	66,416	65,870	70,306	79,283
				Capital Outlay				
Total Full-Time Equivalents	2.04	1.95	1.95	Total Expenditures	\$279,347	\$274,493	\$279,126	\$302,141

CITY OF SHOREVIEW - 2011 BUDGET

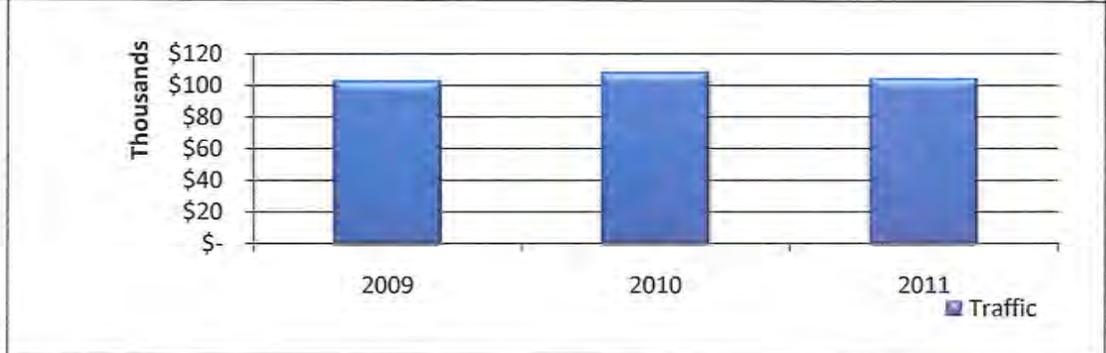
Activity Summary
Traffic control

Activity: 101 42400 Traffic control
Fund: General Fund
Function: Public Works

General Description
This activity provides for the operation and maintenance of all aspects of traffic control on roadways under the City's jurisdiction, and includes pavement messages/striping, traffic signs, crosswalks, and traffic signals. The Public Works Department maintains a sign repair and fabrication facility, which also maintains signage under City jurisdiction.

- Objectives**
- Maintain inventory of traffic control devices
 - Manage sign replacement program (ongoing), and maintenance of other traffic control devices in accordance with accepted standards (MMUTCD)
 - Manage and record traffic counter and the data collected
 - Locate speed trailers on priority roadways through the City

Capital Outlay



Full-time Equivalent	2009 Budget	2010 Budget	2011 Budget
Full-time Regular	.84	.73	.73
Part-time Regular			
Associate			
Total Full-Time Equivalent	.84	.73	.73

Expenditures	2009 Actual	2010 Budget	2010 Estimate	2011 Budget
Personal Services	51,890	48,905	48,132	50,565
Supplies	6,945	15,000	15,000	15,000
Contractual Services	43,828	44,120	37,145	38,729
Capital Outlay				
Total Expenditures	\$102,663	\$108,025	\$100,277	\$104,294

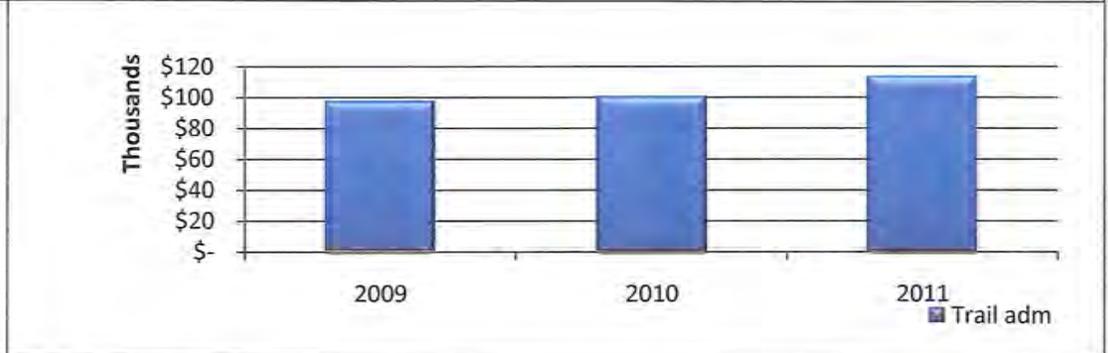
CITY OF SHOREVIEW - 2011 BUDGET

Activity Summary
Trail management

Activity: 101 43450 Trail management
Fund: General Fund
Function: Public Works

<p>General Description Administrative support and maintenance for all elements of the City's sidewalk and trail system. The Public Works Department is responsible for the programming and management of sidewalk and trail infrastructure consistent with the original Master Trail Plan and Shoreview's Comprehensive Plan. Maintenance activities include trail and sidewalk repair/replacement, crack filling, trail sweeping, slurry sealing, edge mowing and snow removal.</p>	<p>Objectives</p> <ul style="list-style-type: none"> - Coordinate/facilitate Shoreview's Bike & Trailway Committee - Inspect sidewalk/trail system and maintain condition data - Perform preventative maintenance (i.e. edge mowing, crack sealing etc.) - Program trail/sidewalk additions and replacement projects - Program trail resurfacing/sealcoating - Optimize use of City resources, and coordinate improvements with other agency or private development projects
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Capital Outlay



Full-time Equivalents	2009	2010	2011	Expenditures	2009	2010	2010	2011
	Budget	Budget	Budget		Actual	Budget	Estimate	Budget
Full-time Regular	.68	.65	.65	Personal Services	54,478	54,723	54,010	55,611
Part-time Regular				Supplies	9,172	7,700	8,200	9,250
Associate	.10	.10	.10	Contractual Services	33,863	37,800	37,365	48,991
				Capital Outlay				
Total Full-Time Equivalents	.78	.75	.75	Total Expenditures	\$97,513	\$100,223	\$99,575	\$113,852

CITY OF SHOREVIEW - 2011 BUDGET

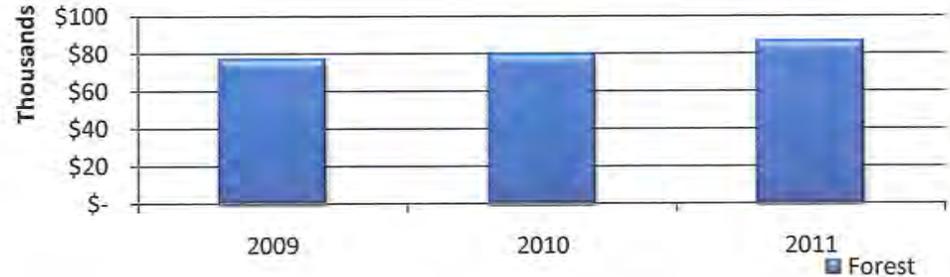
Activity Summary
Forestry/nursery

Activity: 101 43900 Forestry/nursery
Fund: General Fund
Function: Public Works

General Description
Preservation of the community forest, and the prevention and control of tree pests that threaten urban trees. This includes the City's reforestation efforts through the replacement of trees removed due to capital projects or disease, and the management of public flowerbeds and landscaped medians.

- Objectives**
- Provide tree inspection to residents during the growing season
 - Manage Diseased Tree Removal Program, which includes insect and disease control, planting, pruning, public relations, and record keeping
 - Coordinate and implement reforestation program through technical assistance to residents and civic groups
 - Develop Emerald Ash Borer response and full implement over the next 5 to 10 years

Capital Outlay



Full-time Equivalent	2009 Budget	2010 Budget	2011 Budget
Full-time Regular	.25	.25	.25
Part-time Regular Associate	.10	.10	.10
Total Full-Time Equivalent	.35	.35	.35

Expenditures	2009 Actual	2010 Budget	2010 Estimate	2011 Budget
Personal Services	23,619	24,726	24,186	24,907
Supplies	8,572	8,000	6,000	11,000
Contractual Services	44,688	47,020	46,868	50,805
Capital Outlay				
Total Expenditures	\$76,879	\$79,746	\$77,054	\$86,712

CITY OF SHOREVIEW - 2011 BUDGET

General Fund
Function Summary
Parks and Recreation Expenditures

Fund: 101

Description	2009 Actual	2010 Budget	2010 Estimate	2011 Budget
Activity				
Operating				
43400 Parks/recr admin	497,569	521,252	512,406	459,495
43710 Park/Sports Maint.	1,001,579	1,060,612	1,050,177	1,098,200
Total Operating	\$1,499,148	\$1,581,864	\$1,562,583	\$1,557,695
Full Time Equivalents:	15.60	15.51		14.51

Parks and recreation provides park facilities and recreation programs for individuals of all ages. This includes the design and maintenance of City parks and park buildings, as well as recreation programs offered at a variety of locations including City parks, community center, Tropics Indoor Water Park, school district facilities and County parks.

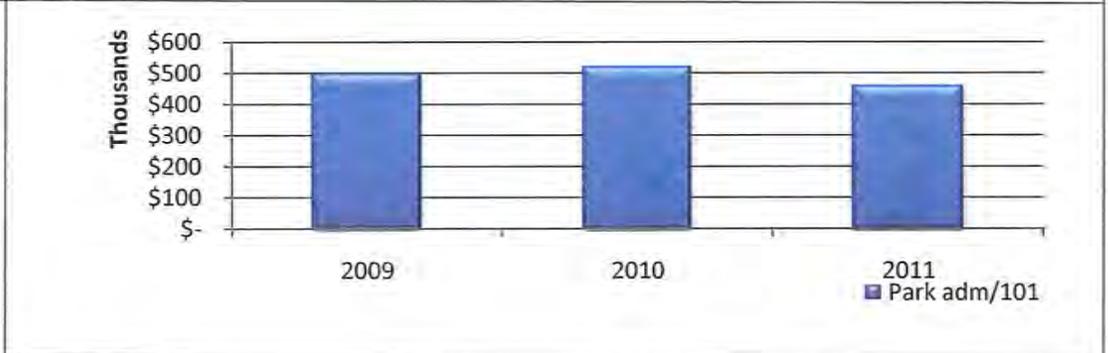
CITY OF SHOREVIEW - 2011 BUDGET

Activity Summary
Parks/recreation administration

Activity: 101 43400 Parks/recreation administration
Fund: General Fund
Function: Parks and Recreation

<p>General Description Provide overall administrative support for park facilities, recreation program, and community center operations. Develop policies, procedures, and operational guidelines for City parks, recreation programs, and the community center.</p>	<p>Objectives</p> <ul style="list-style-type: none"> - Promote the community center space for fitness related memberships, corporate events, receptions and banquets - Provide administrative services to register program participants, community center memberships and facility reservations - Maintain department records and reports, and coordinate staff training - Provide computer support and training, produce marketing materials, building signage and program fliers - Develop operational policies and procedures to maintain park facilities and the community center
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Capital Outlay



Full-time Equivalent	2009	2010	2011	Expenditures	2009	2010	2010	2011
	Budget	Budget	Budget		Actual	Budget	Estimate	Budget
Full-time Regular	6.00	6.00	5.00	Personal Services	478,100	496,172	492,316	439,365
Part-time Regular				Supplies	6,343	6,500	4,500	5,000
Associate	.15			Contractual Services	13,126	18,580	15,590	15,130
				Capital Outlay				
Total Full-Time Equivalent	6.15	6.00	5.00	Total Expenditures	\$497,569	\$521,252	\$512,406	\$459,495

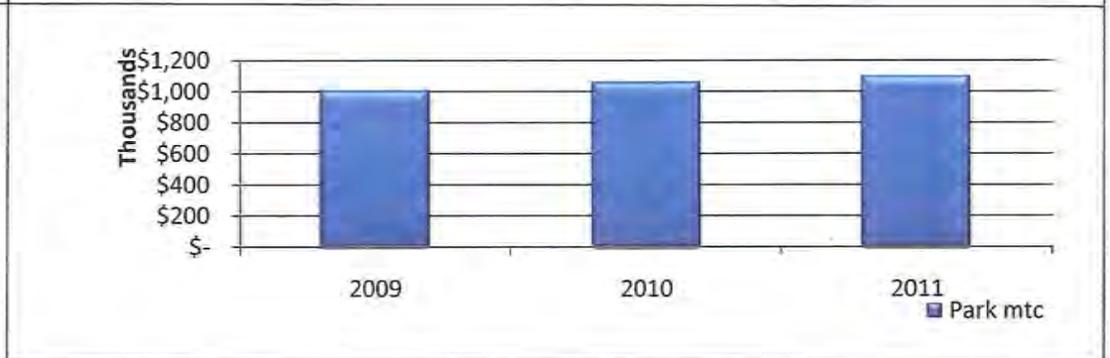
CITY OF SHOREVIEW - 2011 BUDGET

Activity Summary
Park/Sports Area Maintenance

Activity: 101 43710 Park/Sports Area Maintenance
Fund: General Fund
Function: Parks and Recreation

<p>General Description Provide general turf, landscape and competitive sports area maintenance; install and remove sports area equipment on a seasonal basis; litter and trash removal; and park building and structure maintenance in City parks, around water towers, at fire stations, and for other City-owned properties.</p> <p>Maintain seven hockey rinks, six skating rinks, and one large community skating rink in safe condition. Maintain seven park buildings as warming areas and remove snow and ice from sidewalks and parking lots.</p>	<p>Objectives</p> <ul style="list-style-type: none"> - Provide effective turf management practices to protect the investment in the turf and landscape materials, including mowing, fertilizing, weed and insect control, irrigation, trimming, and spring pruning - Maintain buildings in all parks - Maintenance of medians and boulevards along Highway 96 - Maintain field markings, and install and remove seasonal equipment, goals, nets and fencing - Prepare rinks for winter prior to the ground freezing - Flood ice rinks from the tanker truck and hoses - Clean snow from ice rinks when over two inches in depth - Remove snow and ice from Community Center, Library, Fire Stations and Lepak Larson house sidewalks and parking lots - Test salt-tolerant plant varieties along Highway 96 - Install concrete slabs under benches at McCullough Park and bolt benches into slabs - Upgrade landscaping around the upper level of the community center and along Highway 96
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Capital Outlay



Full-time Equivalents	2009	2010	2011	Expenditures	2009	2010	2010	2011
	Budget	Budget	Budget		Actual	Budget	Estimate	Budget
Full-time Regular	8.00	8.00	8.00	Personal Services	604,065	615,712	614,288	629,373
Part-time Regular				Supplies	71,647	89,250	88,550	101,250
Associate	1.45	1.51	1.51	Contractual Services	325,867	355,650	347,339	367,577
				Capital Outlay				
Total Full-Time Equivalents	9.45	9.51	9.51	Total Expenditures	\$1,001,579	\$1,060,612	\$1,050,177	\$1,098,200

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CITY OF SHOREVIEW - 2011 BUDGET

General Fund
 Function Summary
 Community Development Expenditures

Fund: 101

Description	2009 Actual	2010 Budget	2010 Estimate	2011 Budget
Activity				
Operating				
44100 Planning/zoning adm	332,376	348,298	347,243	341,265
44200 Code enforcement	35,185	37,021	37,125	36,729
44300 Building inspection	147,192	154,676	151,811	148,810
44400 Economic development	43,876	32,004	27,542	30,010
Total Operating	\$558,629	\$571,999	\$563,721	\$556,814
Full Time Equivalents:	5.77	5.68		5.68

Community development provides planning, code enforcement, building inspection and economic development in an effort to create and maintain a quality environment for citizens to live and work. Planning involves long-range planning guidelines and development review. Code enforcement includes enforcement of development, housing and property maintenance regulations. Economic development consists of business retention as well as attraction of new businesses.

CITY OF SHOREVIEW - 2011 BUDGET

Activity Summary
Planning/zoning administration

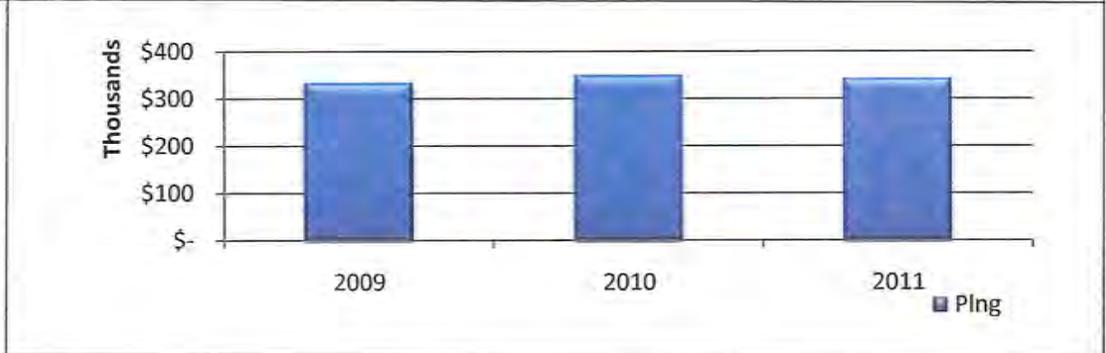
Activity: 101 44100 Planning/zoning administration
Fund: General Fund
Function: Community Development

General Description
Administer and manage the City's development building activity in accordance with the adopted land use policies and housing programs of the Comprehensive Plan and the zoning regulations and standards set forth in the Development Code.

The Planning Division is part of the Community Development Department and coordinates the review and approval process for the City Council and Planning Commission.

- Objectives**
- Process the review of development and zoning applications for consideration by the Planning Commission and City Council
 - Uphold and enforce the Development Code and Comprehensive Plan, and amending the code and plan consistent with City Council direction
 - Provide housing services through the Housing Resource Center and explore new initiatives and programs consistent with established Council and Economic Development Authority goals to protect neighborhoods and home values
 - Administration of rental housing licensing program (nearly 200 licenses covering more than 1,500 housing units)

Capital Outlay



Full-time Equivalents	2009 Budget	2010 Budget	2011 Budget
Full-time Regular	3.80	3.80	3.80
Part-time Regular			
Associate	.04	.06	.11
Total Full-Time Equivalents	3.84	3.86	3.91

Expenditures	2009 Actual	2010 Budget	2010 Estimate	2011 Budget
Personal Services	316,645	327,098	326,193	332,365
Supplies	455	650	500	550
Contractual Services	15,276	20,550	20,550	8,350
Capital Outlay				
Total Expenditures	\$332,376	\$348,298	\$347,243	\$341,265

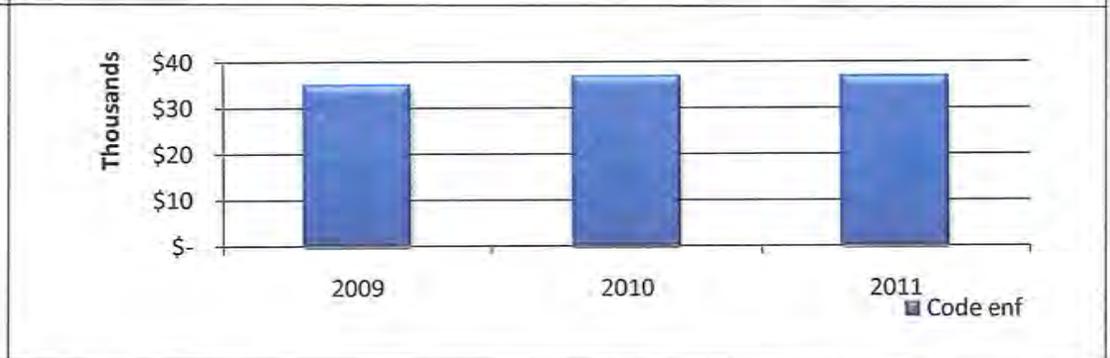
CITY OF SHOREVIEW - 2011 BUDGET

Activity Summary
Code enforcement

Activity: 101 44200 Code enforcement
Fund: General Fund
Function: Community Development

<p>General Description Provide enforcement of the zoning, nuisance and property maintenance regulations of the City to ensure that properties are being maintained to community standards and to protect the quality of neighborhoods.</p> <p>The Community Development Program Assistant serves as the primary code enforcement officer for the City, working closely with other City staff, the Ramsey County Sheriff's Department and City Attorney.</p>	<p>Objectives</p> <ul style="list-style-type: none"> - Continue proactive enforcement and abatement actions through City Council and/or the court system on problem properties that impact the quality of neighborhoods - Respond to code and nuisance complaints in a timely manner, including follow-up inspections and providing quality customer service - Continue more proactive and effective code enforcement efforts under the direction of the City Council including comprehensive neighborhood enforcement sweeps as part of the SHINE program - Educate residents on the importance of maintaining quality neighborhoods and code regulations through communication tools such as the City newsletter, City website, Government Channel 16 and informational meetings
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Capital Outlay



Full-time Equivalents	Budget			Expenditures	2009	2010	2010	2011
	Budget	Budget	Budget		Actual	Budget	Estimate	Budget
Full-time Regular	.50	.50	.50	Personal Services	32,156	33,621	33,756	34,246
Part-time Regular				Supplies	465	500	500	500
Associate				Contractual Services	2,564	2,900	2,869	1,983
				Capital Outlay				
Total Full-Time Equivalents	.50	.50	.50	Total Expenditures	\$35,185	\$37,021	\$37,125	\$36,729

CITY OF SHOREVIEW - 2011 BUDGET

Activity Summary
Building inspection

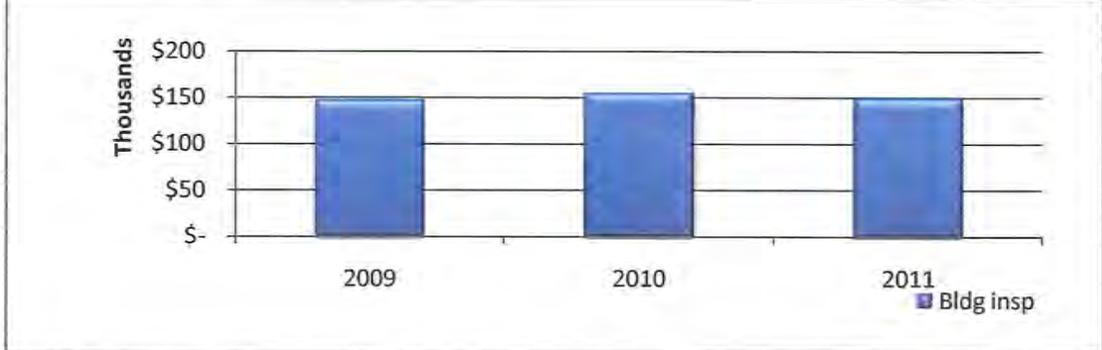
Activity: 101 44300 Building inspection
Fund: General Fund
Function: Community Development

General Description
Provide the administration, licensing, permitting and enforcement of building activity in the City in accordance with the State Building Code, Uniform Fire Code, Uniform Mechanical Code and City regulations under the direction of the Building Official.

The Building Official also issues permits and conducts inspections for all building, plumbing, and heating mechanical improvements for both commercial and residential activities. The inspector works closely with the City Planning and Engineering staff to ensure that improvements are undertaken in accordance with applicable codes and conditions of approval.

- Objectives**
- Manage the issuance and enforcement of building and other related construction permits throughout the City
 - Serve as the permitting and enforcing agent for plumbing, heating and mechanical permits
 - Coordinate the management of property address records including the on-going imaging of permanent records
 - Oversee the use and update of the permits and property databases to ensure quality customer service and records management

Capital Outlay



Full-time Equivalents	2009 Budget	2010 Budget	2011 Budget
Full-time Regular	1.00	1.00	1.00
Part-time Regular			
Associate	.13	.16	.11
Total Full-Time Equivalents	1.13	1.16	1.11

Expenditures	2009 Actual	2010 Budget	2010 Estimate	2011 Budget
Personal Services	101,433	102,746	101,349	101,004
Supplies	946	1,200	1,200	1,200
Contractual Services	44,813	50,730	49,262	46,606
Capital Outlay				
Total Expenditures	\$147,192	\$154,676	\$151,811	\$148,810

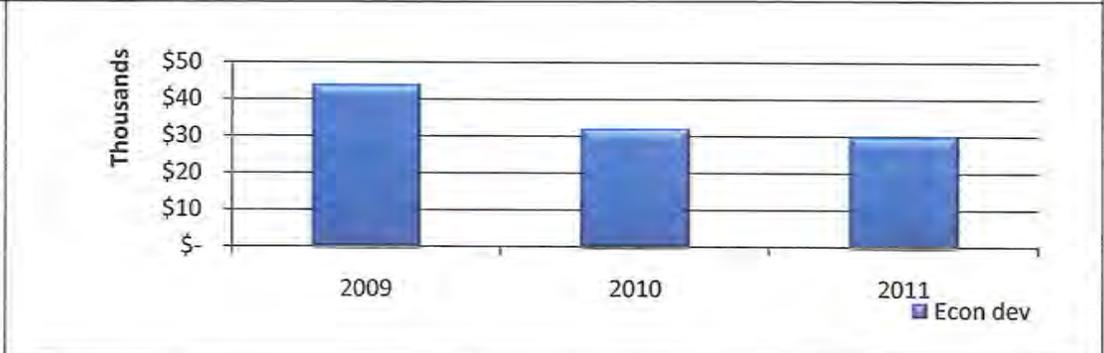
CITY OF SHOREVIEW - 2011 BUDGET

Activity Summary
Economic development

Activity: 101 44400 Economic development
Fund: General Fund
Function: Community Development

<p>General Description Administer and direct the City's economic development program including the retention and expansion of local businesses, attraction of new businesses with an emphasis on target redevelopment areas to meet service demands of the community, provide employment opportunities, and strengthen and diversify the City's tax base.</p> <p>The economic development program is administered with support staff from both the Administration and Community Development Departments with assistance from the Finance Department and is coordinated under the direction of the City Council, with input from the Economic Development Authority, and Economic Development Commission.</p>	<p>Objectives</p> <ul style="list-style-type: none"> - Implement Business Retention and Expansion program to maintain and enhance a strong and diverse tax base, including a business visit initiative by the Council and EDC - Communicate with the local business community through the Business Matters newsletter, quarterly Business Exchange meetings, and other initiatives under the direction of the City Council and Economic Development Commission - Coordinate, manage and promote (in cooperation with the Finance Department) the City's economic development assistance tools - Facilitate and promote the redevelopment of targeted areas identified in the Comprehensive Plan - Develop plans and implementation of programs/priorities through the Economic Development Authority
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Capital Outlay



Full-time Equivalents	2009	2010	2011	Expenditures	2009	2010	2010	2011
	Budget	Budget	Budget		Actual	Budget	Estimate	Budget
Full-time Regular	.30	.16	.16	Personal Services	42,310	23,154	23,092	23,410
Part-time Regular				Supplies		200	200	200
Associate				Contractual Services	1,566	8,650	4,250	6,400
				Capital Outlay				
Total Full-Time Equivalents	.30	.16	.16	Total Expenditures	\$43,876	\$32,004	\$27,542	\$30,010

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CITY OF SHOREVIEW - 2011 BUDGET

General Fund
 Function Summary
 Miscellaneous Expenditures

Fund: 101

Description	2009 Actual	2010 Budget	2010 Estimate	2011 Budget
Activity				
Operating				
47200 Youth/community Serv	42,107	42,170	42,170	43,370
47400 Unallocated ins	69,839	45,700	45,330	47,260
47500 Dues/memberships	33,743	35,792	34,280	36,679
Total Operating	\$145,689	\$123,662	\$121,780	\$127,309
Full Time Equivalents:	.00	.00		.00

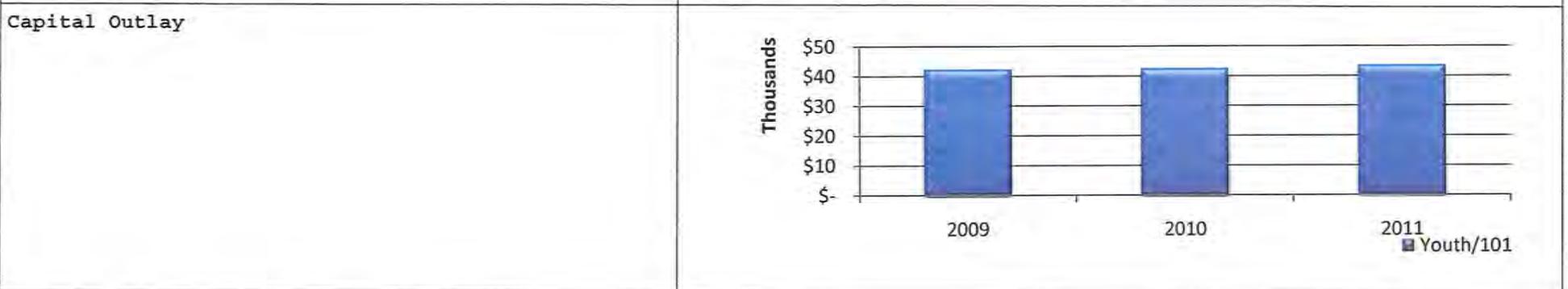
Miscellaneous accounts for those activities which are not accounted for elsewhere, and do not require a separate function category.

CITY OF SHOREVIEW - 2011 BUDGET

Activity Summary
Youth/community services

Activity: 101 47200 Youth/community services
Fund: General Fund
Function: Miscellaneous

<p>General Description The City is a participant in Northwest Youth and Family Services. Northwest Youth and Family Services provides counseling services and training programs for area teens that need assistance. Each participating community helps fund the programs.</p> <p>The City is also a member of the North Suburban Tobacco Compliance project, an organization striving to reduce teenage access to tobacco products. Their efforts are funded by a number of participating cities in Ramsey County.</p> <p>In cooperation with the Ramsey County Sheriff, the City conducts alcohol compliance checks of its licensed vendors to monitor youth access to alcohol.</p>	<p>Objectives</p> <ul style="list-style-type: none"> - Continue to use the services and programs of Northwest Youth and Family Services to counsel, train, and assist youth and families in the community - Conduct two tobacco and alcohol compliance checks annually of all licensed vendors
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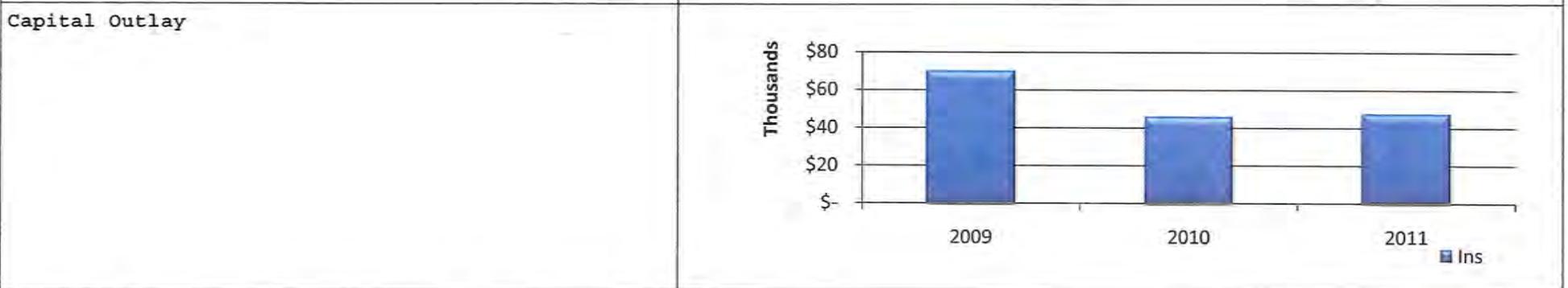
Full-time Equivalents	2009 Budget	2010 Budget	2011 Budget	Expenditures	2009 Actual	2010 Budget	2010 Estimate	2011 Budget
				Personal Services				
				Supplies				
				Contractual Services	42,107	42,170	42,170	43,370
				Capital Outlay				
				Total Expenditures	\$42,107	\$42,170	\$42,170	\$43,370

CITY OF SHOREVIEW - 2011 BUDGET

Activity Summary
Unallocated insurance

Activity: 101 47400 Unallocated insurance
Fund: General Fund
Function: Miscellaneous

<p>General Description Provide general liability and property insurance for general fund operations, including coverage for the Larson/Lepak historic home, general liability/property (not paid for by other funds), boiler, volunteers, and open meeting law.</p>	<p>Objectives</p> <ul style="list-style-type: none"> - Minimize financial risks and provide a long-term risk management (insurance) plan - Conduct annual safety inspections of all facilities and parks, and implement changes designed to minimize risk - Perform driver license checks for all City employees - Train employees in proper procedures in the event of an accident or other incident
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Full-time Equivalent	2009 Budget	2010 Budget	2011 Budget	Expenditures	2009 Actual	2010 Budget	2010 Estimate	2011 Budget
				Personal Services				
				Supplies				
				Contractual Services	69,839	45,700	45,330	47,260
				Capital Outlay				
				Total Expenditures	\$69,839	\$45,700	\$45,330	\$47,260

CITY OF SHOREVIEW - 2011 BUDGET

Activity Summary
Dues/memberships

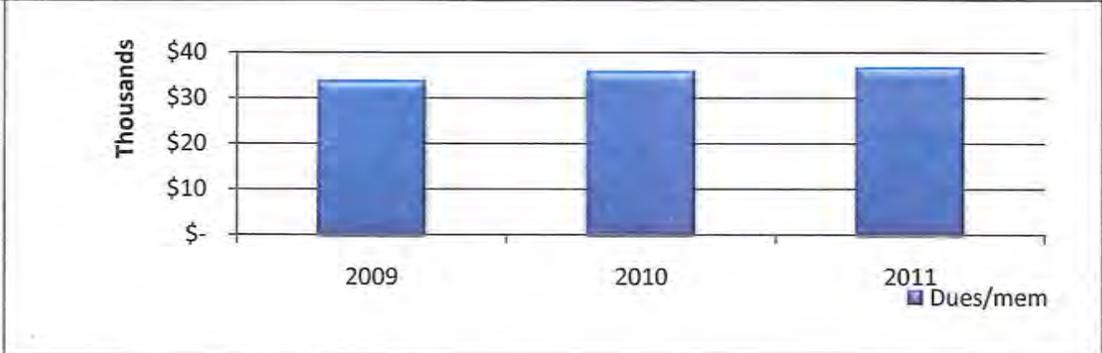
Activity: 101 47500 Dues/memberships
Fund: General Fund
Function: Miscellaneous

General Description
Establish and maintain intergovernmental relationships for the purpose of monitoring legislation and lobbying on behalf of cities on matters that impact the City of Shoreview.

Objectives

- The City maintains formal membership in organizations such as the Municipal Legislative Commission, Metro Cities (AMM), League of Minnesota Cities, Ramsey County League of Local Governments, Suburban Rate Authority, and Economic Development Association of Minnesota
- Work with cities within the organizations on issues that impact the City
- Continue to support more equitable property tax and State aid system

Capital Outlay



Full-time Equivalent	2009 Budget	2010 Budget	2011 Budget

Expenditures	2009 Actual	2010 Budget	2010 Estimate	2011 Budget
Personal Services				
Supplies				
Contractual Services	33,743	35,792	34,280	36,679
Capital Outlay				
Total Expenditures	\$33,743	\$35,792	\$34,280	\$36,679

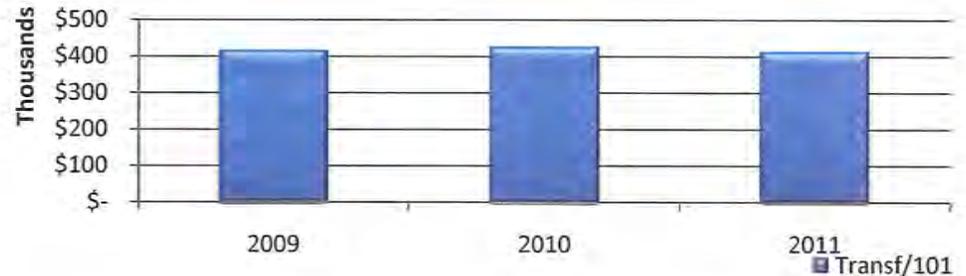
CITY OF SHOREVIEW - 2011 BUDGET

Activity Summary
Transfers out

Activity: 101 49900 Transfers out
Fund: General Fund
Function: Transfers out

<p>General Description Provide financial support for various operations, debt or capital costs.</p> <p>Budgeted transfers include:</p> <ul style="list-style-type: none"> - \$227,000 to Communiy Center fund - \$ 75,000 to Recreation Programs fund - \$100,000 to Community Center expansion debt service (2002 COPs) - \$ 10,000 to Slice of Shoreview fund 	<p>Objectives</p> <ul style="list-style-type: none"> - Balance the needs of operating, capital and debt payment needs to facilitate and stabilize present and future appropriation levels - Provide a contribution for community center operating costs to assist in maintaining free or reduced room rental rates for resident and community organizations - Provide a contribution to the Recreation Programs Fund for general and playground costs, to assist in keeping the programs affordable to residents - Provide a contribution to the Slice of Shoreview Fund for the City's share of the Slice of Shoreview summer community festival
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Capital Outlay



Full-time Equivalent	2009 Budget	2010 Budget	2011 Budget	Expenditures	2009 Actual	2010 Budget	2010 Estimate	2011 Budget
				Other Financing Uses	415,344	425,000	415,000	412,000
				Total Expenditures	\$415,344	\$425,000	\$415,000	\$412,000

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CITY OF SHOREVIEW - 2011 BUDGET

Recycling
Fund Summary

Fund: 210

Description	2009 Actual	2010 Budget	2010 Estimate	2011 Budget
Revenues				
Intergovernmental	59,548	59,000	60,000	60,000
Charges for services	363,534	374,500	376,700	403,500
Interest earnings	269	0	0	0
Total Revenues	\$423,351	\$433,500	\$436,700	\$463,500
Expenditures				
Operating				
Public Works	413,980	427,813	418,264	443,173
Total Operating	\$413,980	\$427,813	\$418,264	\$443,173
Net Increase (Decrease)	\$9,371	\$5,687	\$18,436	\$20,327

The Recycling Fund accounts for the administration and promotion of the City's curbside recycling program through a joint powers agreement with Ramsey County.

User fees provide approximately 87% of total revenues, and are derived from a residential charge on property tax statements and fees paid at Clean-up Day events. In addition, the City receives a County grant that offsets about 13% of operating costs. Shoreview contracts with a private hauler for the curbside collection of all recyclable materials on a bi-weekly basis.

CITY OF SHOREVIEW - 2011 BUDGET

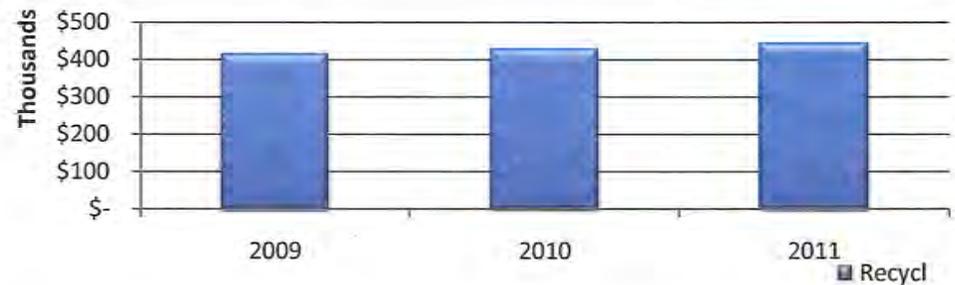
Activity Summary
Recycling

Activity: 210 42750 Recycling
Fund: Recycling
Function: Public Works

General Description
Administration of the City's bi-weekly curbside recycling program. Funding for this activity is provided by a combination of user fees (City recycling fee), State grant (SCORE), and reimbursement of clean-up day costs by participants and the City of Arden Hills.

- Objectives**
- Monitor program changes to improve service delivery and overall program effectiveness
 - Continue to coordinate City programs and objectives with Ramsey County Household Hazardous Waste site and compost site operations
 - Promote community education in areas of solid waste programs
 - Administer the licensing of commercial fertilizer applicators and refuse haulers

Capital Outlay



Full-time Equivalents	2009 Budget	2010 Budget	2011 Budget
Full-time Regular	.35	.35	.35
Part-time Regular Associate			
Total Full-Time Equivalents	.35	.35	.35

Expenditures	2009 Actual	2010 Budget	2010 Estimate	2011 Budget
Personal Services	29,828	32,058	32,047	32,133
Supplies	3,531			
Contractual Services	380,621	395,755	386,217	411,040
Capital Outlay				
Total Expenditures	\$413,980	\$427,813	\$418,264	\$443,173

CITY OF SHOREVIEW - 2011 BUDGET

Community Center Operations
Fund Summary

Fund: 220

Description	2009 Actual	2010 Budget	2010 Estimate	2011 Budget
Revenues				
Charges for services	1,972,389	2,115,100	2,163,100	2,209,820
Interest earnings	8,171	13,000	8,900	12,900
Total Revenues	\$1,980,560	\$2,128,100	\$2,172,000	\$2,222,720
Expenditures				
Operating				
Parks and Recreation	2,186,995	2,353,899	2,285,094	2,373,809
Total Operating	\$2,186,995	\$2,353,899	\$2,285,094	\$2,373,809
Transfers In	310,000	310,000	310,000	297,000
Transfers Out	0	0	35,000	100,000
Net Increase (Decrease)	\$103,565	\$84,201	\$161,906	\$45,911

The Community Center Fund accounts for the operation and maintenance of the community center, including the fitness center, banquet and meeting rooms, birthday party rooms, Tropics Indoor Waterpark, locker rooms, fitness studios, indoor playground, gymnasium and picnic pavillion.

Daily admissions, and seasonal and annual memberships provide about 65% of community center revenues. Another 26% is derived from room rentals, concession sales, banquet commissions, overnight birthday and pool parties, building charges, and locker/vending receipts.

The fund receives a \$227,000 transfer from the General Fund to help offset free or reduced room rental rates for community groups and organizations. The fund also receives an \$70,000 transfer from the Recreation Program Fund to offset use of the facility by recreation programs.

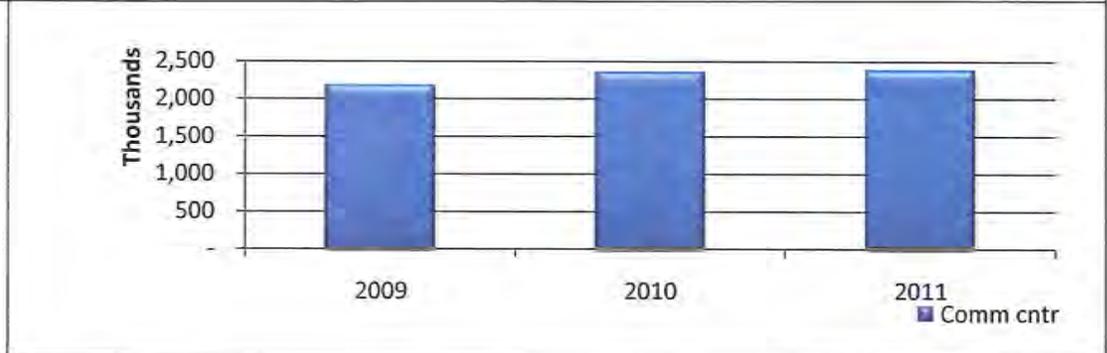
CITY OF SHOREVIEW - 2011 BUDGET

Activity Summary
Community center

Activity: 220 43800 Community center
Fund: Community Center Operations
Function: Parks and Recreation

<p>General Description Provides for operation of the community center facility, including: maintenance and repair of all equipment and spaces (fitness center, indoor water park, meeting and banquet rooms, pavilion, indoor playground, gymnasium, and all common areas). This activity provides support for all membership services, rentals, programs, daily admissions, concessions and special events.</p> <p>The community center facility provides a quality health and wellness facility, a venue for family and corporate events, a variety of social and recreational opportunities for guests and members, and a gathering spot for the community.</p>	<p>Objectives</p> <ul style="list-style-type: none"> - Develop/implement marketing plans to increase awareness in surrounding communities to sell memberships; host corporate events, banquets and receptions; and increase daily admissions, pool parties, and concession sales - Research new building enhancements to increase the value and experience of daily visitors and members - Investigate options for increasing the waterpark capacity, such as an outdoor splash pad or shallow-water play structure - Examine community center staffing levels on an ongoing basis to ensure cost effective and efficient staffing - Expand member services including insurance reimbursement programs and on-line renewals, to attract and retain members - Research vendors for equipment, products, and repairs for cost containment and promote green solutions (such as sphagnum moss) - Investigate revenue opportunities by expanding existing space or utilizing space differently - Provide a quality recreational facility, that operates efficiently, supports community needs and generates revenue
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Capital Outlay



Full-time Equivalents	2009	2010	2011	Expenditures	2009	2010	2010	2011
	Budget	Budget	Budget		Actual	Budget	Estimate	Budget
Full-time Regular	12.05	13.05	13.05	Personal Services	1,287,910	1,329,179	1,337,029	1,378,296
Part-time Regular				Supplies	392,043	478,000	419,000	439,400
Associate	25.24	22.98	23.63	Contractual Services	507,042	546,720	529,065	556,113
				Capital Outlay				
Total Full-Time Equivalents	37.29	36.03	36.68	Total Expenditures	\$2,186,995	\$2,353,899	\$2,285,094	\$2,373,809

CITY OF SHOREVIEW - 2011 BUDGET

Activity Summary
Transfers out

Activity: 220 49900 Transfers out
Fund: Community Center Operations
Function: Transfers out

<p>General Description</p> <p>Budgeted transfers include: - \$100,000 to Capital Improvement fund</p>	<p>Objectives</p> <ul style="list-style-type: none"> - Provide partial funding for expanding the outdoor wading pool to a shallow water splash pool with a large interactive water play structure 																							
<p>Capital Outlay</p>	<table border="1"> <caption>Capital Outlay (Thousands)</caption> <thead> <tr> <th>Year</th> <th>Amount (Thousands)</th> </tr> </thead> <tbody> <tr> <td>2009</td> <td>0</td> </tr> <tr> <td>2010</td> <td>0</td> </tr> <tr> <td>2011</td> <td>100</td> </tr> </tbody> </table>	Year	Amount (Thousands)	2009	0	2010	0	2011	100															
Year	Amount (Thousands)																							
2009	0																							
2010	0																							
2011	100																							
<table border="1"> <thead> <tr> <th>Full-time Equivalents</th> <th>2009 Budget</th> <th>2010 Budget</th> <th>2011 Budget</th> </tr> </thead> <tbody> <tr> <td></td> <td></td> <td></td> <td></td> </tr> </tbody> </table>	Full-time Equivalents	2009 Budget	2010 Budget	2011 Budget					<table border="1"> <thead> <tr> <th>Expenditures</th> <th>2009 Actual</th> <th>2010 Budget</th> <th>2010 Estimate</th> <th>2011 Budget</th> </tr> </thead> <tbody> <tr> <td>Other Financing Uses</td> <td></td> <td></td> <td>35,000</td> <td>100,000</td> </tr> <tr> <td>Total Expenditures</td> <td>\$0</td> <td>\$0</td> <td>\$35,000</td> <td>\$100,000</td> </tr> </tbody> </table>	Expenditures	2009 Actual	2010 Budget	2010 Estimate	2011 Budget	Other Financing Uses			35,000	100,000	Total Expenditures	\$0	\$0	\$35,000	\$100,000
Full-time Equivalents	2009 Budget	2010 Budget	2011 Budget																					
Expenditures	2009 Actual	2010 Budget	2010 Estimate	2011 Budget																				
Other Financing Uses			35,000	100,000																				
Total Expenditures	\$0	\$0	\$35,000	\$100,000																				

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CITY OF SHOREVIEW - 2011 BUDGET

Recreation Programs
Fund Summary

Fund: 225

Description	2009 Actual	2010 Budget	2010 Estimate	2011 Budget
Revenues				
Charges for services	1,159,142	1,115,150	1,207,404	1,228,001
Interest earnings	4,925	8,000	5,000	5,000
Miscellaneous	560	0	250	0
Total Revenues	\$1,164,627	\$1,123,150	\$1,212,654	\$1,233,001
Expenditures				
Operating				
Parks and Recreation	1,086,548	1,114,116	1,178,525	1,205,803
Total Operating	\$1,086,548	\$1,114,116	\$1,178,525	\$1,205,803
Transfers In	62,000	80,000	70,000	75,000
Transfers Out	80,000	80,000	80,000	70,000
Net Increase (Decrease)	\$60,079	\$9,034	\$24,129	\$32,198

The Recreation Programs Fund accounts for a variety of recreational and social programs offered throughout the City on a fee basis.

Revenues are generated through user fees. Program fees are based upon the direct program costs, an allowance for administrative support. Fees are updated on a regular basis.

The fund receives a \$75,000 transfer from the General fund to offset a portion of playground and general program costs. The fund also provides support to the Community Center fund for recreation program use of the facility.

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CITY OF SHOREVIEW - 2011 BUDGET

Recreation Programs
Function Summary
Parks and Recreation Expenditures

Fund: 225

Description	2009 Actual	2010 Budget	2010 Estimate	2011 Budget
Activity				
Operating				
43400 Parks/recr admin	294,159	315,716	309,545	315,147
43510 Adult programs	37,180	34,502	33,423	33,398
43515 Tennis programs	7,375	7,815	7,159	7,211
43520 Aquatic programs	100,151	86,582	125,293	126,307
43525 Gymnastics programs	10,234	6,790	5,950	5,448
43530 Fitness programs	159,597	149,691	178,716	182,950
43535 Summer Discovery	151,175	173,848	159,120	165,382
43540 General programs	30,197	36,799	31,284	48,053
43545 Ice skating programs	13,061	12,830	15,111	14,404
43550 Playground programs	46,859	56,034	48,698	49,303
43555 Preschool programs	56,100	54,339	68,600	75,247
43560 Drop-in child care	52,471	52,929	51,718	51,872
43570 Special events	10,280	8,460	10,513	10,593
43580 Youth/teen programs	79,798	80,458	92,884	94,714
43581 Safety camp	164	1,985	1,985	2,033
43590 Community programs	37,747	35,338	38,526	23,741
Total Operating	\$1,086,548	\$1,114,116	\$1,178,525	\$1,205,803
Full Time Equivalents:	26.41	26.08		28.54

Parks and recreation provides park facilities and recreation programs for individuals of all ages. This includes the design and maintenance of City parks and park buildings, as well as recreation programs offered at a variety of locations including City parks, community center, Tropics Indoor Water Park, school district facilities and County parks.

CITY OF SHOREVIEW - 2011 BUDGET

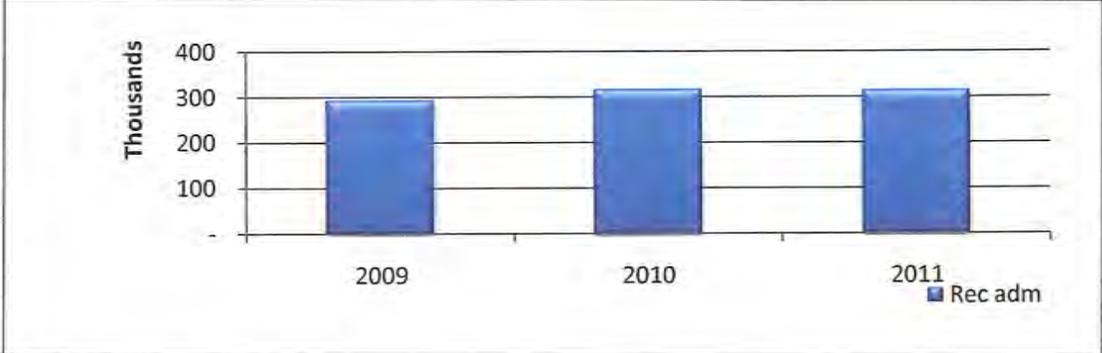
Activity Summary
Parks/recreation administration

Activity: 225 43400 Parks/recreation administration
Fund: Recreation Programs
Function: Parks and Recreation

General Description
Provide administrative support for recreation programming and class registration. Develop policies, procedures, and operational guidelines to enhance customer service and deliver quality recreation programs.

- Objectives**
- Promote and improve on-line registration process
 - Improve use of technology by effectively utilizing the website, e-marketing and on-line surveys
 - Continued training for program staff, to keep current on trends and challenges in the parks and recreation field

Capital Outlay



Full-time Equivalent	2009 Budget	2010 Budget	2011 Budget
Full-time Regular	3.75	3.75	3.75
Part-time Regular	.75	.75	.75
Associate	.04		
Total Full-Time Equivalent	4.54	4.50	4.50

Expenditures	2009 Actual	2010 Budget	2010 Estimate	2011 Budget
Personal Services	257,660	271,716	266,645	270,602
Supplies	940	800	725	800
Contractual Services	35,559	43,200	42,175	43,745
Capital Outlay				
Total Expenditures	\$294,159	\$315,716	\$309,545	\$315,147

CITY OF SHOREVIEW - 2011 BUDGET

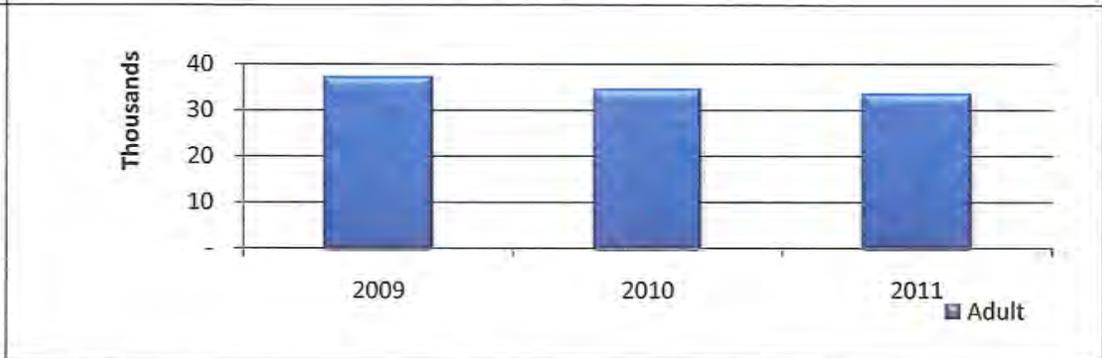
Activity Summary
Adult programs

Activity: 225 43510 Adult programs
Fund: Recreation Programs
Function: Parks and Recreation

General Description
The adult programs provide for the development of recreational opportunities in the areas of adult team and individual sports. Examples include: softball, broomball, volleyball, football and basketball.

- Objectives**
- Offer 1-2 new adult sports leagues, camps or clinics
 - Research and adjust adult league registration fees to be competitive with neighboring cities
 - Check for GSA discount on all supply purchases
 - Evaluate and research expanding current sports leagues
 - Evaluate pay structure for umpires and officials

Capital Outlay



Full-time Equivalents	2009 Budget	2010 Budget	2011 Budget
Full-time Regular			
Part-time Regular			
Associate	.13	.13	.13
Total Full-Time Equivalents	.13	.13	.13

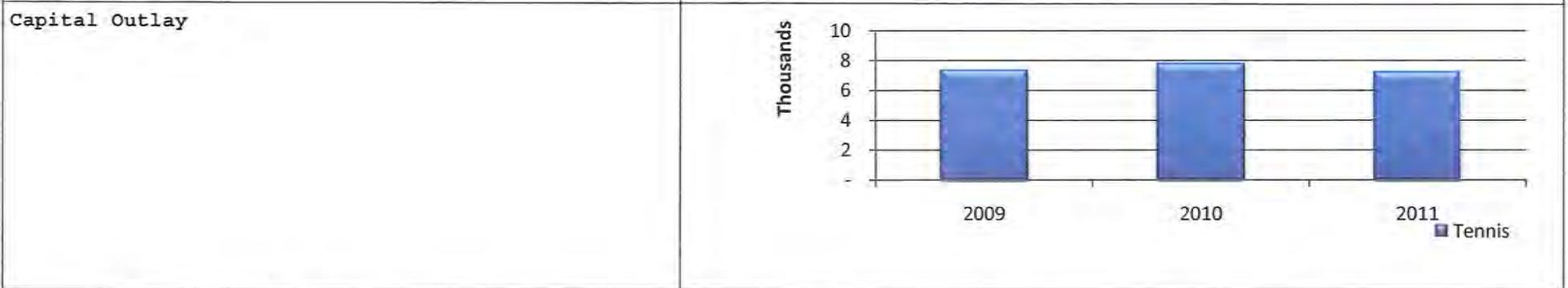
Expenditures	2009 Actual	2010 Budget	2010 Estimate	2011 Budget
Personal Services	3,326	3,064	3,252	3,257
Supplies	4,943	4,782	4,669	4,639
Contractual Services	28,911	26,656	25,502	25,502
Capital Outlay				
Total Expenditures	\$37,180	\$34,502	\$33,423	\$33,398

CITY OF SHOREVIEW - 2011 BUDGET

Activity Summary
Tennis programs

Activity: 225 43515 Tennis programs
Fund: Recreation Programs
Function: Parks and Recreation

<p>General Description The tennis program offers classes for participants ages 5 to adult in a group, individual or team class setting. Shoreview Parks and Recreation is a member of the United States Tennis Association (USTA), aiding in the ability to provide quality instructors that meet national standards in teaching technique and appropriateness of varying skill levels.</p>	<p>Objectives</p> <ul style="list-style-type: none"> - Research and offer new tennis programs such as beach tennis and family tennis - Increase participation by 10% by marketing through press releases, school flyers and eblast - Research and evaluate the interest in a kids tennis league
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Full-time Equivalents	2009 Budget	2010 Budget	2011 Budget	Expenditures	2009 Actual	2010 Budget	2010 Estimate	2011 Budget
Full-time Regular				Personal Services	6,779	6,450	6,148	6,159
Part-time Regular				Supplies	508	1,185	831	872
Associate	.20	.23	.22	Contractual Services	88	180	180	180
Total Full-Time Equivalents	.20	.23	.22	Capital Outlay				
				Total Expenditures	\$7,375	\$7,815	\$7,159	\$7,211

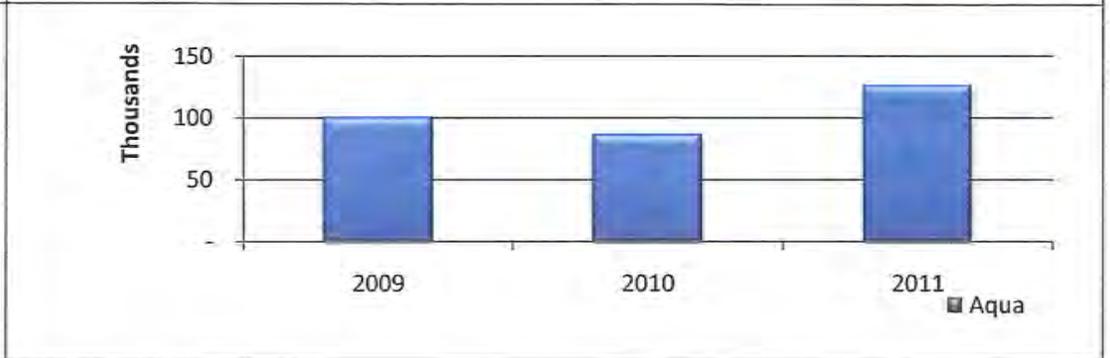
CITY OF SHOREVIEW - 2011 BUDGET

Activity Summary
Aquatic programs

Activity: 225 43520 Aquatic programs
Fund: Recreation Programs
Function: Parks and Recreation

<p>General Description The swimming lesson program is run at the community center and Chippewa Middle School pools. Beginning to advanced level classes for youth are offered in both a group and individual setting. Generally, beginning and intermediate levels are held in the community center pool while advanced levels are held at the Chippewa Middle School pool.</p> <p>Speciality aquatic classes such as snorkeling and water safety are included in this activity as well as CPR and first aid.</p>	<p>Objectives</p> <ul style="list-style-type: none"> - Develop instructors through training and evaluations - Implement an adaptive aquatics swim program - Balance a successful number of group lessons and private lessons - Actively promote aquatic programs through press releases, school flyers, and advertising
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Capital Outlay



Full-time Equivalent	2009 Budget	2010 Budget	2011 Budget	Expenditures	2009 Actual	2010 Budget	2010 Estimate	2011 Budget
Full-time Regular				Personal Services	94,356	81,482	117,830	120,357
Part-time Regular				Supplies	4,225	4,700	6,352	5,318
Associate	3.71	3.90	5.89	Contractual Services	1,570	400	1,111	632
				Capital Outlay				
Total Full-Time Equivalent	3.71	3.90	5.89	Total Expenditures	\$100,151	\$86,582	\$125,293	\$126,307

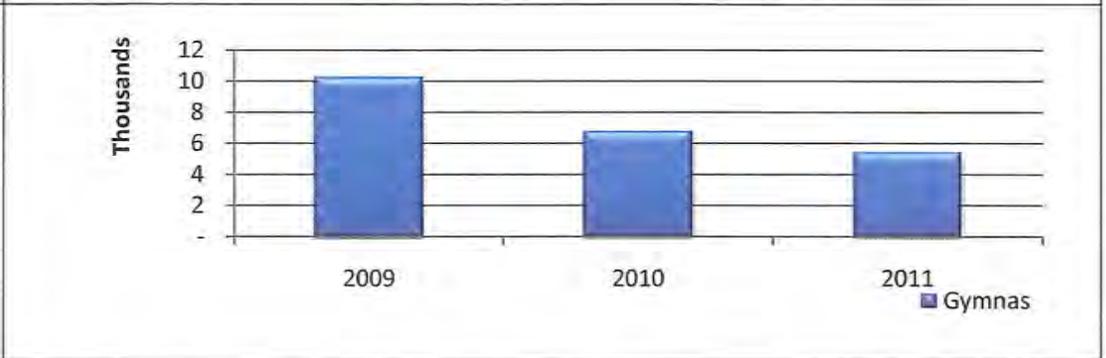
CITY OF SHOREVIEW - 2011 BUDGET

Activity Summary
Gymnastics programs

Activity: 225 43525 Gymnastics programs
Fund: Recreation Programs
Function: Parks and Recreation

<p>General Description The gymnastics program offers classes for youth from from age 3 to 12. The curriculum focuses on skill development, coordination, physical fitness and social skills.</p>	<p>Objectives</p> <ul style="list-style-type: none"> - Evaluate the necessity of an on-site coordinator - Determine interest in additional classes, including weekend offerings - Research new methods/practices for program content/curriculum - Evaluate pricing structure and compare pricing to other cities
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Capital Outlay



Full-time Equivalent	2009 Budget	2010 Budget	2011 Budget	Expenditures	2009 Actual	2010 Budget	2010 Estimate	2011 Budget
Full-time Regular				Personal Services	6,360	6,090	5,250	4,798
Part-time Regular				Supplies	3,874	700	700	650
Associate	.22	.28	.23	Contractual Services				
Total Full-Time Equivalent	<u>.22</u>	<u>.28</u>	<u>.23</u>	Capital Outlay				
				Total Expenditures	<u>\$10,234</u>	<u>\$6,790</u>	<u>\$5,950</u>	<u>\$5,448</u>

CITY OF SHOREVIEW - 2011 BUDGET

Activity Summary
Fitness programs

Activity: 225 43530 Fitness programs
Fund: Recreation Programs
Function: Parks and Recreation

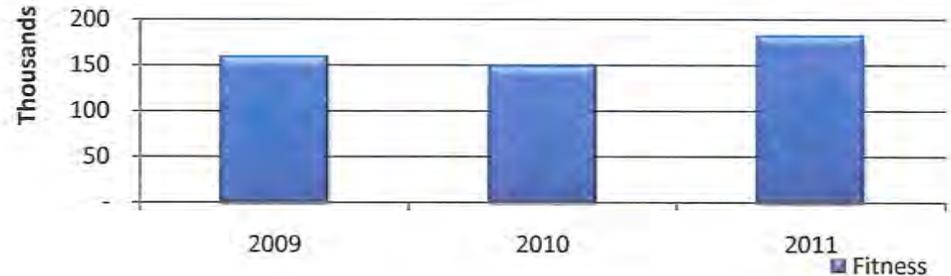
General Description

The fitness program provides an opportunity for adults, youth and families to improve their health, wellness and fitness. Participation in fitness programs are achieved through individual instruction with a personal trainer or in a group setting in the sports performance and group fitness programs. Speciality classes include: Tai Chi, Nordic Walking, Tae Kwon Do, Hip Hop, 55+ Fitness, and the Get Fit! Body Challenge program.

Objectives

- Research and offer new fitness classes
- Provide additional fitness opportunities specifically for seniors: Advance, Nia, Silver Sneakers, and/or Health Partners
- Research fitness program options such as prenatal exercise, stroller striders, and bootcamp-style programs, and implement those that have the opportunity for success
- Increase personal training participation through implementation of follow-up phone calls to participants of new member orientations

Capital Outlay



Full-time Equivalent

2009 Budget	2010 Budget	2011 Budget
2.95	3.01	3.70
Total Full-Time Equivalent	2.95	3.01

Full-time Regular			
Part-time Regular			
Associate	2.95	3.01	3.70
Total Full-Time Equivalent	2.95	3.01	3.70

Expenditures

	2009 Actual	2010 Budget	2010 Estimate	2011 Budget
Personal Services	139,697	130,748	157,437	161,596
Supplies	8,030	8,000	8,000	8,000
Contractual Services	11,870	10,943	13,279	13,354
Capital Outlay				
Total Expenditures	\$159,597	\$149,691	\$178,716	\$182,950

CITY OF SHOREVIEW - 2011 BUDGET

Activity Summary
Summer Discovery

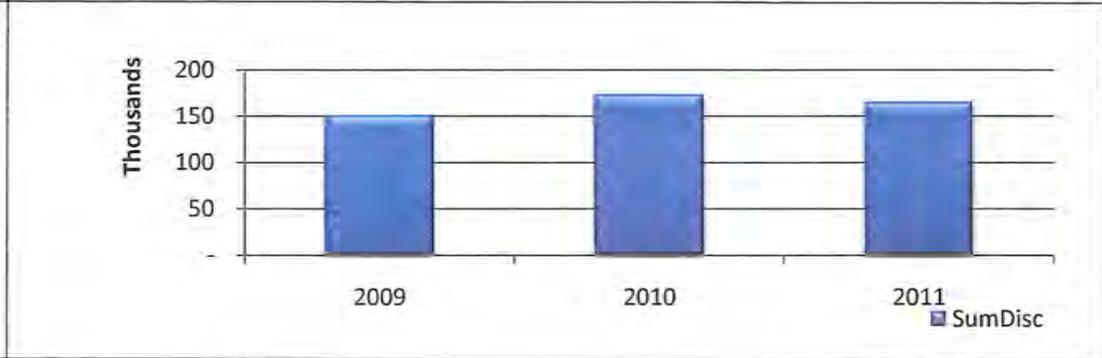
Activity: 225 43535 Summer Discovery
Fund: Recreation Programs
Function: Parks and Recreation

General Description
Summer Discovery is a full-day childcare option for children in grades K-6. The program offers a mix of recreation and education for a fun-filled summer. Participants have the option to partake in a variety of enrichment classes as well as attending field trips and swimming at the Tropics Water Park.

Objectives

- Evaluate administrative functions to ensure effective and efficient practices
- Redesign registration process to allow pre-registration for previous participants
- Assess benefits of an on-line payment option

Capital Outlay



Full-time Equivalent	2009 Budget	2010 Budget	2011 Budget
Full-time Regular			
Part-time Regular			
Associate	5.57	5.67	5.53
Total Full-Time Equivalent	5.57	5.67	5.53

Expenditures	2009 Actual	2010 Budget	2010 Estimate	2011 Budget
Personal Services	111,262	127,303	113,790	119,952
Supplies	17,036	18,445	17,980	18,080
Contractual Services	22,877	28,100	27,350	27,350
Capital Outlay				
Total Expenditures	\$151,175	\$173,848	\$159,120	\$165,382

CITY OF SHOREVIEW - 2011 BUDGET

Activity Summary
General programs

Activity: 225 43540 General programs
Fund: Recreation Programs
Function: Parks and Recreation

<p>General Description Provides warming house operation at 7 sites during the skating seasons. This activity also supports the adaptive recreation program in conjunction with New Brighton. The facility use fees charged by the Mounds View School District are included in program costs.</p> <p>General fund support for these programs occurs through an annual transfer.</p>	<p>Objectives</p> <ul style="list-style-type: none"> - Research and evaluate the cost savings from reducing the number of staffed warming houses by one or two locations - Provide support for individuals with disabilities to attend recreation programs (i.e., interpreters, personal care attendants, adaptive devices) 																																																		
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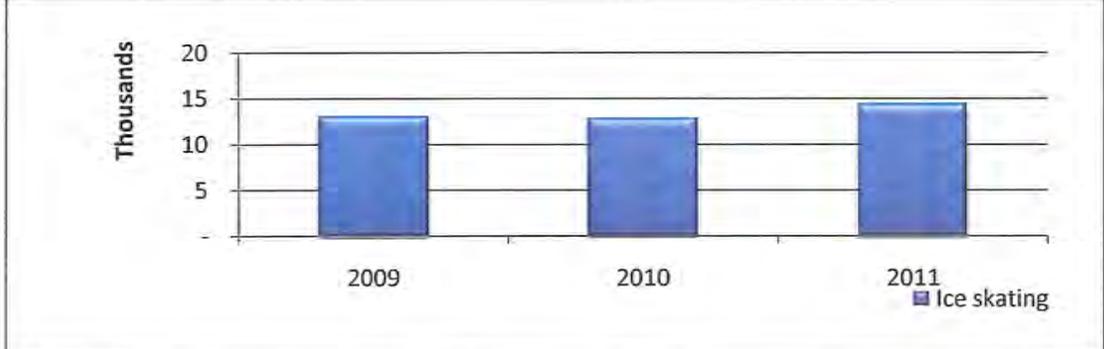
CITY OF SHOREVIEW - 2011 BUDGET

Activity Summary
Ice skating programs

Activity: 225 43545 Ice skating programs
Fund: Recreation Programs
Function: Parks and Recreation

<p>General Description The ice skating program offers group and private learn-to-skate programs for participants ages 4 through adult. Classes are held on Saturday mornings at the Shoreview Arena. Ice time is rented from Ramsey County Parks and Recreation, the owner and operator of the arena.</p>	<p>Objectives</p> <ul style="list-style-type: none"> - Evaluate program curriculum/research accreditation costs - Offer additional beginner skating level lessons - Restructure class schedule to accommodate additional participants
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Capital Outlay



Full-time Equivalents	2009 Budget	2010 Budget	2011 Budget	Expenditures	2009 Actual	2010 Budget	2010 Estimate	2011 Budget
Full-time Regular				Personal Services	4,870	5,330	6,161	5,604
Part-time Regular				Supplies			250	100
Associate	.24	.22	.22	Contractual Services	8,191	7,500	8,700	8,700
				Capital Outlay				
Total Full-Time Equivalents	.24	.22	.22	Total Expenditures	\$13,061	\$12,830	\$15,111	\$14,404

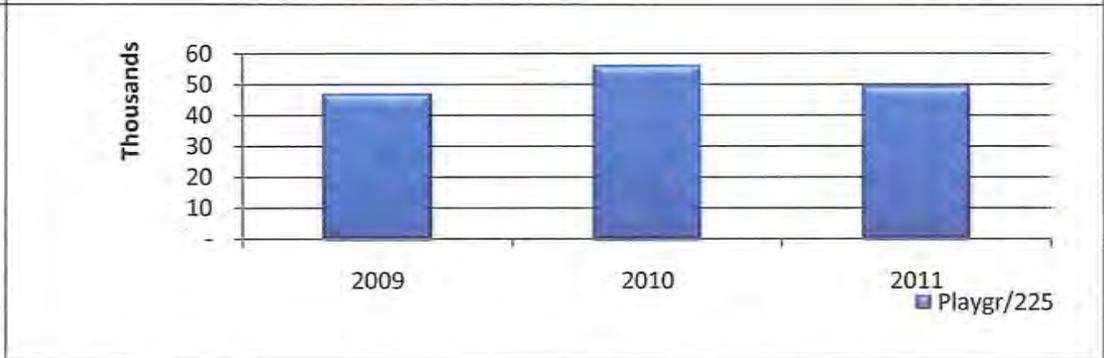
CITY OF SHOREVIEW - 2011 BUDGET

Activity Summary
Playground programs

Activity: 225 43550 Playground programs
Fund: Recreation Programs
Function: Parks and Recreation

<p>General Description The playground program offers a variety of outdoor summer recreation activities for youth ages 3 to 13. Designed to be a "neighborhood" program, classes are offered at the public parks in Shoreview. Programs include sports instruction, craft classes, special events, and field trips.</p> <p>The longer-running combo classes have been popular with participants.</p>	<p>Objectives</p> <ul style="list-style-type: none"> - Offer additional Friday Funday events - each week of summer - Research new marketing tactics and increase marketing for new program format - Evaluate pricing structure for 2011 summer - Assess viability of afternoon Tiny Trekkers class and specialty classes on Mondays
--	--

Capital Outlay



Full-time Equivalent	2009 Budget	2010 Budget	2011 Budget	Expenditures	2009 Actual	2010 Budget	2010 Estimate	2011 Budget
Full-time Regular				Personal Services	35,496	41,302	34,480	34,933
Part-time Regular				Supplies	6,267	8,200	8,350	8,360
Associate	2.16	1.92	1.65	Contractual Services	5,096	6,532	5,868	6,010
Total Full-Time Equivalent	2.16	1.92	1.65	Capital Outlay				
				Total Expenditures	\$46,859	\$56,034	\$48,698	\$49,303

CITY OF SHOREVIEW - 2011 BUDGET

Activity Summary
Preschool programs

Activity: 225 43555 Preschool programs
Fund: Recreation Programs
Function: Parks and Recreation

<p>General Description Kids Corner Preschool offers a variety of classes tailored to stimulate the emotional, social, intellectual, and cognitive development of children ages 2 1/2 to 5 years old. The classes focus on areas of art, music, dramatic play, physical fitness, and mathematics while preparing the child for kindergarten.</p>	<p>Objectives</p> <ul style="list-style-type: none"> - Assess amount of instructor preparation time and ways to increase efficiency - Evaluate interest in additional evening preschool programs/classes - Research interest in offering Parent Classes for parents of preschool participants 																																																		
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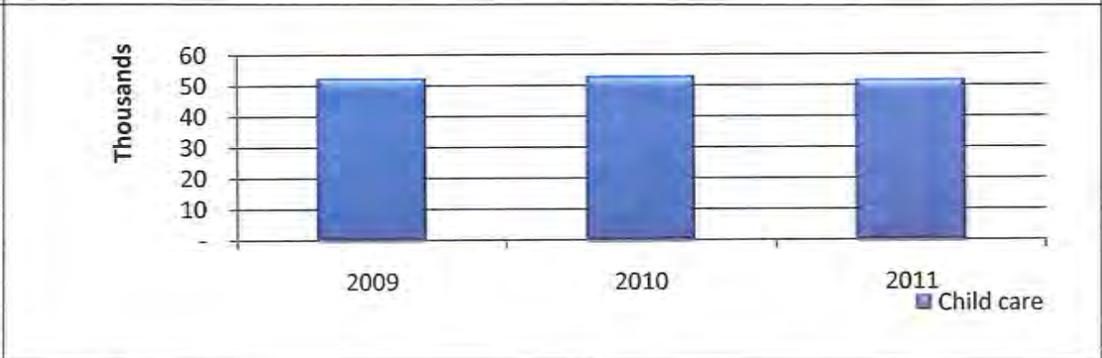
CITY OF SHOREVIEW - 2011 BUDGET

Activity Summary
Drop-in child care

Activity: 225 43560 Drop-in child care
Fund: Recreation Programs
Function: Parks and Recreation

<p>General Description The Kids Care program provides drop-in child care for parents using the fitness center, attending classes, or running errands. The program is designed for children ages 6 months to 8 years. A new rate was established in the summer of 2008. Fitness class participants and community center members pay \$1 per hour per child while they are in the building. The Out and About option allows users to run errands outside of the building and pay the regular rate.</p>	<p>Objectives</p> <ul style="list-style-type: none"> - Monitor usage of Kids Care and adjust hours/staff as necessary to accommodate fitness classes, members and out-and-about participants - Utilize purchasing contract discounts and dollar store to promote cost effective measures and inexpensive craft ideas - Staff according to both peak and slow times
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Capital Outlay



Full-time Equivalents	2009	2010	2011	Expenditures	2009	2010	2010	2011
	Budget	Budget	Budget		Actual	Budget	Estimate	Budget
Full-time Regular				Personal Services	50,588	48,729	48,758	48,672
Part-time Regular				Supplies	1,883	4,200	2,960	3,200
Associate	2.58	2.57	2.57	Contractual Services				
				Capital Outlay				
Total Full-Time Equivalents	2.58	2.57	2.57	Total Expenditures	\$52,471	\$52,929	\$51,718	\$51,872

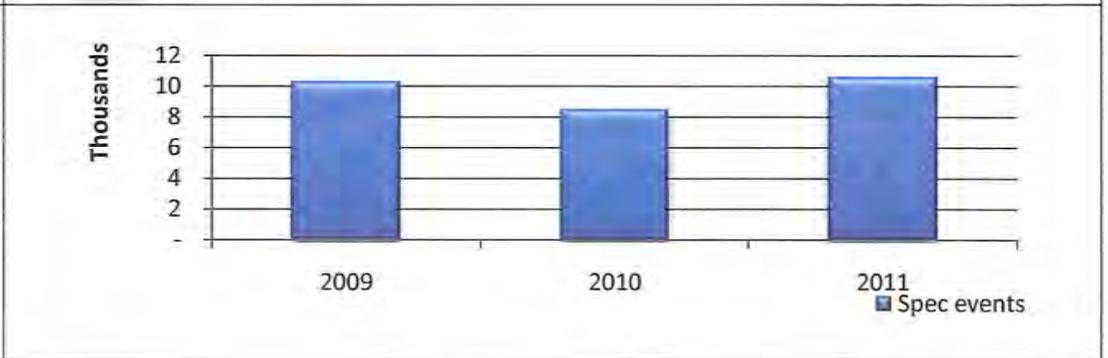
CITY OF SHOREVIEW - 2011 BUDGET

Activity Summary
Special events

Activity: 225 43570 Special events
Fund: Recreation Programs
Function: Parks and Recreation

<p>General Description The recreation department offers a variety of special events to the public. The events are designed to be unique, fun, safe, and competitively priced serving youth, adults and families. Examples include the Kids Garage Sale, New Years Eve celebration, the Egg Hunt and Halloween Hoopla.</p>	<p>Objectives</p> <ul style="list-style-type: none"> - Explore ideas for new special event opportunities - Evaluate current marketing and promotion efforts for special events in an effort to increase registration - Assess ways to alter current event structures to accommodate additional participants as well as to operate events more efficiently
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Capital Outlay



Full-time Equivalents	2009 Budget	2010 Budget	2011 Budget	Expenditures	2009 Actual	2010 Budget	2010 Estimate	2011 Budget
Full-time Regular				Personal Services	3,346	1,485	1,938	1,943
Part-time Regular				Supplies	3,520	4,225	5,050	5,075
Associate	.06	.07	.08	Contractual Services	3,414	2,750	3,525	3,575
				Capital Outlay				
Total Full-Time Equivalents	.06	.07	.08	Total Expenditures	\$10,280	\$8,460	\$10,513	\$10,593

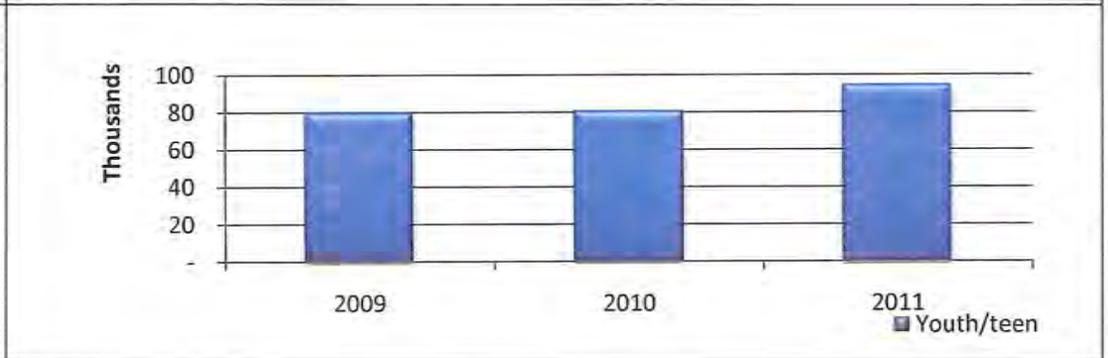
CITY OF SHOREVIEW - 2011 BUDGET

Activity Summary
Youth/teen programs

Activity: 225 43580 Youth/teen programs
Fund: Recreation Programs
Function: Parks and Recreation

<p>General Description The recreation department offers a variety of youth/teen programs to enhance other program offerings. Items under this category include sports camps and clinics, after school sports, elementary track, school-out days, cooking, arts and drama.</p>	<p>Objectives</p> <ul style="list-style-type: none"> - Recruit and develop STAC participants, and research new ways to involve teens in community programs - Offer new enrichment classes for youth and increase participation in current youth classes - Research and offer one new youth sports league such as floor hockey or didgeball - Offer 2-3 new sports camps - Utilize purchasing contracts for all supply purchases - Evaluate Youth Sports league registration fees for a potential rate increase
--	---

Capital Outlay



Full-time Equivalent	Budget			Expenditures	2009	2010	2010	2011
	2009	2010	2011		Actual	Budget	Estimate	Budget
Full-time Regular				Personal Services	6,433	14,573	11,085	10,769
Part-time Regular				Supplies	9,775	13,793	13,550	11,750
Associate	.41	.48	.36	Contractual Services	63,590	52,092	68,249	72,195
				Capital Outlay				
Total Full-Time Equivalent	.41	.48	.36	Total Expenditures	\$79,798	\$80,458	\$92,884	\$94,714

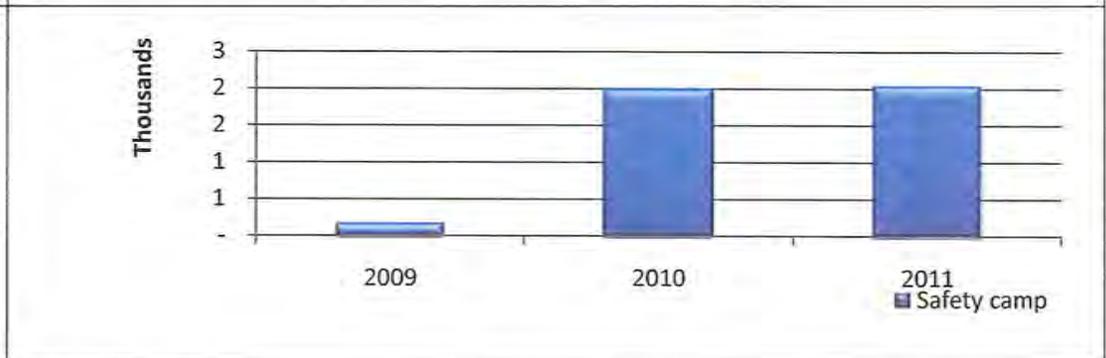
CITY OF SHOREVIEW - 2011 BUDGET

Activity Summary
Safety camp

Activity: 225 43581 Safety camp
Fund: Recreation Programs
Function: Parks and Recreation

<p>General Description The recreation department operates an annual safety camp program to teach youth ages 7-11 the basics of water, bike, school bus, drug, campfire, fitness, and home safety. The program is run collaboratively with the City of Arden Hills, the Ramsey County Sheriff's Department and the Lake Johanna Volunteer Fire Department.</p>	<p>Objectives</p> <ul style="list-style-type: none"> - Create the best experience possible for campers, presenters, and the program overall by working directly with presenters - Increase communication throughout the entire program - Move the program to earlier in the summer - Implement an additional full day program (instead of half day)
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Capital Outlay



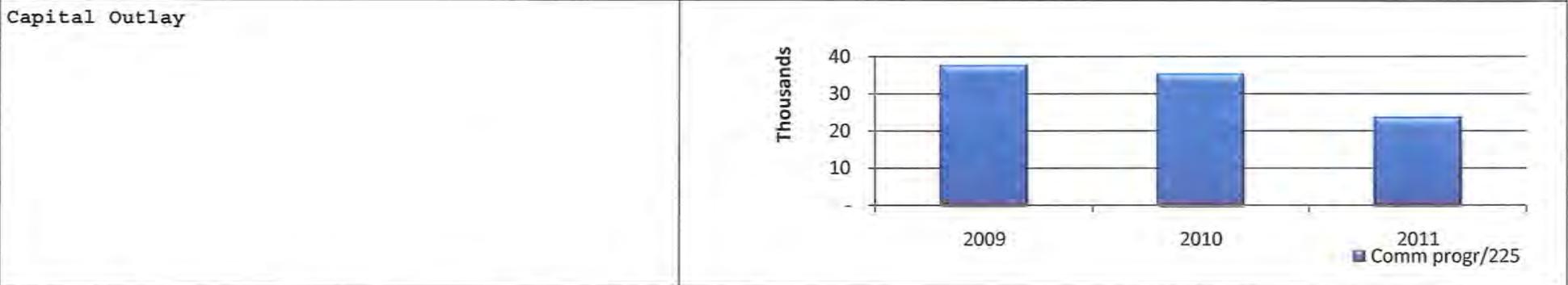
Full-time Equivalents	2009	2010	2011	Expenditures	2009	2010	2010	2011
	Budget	Budget	Budget		Actual	Budget	Estimate	Budget
Full-time Regular				Personal Services	4	585	585	633
Part-time Regular				Supplies	160	1,000	1,000	1,000
Associate	.03	.03	.03	Contractual Services		400	400	400
				Capital Outlay				
Total Full-Time Equivalents	.03	.03	.03	Total Expenditures	\$164	\$1,985	\$1,985	\$2,033

CITY OF SHOREVIEW - 2011 BUDGET

Activity Summary
Community programs

Activity: 225 43590 Community programs
Fund: Recreation Programs
Function: Parks and Recreation

<p>General Description Community programs cover a wide range of activities. Senior programs include Defensive Driving, Shoreliners, 500 Tournament, Active Life Fair, and several others. The Farmers Market and Concert in the Commons are two very popular programs that bring in several hundred visitors each week. A new program, the Kids Health and Wellness Expo, was offered in the Spring of 2008 and promoted active life-style and nutrition activities and information to attendees. The Parks and Recreation Department also sponsors a parade float, activity and booth at the Slice of Shoreview. The General fund provides support for these programs through a transfer.</p>	<p>Objectives</p> <ul style="list-style-type: none"> - Add at least 1 new program per season for the younger senior - Offer programs on a daily basis for seniors to encourage frequent visits to the community center - Participate in area expos to collaborate with local resources and create programs that address trends - Set up all programs that are run contractually at an 80/20% split to cover all costs - Evaluate service programs to ensure that community needs are being met
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Full-time Equivalent	2009 Budget	2010 Budget	2011 Budget	Expenditures	2009 Actual	2010 Budget	2010 Estimate	2011 Budget
Full-time Regular				Personal Services	1,758	2,312	1,039	532
Part-time Regular				Supplies	6,018	9,090	9,442	6,780
Associate	.03	.10	.03	Contractual Services	29,971	23,936	28,045	16,429
Total Full-Time Equivalent	.03	.10	.03	Capital Outlay				
				Total Expenditures	\$37,747	\$35,338	\$38,526	\$23,741

CITY OF SHOREVIEW - 2011 BUDGET

Activity Summary
Transfers out

Activity: 225 49900 Transfers out
Fund: Recreation Programs
Function: Transfers out

<p>General Description Provide financial support for community center operations by reimbursing the community center fund for use of the facility, by recreation programs, throughout the year.</p> <p>Budgeted transfers include: - \$70,000 to community center fund</p>	<p>Objectives - Provide operating funding assistance to the community center fund through an operating transfer</p>																							
<p>Capital Outlay</p>	<table border="1"> <caption>Rec transf (Thousands)</caption> <thead> <tr> <th>Year</th> <th>Rec transf</th> </tr> </thead> <tbody> <tr> <td>2009</td> <td>80</td> </tr> <tr> <td>2010</td> <td>80</td> </tr> <tr> <td>2011</td> <td>70</td> </tr> </tbody> </table>	Year	Rec transf	2009	80	2010	80	2011	70															
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<table border="1"> <thead> <tr> <th>Full-time Equivalents</th> <th>2009 Budget</th> <th>2010 Budget</th> <th>2011 Budget</th> </tr> </thead> <tbody> <tr> <td></td> <td></td> <td></td> <td></td> </tr> </tbody> </table>	Full-time Equivalents	2009 Budget	2010 Budget	2011 Budget					<table border="1"> <thead> <tr> <th>Expenditures</th> <th>2009 Actual</th> <th>2010 Budget</th> <th>2010 Estimate</th> <th>2011 Budget</th> </tr> </thead> <tbody> <tr> <td>Other Financing Uses</td> <td>80,000</td> <td>80,000</td> <td>80,000</td> <td>70,000</td> </tr> <tr> <td>Total Expenditures</td> <td>\$80,000</td> <td>\$80,000</td> <td>\$80,000</td> <td>\$70,000</td> </tr> </tbody> </table>	Expenditures	2009 Actual	2010 Budget	2010 Estimate	2011 Budget	Other Financing Uses	80,000	80,000	80,000	70,000	Total Expenditures	\$80,000	\$80,000	\$80,000	\$70,000
Full-time Equivalents	2009 Budget	2010 Budget	2011 Budget																					
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Other Financing Uses	80,000	80,000	80,000	70,000																				
Total Expenditures	\$80,000	\$80,000	\$80,000	\$70,000																				

CITY OF SHOREVIEW - 2011 BUDGET

Cable Television
Fund Summary

Fund: 230

Description	2009 Actual	2010 Budget	2010 Estimate	2011 Budget
Revenues				
Charges for services	280,737	270,000	270,025	270,000
Interest earnings	3,411	3,000	3,000	3,000
Miscellaneous	1,200	1,200	1,200	2,000
Total Revenues	\$285,348	\$274,200	\$274,225	\$275,000
Expenditures				
Operating				
General Government	270,335	265,016	324,424	285,211
Total Operating	\$270,335	\$265,016	\$324,424	\$285,211
Transfers Out	33,998	18,500	32,000	20,000
Net Increase (Decrease)	-\$18,985	-\$9,316	-\$82,199	-\$30,211

The Cable Television Fund accounts for the operation and promotion of cable communications in the City of Shoreview (via North Suburban Communications Commission), including the local government access channel (Channel 16).

The primary source of revenue is a franchise fee paid by the cable franchise holder (Comcast).

The fund also provides support for computer system replacements through a transfer to the Capital Acquisition fund (\$20,000 for 2011).

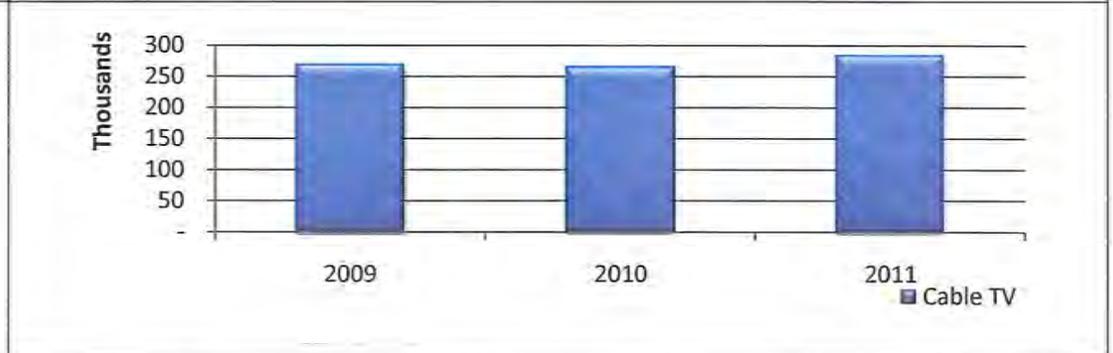
CITY OF SHOREVIEW - 2011 BUDGET

Activity Summary
Cable television

Activity: 230 40900 Cable television
Fund: Cable Television
Function: General Government

<p>General Description Through a joint powers agreement, the City is a member of the North Suburban Communications Commission, which oversees the management and administration of the cable television franchise held by Comcast. The franchise covers the cable television system in 10 Ramsey County cities. The North Suburban Communications Commission also administers the public access corporation, which provides and promotes public access television in the same service area. A substantial portion of franchise revenue is directed toward Shoreview's proportionate cost for administration of the North Suburban Communications Commission.</p> <p>The Communications Commission operates an area-wide public access channel and provides cable programming and production training to the public. The City operates a local government access channel (Channel 16) to serve its citizens.</p>	<p>Objectives</p> <ul style="list-style-type: none"> - Enhance the government access cable television channel to provide timely and meaningful information to residents, including broadcasts of all regular meetings of the City Council and Planning Commission - Continue to upgrade and replace cable and broadcast equipment as needed - Current improvements include digital signage throughout the community center and city hall, to improve communication of information to visitors
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<p>Capital Outlay</p>



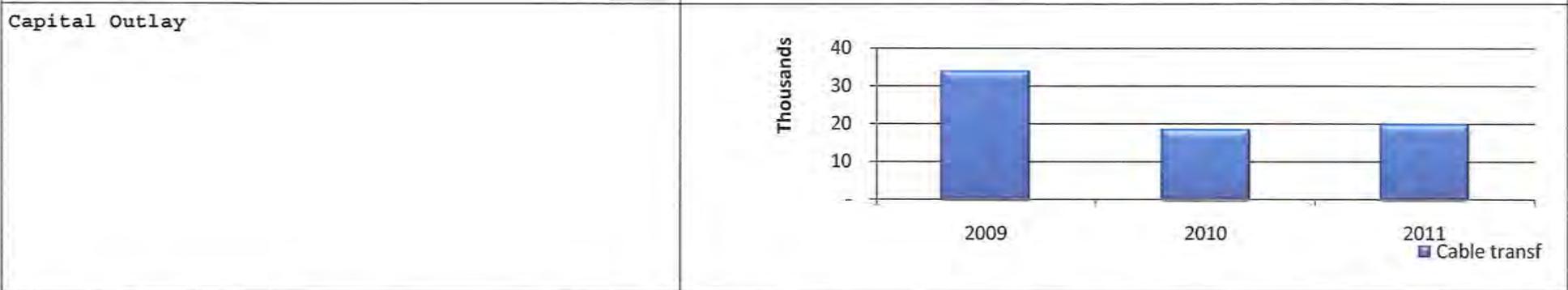
Full-time Equivalents	2009	2010	2011	Expenditures	2009	2010	2010	2011
	Budget	Budget	Budget		Actual	Budget	Estimate	Budget
Full-time Regular	1.25	1.25	1.25	Personal Services	105,964	112,061	112,289	115,574
Part-time Regular				Supplies	10,075	500	60,000	500
Associate	.10	.10	.10	Contractual Services	154,296	152,455	152,135	169,137
				Capital Outlay				
Total Full-Time Equivalents	1.35	1.35	1.35	Total Expenditures	\$270,335	\$265,016	\$324,424	\$285,211

CITY OF SHOREVIEW - 2011 BUDGET

Activity Summary
Transfers out

Activity: 230 49900 Transfers out
Fund: Cable Television
Function: Transfers out

<p>General Description Provide financial support for various operations, debt or capital costs.</p> <p>Budgeted transfers include: - \$20,000 to Capital Acquisition fund</p> <p>The transfer covers the Cable TV share of computer acquisition/improvements.</p>	<p>Objectives</p> <ul style="list-style-type: none"> - Balance operating, capital and debt service needs - Provide a stable resource for cable-related capital costs, primarily in the area of improvements to the council chambers and cable television equipment, as well as support for computerized systems relating to cable programming and public access
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Full-time Equivalents	2009 Budget	2010 Budget	2011 Budget	Expenditures	2009 Actual	2010 Budget	2010 Estimate	2011 Budget
				Other Financing Uses	33,998	18,500	32,000	20,000
				Total Expenditures	\$33,998	\$18,500	\$32,000	\$20,000

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CITY OF SHOREVIEW - 2011 BUDGET

Economic Development Authority
Fund Summary

Fund: 240

Description	2009 Actual	2010 Budget	2010 Estimate	2011 Budget
Revenues				
Property taxes	0	0	0	25,000
Interest earnings	672	0	0	0
Total Revenues	\$672	\$0	\$0	\$25,000
Expenditures				
Operating				
Commun Development	28,538	25,000	18,178	18,240
Total Operating	\$28,538	\$25,000	\$18,178	\$18,240
Net Increase (Decrease)	-\$27,866	-\$25,000	-\$18,178	\$6,760

The Economic Development Authority Fund (EDA) was created in 2008 and accounts for the activities of Shoreview's Economic Development Authority. The fund was created with an initial transfer of \$50,000 from the General Fund. The City's \$175,000 investment in the Twin Cities Community Capital Fund (TCCCF) was transferred to the EDA in 2008, along with \$2,025 of fund balance.

Activities of the HRA are accounted for in fund 241 (HRA Programs of the EDA).

CITY OF SHOREVIEW - 2011 BUDGET

Activity Summary
Economic development

Activity: 240 44400 Economic development
Fund: Economic Development Authority
Function: Community Development

<p>General Description The Economic Development Authority (EDA) is the mechanism used to achieve major housing and economic development goals, including more proactive approaches toward maintaining quality neighborhoods, preserving housing stock conditions, retaining key businesses, and redevelopment of industrial properties in an effort to strengthen the economic tax base and provide services in keeping with changing demographics. The Shoreview EDA is a five-member board consisting of 3 Council members and 2 members of the Economic Development Commission. The City Council, as a whole, has the final authority on all budgetary and spending matters.</p>	<p>Objectives</p> <ul style="list-style-type: none"> - Work with the City Council to establish the top strategic priorities for housing and economic development with the recognition that more proactive measures are necessary to address the challenges of a mature community - Retain existing and attract new businesses to Shoreview, in part through the Business Expansion and Retention Program, in an effort to strengthen the relationship with the local business community - Undertake personal visits with key landmark and emerging local companies to gain understanding about future space and expansion needs, and to identify ways to help/support businesses succeed and grow within the community - Leverage local financial resources to support City and EDA goals, including: maintain quality neighborhoods, preserve housing stock, retain key business and employment and reinvest in older industrial areas to strengthen the 																																						
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CITY OF SHOREVIEW - 2011 BUDGET

HRA Programs of EDA
Fund Summary

Fund: 241

Description	2009 Actual	2010 Budget	2010 Estimate	2011 Budget
Revenues				
Property taxes	0	50,000	48,035	60,000
Total Revenues	\$0	\$50,000	\$48,035	\$60,000
Expenditures				
Operating Commun Development	0	50,000	46,935	50,211
Total Operating	\$0	\$50,000	\$46,935	\$50,211
Net Increase (Decrease)	\$0	\$0	\$1,100	\$9,789

The HRA Programs of EDA Fund was created in 2009 for the purpose of accounting for housing-related activities of the EDA. The first year of operation was 2010, with a tax levy of \$50,000. The proposed levy for 2011 is \$60,000.

CITY OF SHOREVIEW - 2011 BUDGET

Activity Summary
Housing Programs/HRA

Activity: 241 44500 Housing Programs/HRA
Fund: HRA Programs of EDA
Function: Community Development

<p>General Description The Housing and Redevelopment Authority (HRA) is operated under the Economic Development Authority (EDA), for the purpose of developing and implementing housing related programs.</p>	<p>Objectives</p> <ul style="list-style-type: none"> - Protect property values in neighborhoods and promote reinvestment by encouraging home improvements - Track foreclosed/vacant properties, and address the maintenance and re-use of the properties in collaboration with Ramsey County and the Greater Metropolitan Housing Corporation (GMHC) through programs where vacant homes are acquired, repaired and resold as improved housing - Market the Shoreview Home Energy Improvement Loan program, that offers loans to income-eligible owners of single-family homes (within home value limitations) to assist with energy efficiency related improvements - Administer the loan program in collaboration with GMHC through a contract with the Housing Resource Center, a non-profit agency serving Shoreview residents by providing free home improvement and finance counseling 																																																		
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CITY OF SHOREVIEW - 2011 BUDGET

Slice of Shoreview Event
Fund Summary

Fund: 270

Description	2009 Actual	2010 Budget	2010 Estimate	2011 Budget
Revenues				
Charges for services	17,137	15,000	25,736	20,000
Interest earnings	222	0	0	0
Miscellaneous	23,874	15,000	31,516	24,000
Total Revenues	\$41,233	\$30,000	\$57,252	\$44,000
Expenditures				
Operating				
General Government	44,537	44,200	44,200	50,000
Total Operating	\$44,537	\$44,200	\$44,200	\$50,000
Transfers In	15,000	15,000	15,000	10,000
Net Increase (Decrease)	\$11,696	\$800	\$28,052	\$4,000

The Slice of Shoreview Fund accounts for all costs, donations, sponsorships, and entrance fees associated with the Slice of Shoreview event.

The General fund provides an annual contribution in the form of an interfund transfer, to help defray costs of the event (\$10,000 for 2011). The remainder of revenues are derived from local businesses, sponsorships and entrance fees.

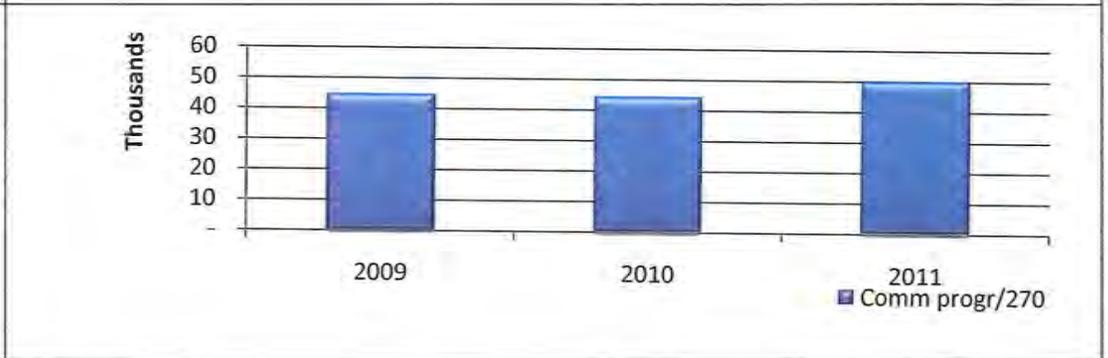
CITY OF SHOREVIEW - 2011 BUDGET

Activity Summary
Community programs

Activity: 270 40250 Community programs
Fund: Slice of Shoreview Event
Function: General Government

<p>General Description</p> <p>The Slice of Shoreview is a three-day annual event held at Island Lake Park (I-694 and Victoria St) each July. Among other activities, the event includes entertainment, arts and crafts, food vendors, carnival, car show, fireworks, and the Slice of Shoreview parade.</p> <p>An event coordinator works with volunteers and City staff provide administrative assistance to the coordinator and to the volunteers.</p> <p>Sponsorships from local businesses and entrance fees provide the primary source of revenue. Sponsors are recruited and recognized at an annual Taste of Slice event held six months prior to the festival.</p>	<p>Objectives</p> <ul style="list-style-type: none"> - Plan and organize the Slice of Shoreview event - Solicit financial support from individuals, businesses and organizations, including sponsorships of certain events - Significantly add to the quality of life, and cultural and social benefits of the community, as well as build a greater sense of community
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<p>Capital Outlay</p>



Full-time Equivalent	2009 Budget	2010 Budget	2011 Budget	Expenditures	2009 Actual	2010 Budget	2010 Estimate	2011 Budget
				Personal Services				
				Supplies	2,482	3,000	3,000	3,000
				Contractual Services	42,055	41,200	41,200	47,000
				Capital Outlay				
				Total Expenditures	\$44,537	\$44,200	\$44,200	\$50,000

CITY OF SHOREVIEW - 2011 BUDGET

Debt Service Funds Summary

Description	2009 Actual	2010 Budget	2010 Estimate	2011 Budget
Revenues				
Property taxes	547,951	565,000	565,000	527,000
Special assessments	206,003	126,186	123,076	144,311
Interest earnings	18,870	24,300	18,050	16,750
Debt proceeds	2,819	200,000	4,000	0
Total Revenues	\$775,643	\$915,486	\$710,126	\$688,061
Expenditures				
Operating				
Debt service	1,650,526	1,812,962	2,006,399	1,198,328
Total Operating	\$1,650,526	\$1,812,962	\$2,006,399	\$1,198,328
Transfers In	901,872	887,935	888,505	870,000
Transfers Out	2,872	935	1,505	0
Net Increase (Decrease)	\$24,117	-\$10,476	-\$409,273	\$359,733

This page presents a combined summary of the financial transactions for all Debt Service Funds. Debt Service Funds are used to account for and finance the payment of principal and interest on debt not accounted for in proprietary or enterprise funds. Debt issued to finance water, sewer, or storm sewer improvements is reported within those enterprise funds.

Debt accounted for within Debt Service Funds includes general obligation, tax increment, special assessment, and certificates of participation.

CITY OF SHOREVIEW - 2011 BUDGET

2004 CIB Bonds (fire station impr)
Fund Summary

Fund: 311

Description	2009 Actual	2010 Budget	2010 Estimate	2011 Budget
Revenues				
Property taxes	143,707	145,000	145,000	145,000
Interest earnings	771	1,000	1,000	1,000
Total Revenues	\$144,478	\$146,000	\$146,000	\$146,000
Expenditures				
Operating				
Debt service	140,613	140,726	140,723	142,673
Total Operating	\$140,613	\$140,726	\$140,723	\$142,673
Net Increase (Decrease)	\$3,865	\$5,274	\$5,277	\$3,327

The 2004 Capital Improvement Plan Bonds financed improvements to fire station #3 and #4, owned by the City of Shoreview. The bonds mature over 15 years at interest rates ranging from 2% to 4.1%, depending on the year of maturity. Final payment is scheduled for 2020.

Annual debt payments are supported by property taxes.

CITY OF SHOREVIEW - 2011 BUDGET

Activity Summary
General obligation cap impr plan bonds

Activity: 311 48130 General obligation cap impr plan bonds
Fund: 2004 CIB Bonds (fire station impr)
Function: Debt service

<p>General Description</p> <p>Provide for payments on the 2004C GO Capital Improvement Plan Bonds. This debt instrument financed the remodeling of the City's fire stations 3 & 4.</p>	<p>Objectives</p> <ul style="list-style-type: none"> - Provide timely principal and interest payments - Ensure sufficient fund balance for debt payment through cash flow projections - Monitor funding sources necessary to support debt payments 																							
<p>Capital Outlay</p>	<table border="1"> <caption>Capital Outlay (Thousands)</caption> <thead> <tr> <th>Year</th> <th>Amount</th> </tr> </thead> <tbody> <tr> <td>2009</td> <td>140,613</td> </tr> <tr> <td>2010</td> <td>140,726</td> </tr> <tr> <td>2011</td> <td>142,673</td> </tr> </tbody> </table>	Year	Amount	2009	140,613	2010	140,726	2011	142,673															
Year	Amount																							
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Total Expenditures	\$140,613	\$140,726	\$140,723	\$142,673																				

CITY OF SHOREVIEW - 2011 BUDGET

2010 CIB Bonds/Maint Center
Fund Summary

Fund: 312

Description	2009 Actual	2010 Budget	2010 Estimate	2011 Budget
Revenues				
Debt proceeds	0	200,000	0	0
Total Revenues	\$0	\$200,000	\$0	\$0
Expenditures				
Operating				
Debt service	0	182,000	0	0
Total Operating	\$0	\$182,000	\$0	\$0
Net Increase (Decrease)	\$0	\$18,000	\$0	\$0

Originally, this fund was intended to account for the repayment of the 2010 Capital Improvement Plan Bonds that finance repairs, replacements and improvements to the maintenance center.

These bonds will be accounted for within the Central Garage fund, therefore no budget is planned for this fund.

CITY OF SHOREVIEW - 2011 BUDGET

Activity Summary
General obligation cap impr plan bonds

Activity: 312 48130 General obligation cap impr plan bonds
Fund: 2010 CIB Bonds/Maint Center
Function: Debt service

<p>General Description</p> <p>This fund has been eliminated, and the debt associated with the maintenance center expansion and renovation will be accounted for within the Central Garage fund.</p>	<p>Objectives</p>																							
<p>Capital Outlay</p>	<p>A bar chart showing Capital Outlay in thousands for the years 2009, 2010, and 2011. The y-axis is labeled 'Thousands' and ranges from 0 to 200 in increments of 50. The x-axis shows the years 2009, 2010, and 2011. There is no bar for 2009. The bar for 2010 reaches approximately 182,000. The bar for 2011 is very small, with a legend indicating a value of 312.</p> <table border="1"> <thead> <tr> <th>Year</th> <th>Capital Outlay (Thousands)</th> </tr> </thead> <tbody> <tr> <td>2009</td> <td>0</td> </tr> <tr> <td>2010</td> <td>182,000</td> </tr> <tr> <td>2011</td> <td>312</td> </tr> </tbody> </table>	Year	Capital Outlay (Thousands)	2009	0	2010	182,000	2011	312															
Year	Capital Outlay (Thousands)																							
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Full-time Equivalent	2009 Budget	2010 Budget	2011 Budget																					
Expenditures	2009 Actual	2010 Budget	2010 Estimate	2011 Budget																				
Debt Service		182,000																						
Total Expenditures	\$0	\$182,000	\$0	\$0																				

CITY OF SHOREVIEW - 2011 BUDGET

G.O. Street Reconstruction Bonds/2006B
Fund Summary

Fund: 313

Description	2009 Actual	2010 Budget	2010 Estimate	2011 Budget
Revenues				
Property taxes	208,125	232,000	232,000	232,000
Interest earnings	1,622	1,500	1,000	1,000
Total Revenues	\$209,747	\$233,500	\$233,000	\$233,000
Expenditures				
Operating				
Debt service	231,411	230,930	230,911	232,961
Total Operating	\$231,411	\$230,930	\$230,911	\$232,961
Net Increase (Decrease)	-\$21,664	\$2,570	\$2,089	\$39

The 2006 GO Street Reconstruction Bonds financed street rehabilitation (mill and overlay) projects in 2006 and 2007. The bonds mature over 15 years at interest rates ranging from 4% to 4.2%, depending on the year of maturity. Final payment is scheduled for February of 2022.

Annual debt payments are supported by general property taxes. The annual property tax is adjusted annually based on estimated cash flows and fund balances, in accordance with arbitrage rebate regulations.

CITY OF SHOREVIEW - 2011 BUDGET

Activity Summary
General obligation bonds

Activity: 313 48100 General obligation bonds
Fund: G.O. Street Reconstruction Bonds/2006B
Function: Debt service

<p>General Description Provide for payments on the 2006 G.O. Street Reconstruction Bonds. This debt instrument financed the mill and overlay of residential streets in 2006, 2007 and 2008.</p>	<p>Objectives</p> <ul style="list-style-type: none"> - Provide timely principal and interest payments - Ensure sufficient fund balances for debt payment through cash flow projections - Monitor funding sources necessary to support debt payments 																							
<p>Capital Outlay</p>	<p>Thousands</p> <table border="1"> <thead> <tr> <th>Year</th> <th>Value (Thousands)</th> </tr> </thead> <tbody> <tr> <td>2009</td> <td>230</td> </tr> <tr> <td>2010</td> <td>230</td> </tr> <tr> <td>2011</td> <td>230</td> </tr> </tbody> </table> <p>■ 313</p>	Year	Value (Thousands)	2009	230	2010	230	2011	230															
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Full-time Equivalents	2009 Budget	2010 Budget	2011 Budget																					
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Total Expenditures	\$231,411	\$230,930	\$230,911	\$232,961																				

CITY OF SHOREVIEW - 2011 BUDGET

G.O. TIF Refunding Bonds 2004
Fund Summary

Fund: 314

Description	2009 Actual	2010 Budget	2010 Estimate	2011 Budget
Expenditures				
Operating				
Debt service	385,124	370,550	370,486	380,286
Total Operating	\$385,124	\$370,550	\$370,486	\$380,286
Transfers In	383,000	371,000	371,000	380,000
Net Increase (Decrease)	-\$2,124	\$450	\$514	-\$286

The 2004 GO Tax Increment Refunding Bonds refinanced debt that originally financed Bridge Street, the community center pedestrian underpass, Highway 96 reconstruction, acquisition of property, as well as consulting costs associated with redevelopment efforts. The bonds mature over 9 years at interest rates ranging from 1.5% to 3.4%, depending on the year of maturity. Final payment is scheduled for 2013.

Annual debt payments are supported by tax increment receipts generated in the City Center tax increment district. Transfers from the primary district fund (#364) are made as needed to cover debt service payments.

CITY OF SHOREVIEW - 2011 BUDGET

Activity Summary
General obligation tax increment bonds

Activity: 314 48150 General obligation tax increment bonds
Fund: G.O. TIF Refunding Bonds 2004
Function: Debt service

<p>General Description Provide for payments on the 2004 Tax Increment Refunding Bonds. This debt instrument refinanced the original 1997 debt which provided funding for the community center underpass, a portion of Bridge Street, Highway 96, as well as comp plan costs and development-related studies.</p>	<p>Objectives</p> <ul style="list-style-type: none"> - Provide timely principal and interest payments - Ensure sufficient fund balances for debt payment through cash flow projections - Monitor funding sources necessary to support debt payments 																							
<p>Capital Outlay</p>	<table border="1"> <caption>Capital Outlay (Thousands)</caption> <thead> <tr> <th>Year</th> <th>Amount (Thousands)</th> </tr> </thead> <tbody> <tr> <td>2009</td> <td>~380</td> </tr> <tr> <td>2010</td> <td>~380</td> </tr> <tr> <td>2011</td> <td>~380</td> </tr> </tbody> </table>	Year	Amount (Thousands)	2009	~380	2010	~380	2011	~380															
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Full-time Equivalent	2009 Budget	2010 Budget	2011 Budget																					
Expenditures	2009 Actual	2010 Budget	2010 Estimate	2011 Budget																				
Debt Service	385,124	370,550	370,486	380,286																				
Total Expenditures	\$385,124	\$370,550	\$370,486	\$380,286																				

CITY OF SHOREVIEW - 2011 BUDGET

Refunding Certificates of Participation/2010
Fund Summary

Fund: 318

Description	2009 Actual	2010 Budget	2010 Estimate	2011 Budget
Revenues				
Interest earnings	10,863	15,000	11,000	9,000
Total Revenues	\$10,863	\$15,000	\$11,000	\$9,000
Expenditures				
Operating				
Debt service	478,312	479,130	860,937	79,372
Total Operating	\$478,312	\$479,130	\$860,937	\$79,372
Transfers In	471,000	471,000	471,000	445,000
Net Increase (Decrease)	\$3,551	\$6,870	-\$378,937	\$374,628

The 2002 Certificates of Participation financed the 2002/2003 expansion of the community center building, remodeling of the service desk area, construction of a picnic pavilion and landscaping improvements. The certificates will be refunded during 2010 through an advance refunding at an estimated net present value interest savings of \$200,000. Final payment is scheduled for 2023.

Annual debt payments are supported by transfers from other funds, including \$100,000 from the General fund, \$180,000 from the General Fixed Asset Replacement Fund, and \$165,000 from the Capital Improvement fund.

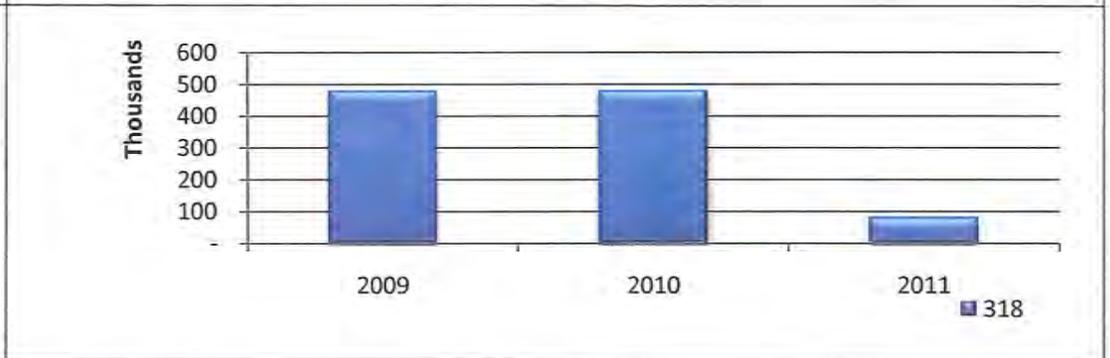
CITY OF SHOREVIEW - 2011 BUDGET

Activity Summary
Capital lease contract

Activity: 318 48500 Capital lease contract
Fund: Refunding Certificates of Participation/2010
Function: Debt service

<p>General Description Provide for payments on the 2010 Refunding Certificates of Participation. This debt instrument refinanced the original 2002 financing for expansion and remodeling of the community center facility in 2003/2004.</p>	<p>Objectives</p> <ul style="list-style-type: none"> - Provide timely principal and interest payments - Ensure sufficient fund balances for debt payment through cash flow projections - Monitor funding sources necessary to support debt payments
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Capital Outlay



Full-time Equivalents	2009 Budget	2010 Budget	2011 Budget	Expenditures	2009 Actual	2010 Budget	2010 Estimate	2011 Budget
				Debt Service	478,312	479,130	479,127	79,372
				Other Financing Uses			381,810	
				Total Expenditures	\$478,312	\$479,130	\$860,937	\$79,372

CITY OF SHOREVIEW - 2011 BUDGET

G.O. TIF Refunding Bonds/2007
Fund Summary

Fund: 319

Description	2009 Actual	2010 Budget	2010 Estimate	2011 Budget
Expenditures				
Operating				
Debt service	43,975	43,975	43,975	43,975
Total Operating	\$43,975	\$43,975	\$43,975	\$43,975
Transfers In	45,000	45,000	45,000	45,000
Net Increase (Decrease)	\$1,025	\$1,025	\$1,025	\$1,025

The 2007 GO TIF Refunding Bonds refunded bonds that originally financed Rice Creek Park, Shoreview's share of the expansion of the gymnasium at Island Lake School, as well as part of the cost of Rice Creek Parkway. The bonds mature over 16 years, at an interest rate of 4%. Final payment is scheduled for 2015.

Annual debt payments are supported by tax increment receipts generated in the City Center tax increment district. Transfers from the primary district fund (#364) are made as needed to cover debt service payments.

CITY OF SHOREVIEW - 2011 BUDGET

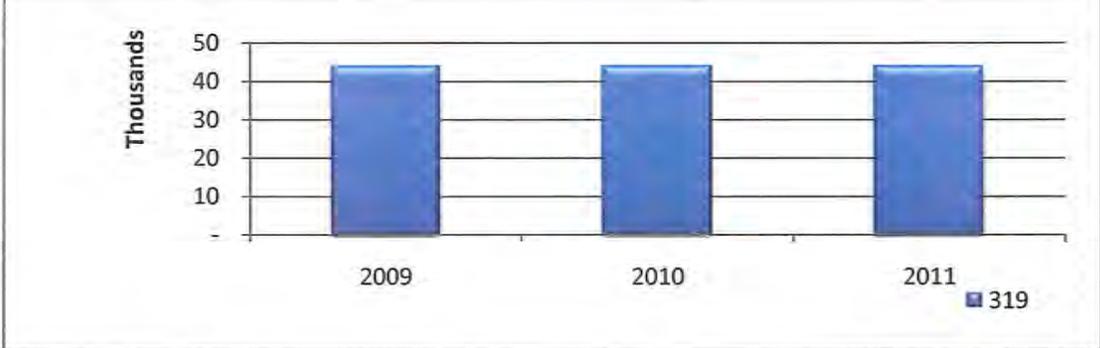
Activity Summary
General obligation tax increment bonds

Activity: 319 48150 General obligation tax increment bonds
Fund: G.O. TIF Refunding Bonds/2007
Function: Debt service

General Description
Provide for payments on the 2007 Tax Increment Refunding Bonds, which refinanced the original 1999 TIF bonds that financed construction of Rice Creek Fields Park, a City contribution to gym expansion costs at Island Lake School, and a portion of the land acquisition costs at the corner of Lexington and County Road D.

- Objectives**
- Provide timely principal and interest payments
 - Ensure sufficient fund balances for debt payment through cash flow projections
 - Monitor funding sources necessary to support debt payments

Capital Outlay



Full-time Equivalent	2009 Budget	2010 Budget	2011 Budget

Expenditures	2009 Actual	2010 Budget	2010 Estimate	2011 Budget
Debt Service	43,975	43,975	43,975	43,975
Total Expenditures	\$43,975	\$43,975	\$43,975	\$43,975

CITY OF SHOREVIEW - 2011 BUDGET

Closed Bond Fund
Fund Summary

Fund: 351

Description	2009 Actual	2010 Budget	2010 Estimate	2011 Budget
Revenues				
Special assessments	1,629	1,177	1,177	1,177
Interest earnings	472	500	500	500
Total Revenues	\$2,101	\$1,677	\$1,677	\$1,677
Expenditures				
Transfers Out	2,872	935	1,505	0
Net Increase (Decrease)	-\$771	\$742	\$172	\$1,677

The Refunded Improvement Bonds Fund accounts for cash and receivables left after general obligation bond issues are paid in full. Receivables include amounts due in the future for special assessments. This fund has no direct outstanding bonded indebtedness, however it provides support for debt payments in other funds on occasion.

CITY OF SHOREVIEW - 2011 BUDGET

Activity Summary
Transfers out

Activity: 351 49900 Transfers out
Fund: Closed Bond Fund
Function: Transfers out

<p>General Description Provide funding for debt payments, including paying agent fees on defeased or refunded debt issues not yet paid in full through the respective escrow accounts.</p> <p>No transfers are planned for 2011.</p>	<p>Objectives</p>																							
<p>Capital Outlay</p>	<table border="1"> <caption>Capital Outlay (Thousands)</caption> <thead> <tr> <th>Year</th> <th>Amount (Thousands)</th> </tr> </thead> <tbody> <tr> <td>2009</td> <td>2,872</td> </tr> <tr> <td>2010</td> <td>935</td> </tr> <tr> <td>2011</td> <td>0</td> </tr> </tbody> </table>	Year	Amount (Thousands)	2009	2,872	2010	935	2011	0															
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Full-time Equivalents	2009 Budget	2010 Budget	2011 Budget																					
Expenditures	2009 Actual	2010 Budget	2010 Estimate	2011 Budget																				
Other Financing Uses	2,872	935	1,505																					
Total Expenditures	\$2,872	\$935	\$1,505	\$0																				

CITY OF SHOREVIEW - 2011 BUDGET

G.O. Improvement Bonds/1995
Fund Summary

Fund: 371

Description	2009 Actual	2010 Budget	2010 Estimate	2011 Budget
Revenues				
Property taxes	38,699	85,000	85,000	50,000
Special assessments	20,620	20,134	19,549	19,546
Interest earnings	28	0	0	0
Total Revenues	\$59,347	\$105,134	\$104,549	\$69,546
Expenditures				
Operating				
Debt service	67,142	71,876	69,122	73,526
Total Operating	\$67,142	\$71,876	\$69,122	\$73,526
Net Increase (Decrease)	-\$7,795	\$33,258	\$35,427	-\$3,980

The 1995 GO Improvement Bonds financed the construction of City improvement projects during 1995. The bonds mature over 15 years at interest rates from 4.1% to 5.5%, depending on the year of maturity. Final payment is scheduled for 2012.

Annual debt payment are supported by special assessments on benefited properties, general property taxes and a transfer from the General Fund. The annual property tax or transfer amount is adjusted annually based on estimated cash flows and fund balances, in accordance with arbitrage rebate regulations.

CITY OF SHOREVIEW - 2011 BUDGET

Activity Summary
General obligation special assessment bonds

Activity: 371 48200 General obligation special assessment bonds
Fund: G.O. Improvement Bonds/1995
Function: Debt service

<p>General Description Provide for payments on the 1995 G.O. Improvement Bonds, which financed portions of the Reiland Lane and County Road I projects in 1995.</p>	<p>Objectives</p> <ul style="list-style-type: none"> - Provide timely principal and interest payments - Ensure sufficient fund balances for debt payment through cash flow projections - Monitor funding sources necessary to support debt payments 																							
<p>Capital Outlay</p>	<table border="1"> <caption>Capital Outlay (Thousands)</caption> <thead> <tr> <th>Year</th> <th>Value (Thousands)</th> </tr> </thead> <tbody> <tr> <td>2009</td> <td>~70</td> </tr> <tr> <td>2010</td> <td>~70</td> </tr> <tr> <td>2011</td> <td>~70</td> </tr> </tbody> </table>	Year	Value (Thousands)	2009	~70	2010	~70	2011	~70															
Year	Value (Thousands)																							
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Full-time Equivalent	2009 Budget	2010 Budget	2011 Budget																					
Expenditures	2009 Actual	2010 Budget	2010 Estimate	2011 Budget																				
Debt Service	67,142	71,876	69,122	73,526																				
Total Expenditures	\$67,142	\$71,876	\$69,122	\$73,526																				

CITY OF SHOREVIEW - 2011 BUDGET

G.O. Improvement Bonds/1997
Fund Summary

Fund: 372

Description	2009 Actual	2010 Budget	2010 Estimate	2011 Budget
Revenues				
Special assessments	117	0	0	0
Interest earnings	4	0	0	0
Total Revenues	\$121	\$0	\$0	\$0
Expenditures				
Operating				
Debt service	32,036	0	0	0
Total Operating	\$32,036	\$0	\$0	\$0
Transfers In	2,872	0	0	0
Net Increase (Decrease)	-\$29,043	\$0	\$0	\$0

The 1997 GO Improvement Bonds financed the construction of City improvement projects during 1997. The bonds mature over 11 years at interest rates from 4.0% to 4.9%, depending on the year of maturity. The bonds are paid in full in 2009.

Annual debt payments are supported by special assessments on benefited property, general property taxes and transfers from the General Fund. The annual property tax or transfer amount is adjusted based on estimated cash flows and fund balances, in accordance with arbitrage rebate regulations.

CITY OF SHOREVIEW - 2011 BUDGET

Activity Summary
General obligation special assessment bonds

Activity: 372 48200 General obligation special assessment bonds
Fund: G.O. Improvement Bonds/1997
Function: Debt service

<p>General Description Provide for payments on the 1997 G.O. Improvement Bonds. This debt instrument financed portions of the Victoria Street and Horseshoe Drive projects during 1997.</p> <p>Final payment on this debt occurred in 2009.</p>	<p>Objectives</p> <ul style="list-style-type: none"> - Provide timely principal and interest payments - Ensure sufficient fund balances for debt payment through cash flow projections - Monitor funding sources necessary to support debt payments 																							
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Full-time Equivalents	2009 Budget	2010 Budget	2011 Budget																					
Expenditures	2009 Actual	2010 Budget	2010 Estimate	2011 Budget																				
Debt Service	32,036																							
Total Expenditures	\$32,036	\$0	\$0	\$0																				

CITY OF SHOREVIEW - 2011 BUDGET

G.O. Improvement Bonds/1999
Fund Summary

Fund: 373

Description	2009 Actual	2010 Budget	2010 Estimate	2011 Budget
Revenues				
Property taxes	51,509	0	0	0
Special assessments	18,973	0	0	0
Interest earnings	280	200	200	0
Total Revenues	\$70,762	\$200	\$200	\$0
Expenditures				
Operating				
Debt service	59,924	62,475	64,795	0
Total Operating	\$59,924	\$62,475	\$64,795	\$0
Transfers In	0	935	1,505	0
Net Increase (Decrease)	\$10,838	-\$61,340	-\$63,090	\$0

The 1999 GO Improvement Bonds financed the construction of City improvement projects during 1999. The bonds mature over 11 years at interest rates ranging from 4% to 4.9%, depending on the year of maturity. Final payment is scheduled for 2010.

Annual debt payments are supported by special assessments levied on benefited property, general property taxes and transfers from the General Fund. The annual property tax or transfer amount is adjusted annually based on estimated cash flows and fund balances, in accordance with arbitrage regulations.

CITY OF SHOREVIEW - 2011 BUDGET

Activity Summary
General obligation special assessment bonds

Activity: 373 48200 General obligation special assessment bonds
Fund: G.O. Improvement Bonds/1999
Function: Debt service

<p>General Description Provide for payments on the 1999 G.O. Improvement Bonds. This debt instrument financed portions of the Highway 96, Harriet/Owasso and Randy Avenue projects during the year 1999.</p> <p>Final payment on this debt occurred in 2010.</p>	<p>Objectives</p> <ul style="list-style-type: none"> - Provide timely principal and interest payments - Ensure sufficient fund balances for debt payment through cash flow projections - Monitor funding sources necessary to support debt payments 																							
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CITY OF SHOREVIEW - 2011 BUDGET

G.O. Improvement Bonds/2001
Fund Summary

Fund: 374

Description	2009 Actual	2010 Budget	2010 Estimate	2011 Budget
Revenues				
Property taxes	64,386	65,000	65,000	65,000
Special assessments	32,869	32,334	32,201	31,831
Total Revenues	\$97,255	\$97,334	\$97,201	\$96,831
Expenditures				
Operating				
Debt service	80,808	83,055	82,754	85,030
Total Operating	\$80,808	\$83,055	\$82,754	\$85,030
Net Increase (Decrease)	\$16,447	\$14,279	\$14,447	\$11,801

The 2001 GO Improvement Bonds financed a portion of the West Owasso, Birch Lane, and Highway 96 Segment #4 projects. The bonds mature over 10 years at interest rates ranging from 2.65% to 4.05%, depending on the year of maturity. Final payment is scheduled for 2012.

Annual debt payments are supported by special assessments levied on benefited property, general property taxes and transfers from the General Fund. The annual property tax or transfer amount is adjusted annually based on estimated cash flows, and fund balances, in accordance with arbitrage regulations.

CITY OF SHOREVIEW - 2011 BUDGET

Activity Summary
General obligation special assessment bonds

Activity: 374 48200 General obligation special assessment bonds
Fund: G.O. Improvement Bonds/2001
Function: Debt service

<p>General Description Provide for payments on the 2001 G.O. Improvement Bonds. This debt instrument financed portions of the West Owasso, Highway 96 and Birch Lane projects during 2001.</p>	<p>Objectives</p> <ul style="list-style-type: none"> - Provide timely principal and interest payments - Ensure sufficient fund balances for debt payment through cash flow projections - Monitor funding sources necessary to support debt payments 																							
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CITY OF SHOREVIEW - 2011 BUDGET

G.O. Improvement Bonds/2002
Fund Summary

Fund: 375

Description	2009 Actual	2010 Budget	2010 Estimate	2011 Budget
Revenues				
Property taxes	41,525	38,000	38,000	25,000
Special assessments	17,946	17,136	17,136	16,842
Interest earnings	247	300	250	250
Total Revenues	\$59,718	\$55,436	\$55,386	\$42,092
Expenditures				
Operating				
Debt service	48,717	52,410	52,409	50,969
Total Operating	\$48,717	\$52,410	\$52,409	\$50,969
Net Increase (Decrease)	\$11,001	\$3,026	\$2,977	-\$8,877

The 2002 GO Improvement Bonds financed portions of the Highway 49 and Rustic Place/St. Marie projects. The bonds mature over 10 years at interest rates ranging from 2.5% to 3.65%, depending on the year of maturity. Final payment is scheduled for 2014.

Annual debt payments are supported by special assessments levied on benefited property, general property taxes and transfers from the General Fund. The annual property tax or transfer amount is adjusted annually based on estimated cash flows, and fund balances, in accordance with arbitrage regulations.

CITY OF SHOREVIEW - 2011 BUDGET

Activity Summary
General obligation special assessment bonds

Activity: 375 48200 General obligation special assessment bonds
Fund: G.O. Improvement Bonds/2002
Function: Debt service

<p>General Description Provide for payments on the 2002 G.O. Improvement Bonds. This debt instrument financed portions of the Highway 49 and Rustic Place/St. Marie projects during 2002.</p>	<p>Objectives</p> <ul style="list-style-type: none"> - Provide timely principal and interest payments - Ensure sufficient fund balances for debt payment through cash flow projections - Monitor funding sources necessary to support debt payments 																							
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CITY OF SHOREVIEW - 2011 BUDGET

G.O. Improvement Bonds/2004
Fund Summary

Fund: 376

Description	2009 Actual	2010 Budget	2010 Estimate	2011 Budget
Revenues				
Special assessments	26,761	16,844	15,661	15,661
Interest earnings	3,265	5,000	3,200	4,000
Total Revenues	\$30,026	\$21,844	\$18,861	\$19,661
Expenditures				
Operating				
Debt service	50,945	49,850	49,848	49,331
Total Operating	\$50,945	\$49,850	\$49,848	\$49,331
Net Increase (Decrease)	-\$20,919	-\$28,006	-\$30,987	-\$29,670

The 2004 GO Improvement Bonds financed portions of the Turtle Lake Road and Virginia/Nichols projects. The bonds mature over 12 years at interest rates ranging from 1.25% to 3.75%, depending on the year of maturity. Final payment is scheduled for 2016.

Annual debt payments are supported by special assessments levied on benefited property.

CITY OF SHOREVIEW - 2011 BUDGET

Activity Summary
General obligation special assessment bonds

Activity: 376 48200 General obligation special assessment bonds
Fund: G.O. Improvement Bonds/2004
Function: Debt service

<p>General Description Provide for payments on the 2004 G.O. Improvement Bonds. This debt instrument financed portions of the Turtle Lake Road and Virginia Avenue/ Nichols Court water main extension during 2004.</p>	<p>Objectives</p> <ul style="list-style-type: none"> - Provide timely principal and interest payments - Ensure sufficient fund balances for debt payment through cash flow projections - Monitor funding sources necessary to support debt payments 																							
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CITY OF SHOREVIEW - 2011 BUDGET

G.O. Improvement Bonds/2006
Fund Summary

Fund: 377

Description	2009 Actual	2010 Budget	2010 Estimate	2011 Budget
Revenues				
Property taxes	0	0	0	10,000
Special assessments	11,161	8,125	7,789	7,569
Interest earnings	403	800	400	500
Total Revenues	\$11,564	\$8,925	\$8,189	\$18,069
Expenditures				
Operating				
Debt service	21,781	21,275	21,275	21,182
Total Operating	\$21,781	\$21,275	\$21,275	\$21,182
Net Increase (Decrease)	-\$10,217	-\$12,350	-\$13,086	-\$3,113

The 2006 GO Improvement Bonds financed portions of the Nelson Drive and Snail Lake Road projects. The bonds mature over 15 years at interest rates ranging from 3.34% to 4.15%, depending on the year of maturity. Final payment is scheduled for 2022.

Annual debt payments are supported by special assessments levied on benefited property and general property taxes.

CITY OF SHOREVIEW - 2011 BUDGET

Activity Summary
General obligation special assessment bonds

Activity: 377 48200 General obligation special assessment bonds
Fund: G.O. Improvement Bonds/2006
Function: Debt service

<p>General Description Provide for payments on the 2006 GO Improvement Bonds. This debt instrument financed portions of the Nelson Drive and Snail Lake Road projects during 2005.</p>	<p>Objectives</p> <ul style="list-style-type: none"> - Provide timely principal and interest payments - Ensure sufficient fund balances for debt payment through cash flow projections - Monitor funding sources necessary to support debt payments 																							
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CITY OF SHOREVIEW - 2011 BUDGET

G.O. Improvement Bonds/2008
Fund Summary

Fund: 378

Description	2009 Actual	2010 Budget	2010 Estimate	2011 Budget
Revenues				
Special assessments	75,927	30,436	26,563	23,084
Interest earnings	712	0	500	500
Total Revenues	\$76,639	\$30,436	\$27,063	\$23,584
Expenditures				
Operating				
Debt service	9,613	13,510	13,502	28,240
Total Operating	\$9,613	\$13,510	\$13,502	\$28,240
Net Increase (Decrease)	\$67,026	\$16,926	\$13,561	-\$4,656

The 2008 GO Improvement Bonds financed the assessment portion of the Emmert and Arbogast street reconstruction project. The bonds mature over 15 years at interest rates ranging from 3.5% to 4.375%, depending on the year of maturity.

Annual debt payments are supported by special assessments levied on benefited property.

CITY OF SHOREVIEW - 2011 BUDGET

Activity Summary
General obligation special assessment bonds

Activity: 378 48200 General obligation special assessment bonds
Fund: G.O. Improvement Bonds/2008
Function: Debt service

<p>General Description</p> <p>Provide for payments on the 2008 GO Improvement Bonds. This debt instrument financed portions of the Emmert and Arbogast Neighborhood reconstruction project during 2008.</p>	<p>Objectives</p> <ul style="list-style-type: none"> - Provide timely principal and interest payments - Ensure sufficient fund balances for debt payment through cash flow projections - Monitor funding sources necessary to support debt payments 																							
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CITY OF SHOREVIEW - 2011 BUDGET

G.O. Improvement Bonds/2009
Fund Summary

Fund: 379

Description	2009 Actual	2010 Budget	2010 Estimate	2011 Budget
Revenues				
Special assessments	0	0	3,000	28,601
Interest earnings	203	0	0	0
Debt proceeds	2,819	0	0	0
Total Revenues	\$3,022	\$0	\$3,000	\$28,601
Expenditures				
Operating				
Debt service	125	11,200	5,662	7,933
Total Operating	\$125	\$11,200	\$5,662	\$7,933
Net Increase (Decrease)	\$2,897	-\$11,200	-\$2,662	\$20,668

The 2009 GO Improvement Bonds finance the assessment portion of the Woodbridge project. The bonds will mature over 10 years.

Annual debt payments will be supported by special assessments levied on benefited property.

CITY OF SHOREVIEW - 2011 BUDGET

Activity Summary
General obligation special assessment bonds

Activity: 379 48200 General obligation special assessment bonds
Fund: G.O. Improvement Bonds/2009
Function: Debt service

<p>General Description</p> <p>Provide for payments on the 2009 GO Improvement Bonds. This debt instrument financed portions of the Woodbridge Neighborhood street project during 2009.</p>	<p>Objectives</p> <ul style="list-style-type: none"> - Provide timely principal and interest payments - Ensure sufficient fund balances for debt payment through cash flow projections - Monitor funding sources necessary to support debt payments 																							
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Full-time Equivalent	2009 Budget	2010 Budget	2011 Budget																					
Expenditures	2009 Actual	2010 Budget	2010 Estimate	2011 Budget																				
Debt Service	125	11,200	5,662	7,933																				
Total Expenditures	\$125	\$11,200	\$5,662	\$7,933																				

CITY OF SHOREVIEW - 2011 BUDGET

G.O. Improvement Bonds/2010
Fund Summary

Fund: 380

Description	2009 Actual	2010 Budget	2010 Estimate	2011 Budget
Revenues				
Debt proceeds	0	0	4,000	0
Total Revenues	\$0	\$0	\$4,000	\$0
Expenditures				
Operating				
Debt service	0	0	0	2,850
Total Operating	\$0	\$0	\$0	\$2,850
Net Increase (Decrease)	\$0	\$0	\$4,000	-\$2,850

The 2010 GO Improvement Bonds finance the assessment portion of the Hawes/Demar project. The bonds will mature over 10 years.

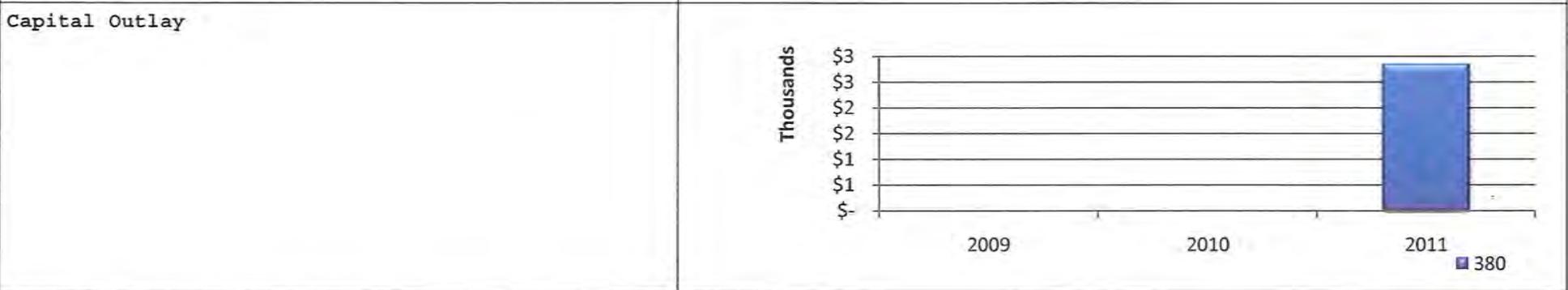
Annual debt payments will be supported by special assessments levied on benefited property.

CITY OF SHOREVIEW - 2011 BUDGET

Activity Summary
General obligation special assessment bonds

Activity: 380 48200 General obligation special assessment bonds
Fund: G.O. Improvement Bonds/2010
Function: Debt service

<p>General Description</p> <p>Provide for payments on the 2010 GO Improvement Bonds. This debt instrument financed the assement portion of the Hawes/Demar project during 2010.</p>	<p>Objectives</p> <ul style="list-style-type: none"> - Provide timely principal and interest payments - Ensure sufficient fund balances for debt payment through cash flow projections - Monitor funding sources necessary to support debt payments
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Full-time Equivalent	2009 Budget	2010 Budget	2011 Budget	Expenditures	2009 Actual	2010 Budget	2010 Estimate	2011 Budget
				Debt Service				2,850
				Total Expenditures	\$0	\$0	\$0	\$2,850

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CITY OF SHOREVIEW - 2011 BUDGET

Water Enterprise Fund
Fund Summary

Fund: 601

Description	2009 Actual	2010 Budget	2010 Estimate	2011 Budget
Revenues				
Special assessments	1,650	0	0	0
Proprietary charges	2,209,772	2,140,000	1,849,000	2,265,500
Interest earnings	56,635	100,000	60,000	62,100
Miscellaneous	14,408	0	0	0
Contributed assets	396,278	0	0	0
Total Revenues	\$2,678,743	\$2,240,000	\$1,909,000	\$2,327,600
Expenditures				
Operating				
Water	1,245,066	1,340,320	1,405,439	1,410,212
Debt service	197,535	200,000	185,000	191,700
Depreciation	476,849	566,000	536,500	605,200
Total Operating	\$1,919,450	\$2,106,320	\$2,126,939	\$2,207,112
Transfers Out	130,000	145,000	151,000	228,800
Net Increase (Decrease)	\$629,293	-\$11,320	-\$368,939	-\$108,312

The Water Fund accounts for the administration, operation, maintenance and replacement of the City's water system. These include the source of water, power and pumping costs, as well as the water distribution system and infrastructure replacement.

The primary source of revenues is water use, availability, and connection charges paid by residents and business owners.

The City of Shoreview has two water towers, an underground reservoir and six wells to serve the community.

CITY OF SHOREVIEW - 2011 BUDGET

Water Enterprise Fund
 Function Summary
 Water Expenditures

Fund: 601

Description	2009 Actual	2010 Budget	2010 Estimate	2011 Budget
Activity				
Operating				
45050 Water administration	505,198	573,679	558,943	588,362
45300 Water production	302,813	325,024	399,247	343,154
45400 Water distribution	437,055	441,617	447,249	478,696
Total Operating	\$1,245,066	\$1,340,320	\$1,405,439	\$1,410,212
Full Time Equivalents:	8.43	8.33		8.35

The water function provides high quality water distribution to the public in a cost efficient manner. The program is supported by user fees based on the type of property and volume of water consumed.

CITY OF SHOREVIEW - 2011 BUDGET

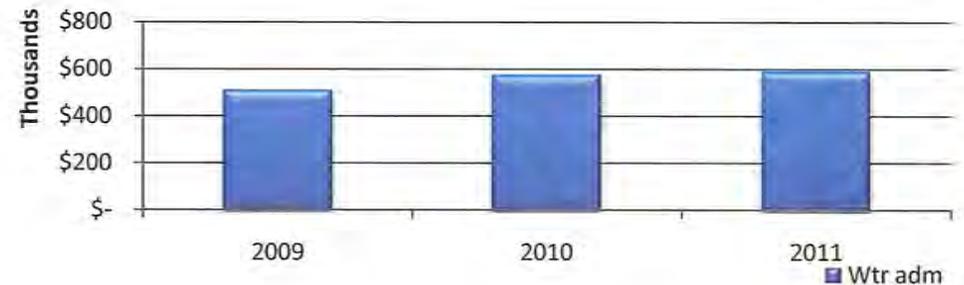
Activity Summary
Water administration

Activity: 601 45050 Water administration
Fund: Water Enterprise Fund
Function: Water

General Description
Provide for overall administration and operation for all aspects of Shoreview's water utility system. This activity includes oversight of the production and distribution of drinking water, all public education and outreach efforts, coordination of meter data with utility billing, and continued analysis of cost reduction measures and security enhancements.

- Objectives**
- Administer water use restrictions and other water conservation initiatives
 - Timely issuance and collection of water utility bills
 - Prepare and distribute annual Safe Drinking Water Consumer Confidence Report
 - Ensure compliance with Safe Drinking Water Act, Department of Health, vulnerability assessments and other relevant agency standards/requirements

Capital Outlay



Full-time Equivalents	2009 Budget	2010 Budget	2011 Budget
Full-time Regular	3.08	3.23	3.28
Part-time Regular Associate	.30	.33	.30
Total Full-Time Equivalents	3.38	3.56	3.58

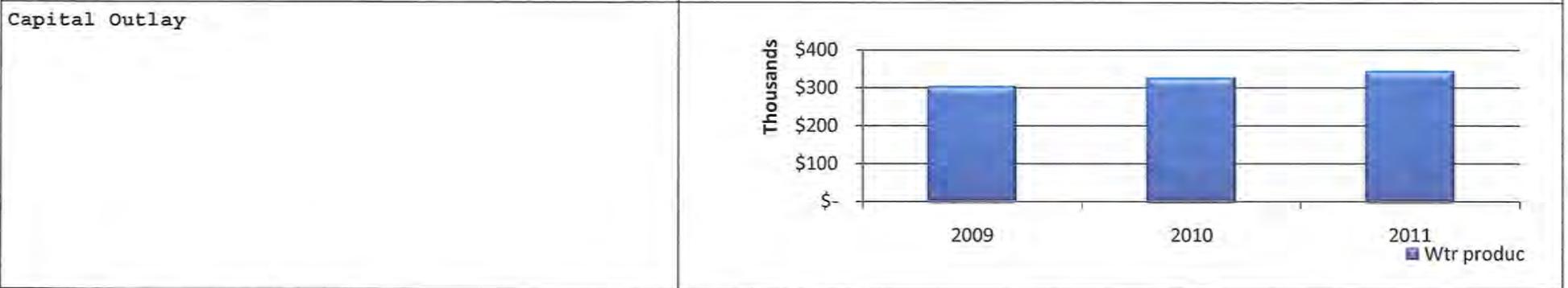
Expenditures	2009 Actual	2010 Budget	2010 Estimate	2011 Budget
Personal Services	257,304	297,539	297,226	305,862
Supplies	6,698	3,500	2,500	3,500
Contractual Services	241,196	272,640	259,217	279,000
Capital Outlay				
Total Expenditures	\$505,198	\$573,679	\$558,943	\$588,362

CITY OF SHOREVIEW - 2011 BUDGET

Activity Summary
Water production

Activity: 601 45300 Water production
Fund: Water Enterprise Fund
Function: Water

<p>General Description Account for water pumping needs on a citywide basis and includes services related to the operation and maintenance of the booster station, six municipal wells, two elevated water storage tanks and one underground reservoir. These facilities are essential to Shoreview's drinking water production and distribution service.</p>	<p>Objectives</p> <ul style="list-style-type: none"> - Monitor and refine level and pumping rates in conjunction with operational plans - Continue water sample extraction and testing per Department of Natural Resources (DNR) and Minnesota Department of Health (MDH) requirements - Provide annual inspection and repair of water supply wells, and program appropriate rehabilitation of towers and the underground reservoir - Maintain supervisory control and data acquisition (SCADA) system for operation of the water utility - Evaluate operations and water levels to ensure adequate water reserves throughout the City
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Full-time Equivalent	2009 Budget	2010 Budget	2011 Budget	Expenditures	2009 Actual	2010 Budget	2010 Estimate	2011 Budget
Full-time Regular	.80	.80	.80	Personal Services	63,769	66,014	67,012	69,763
Part-time Regular				Supplies	46,759	60,250	56,000	62,000
Associate				Contractual Services	192,285	198,760	276,235	211,391
Capital Outlay								
Total Full-Time Equivalent	.80	.80	.80	Total Expenditures	\$302,813	\$325,024	\$399,247	\$343,154

CITY OF SHOREVIEW - 2011 BUDGET

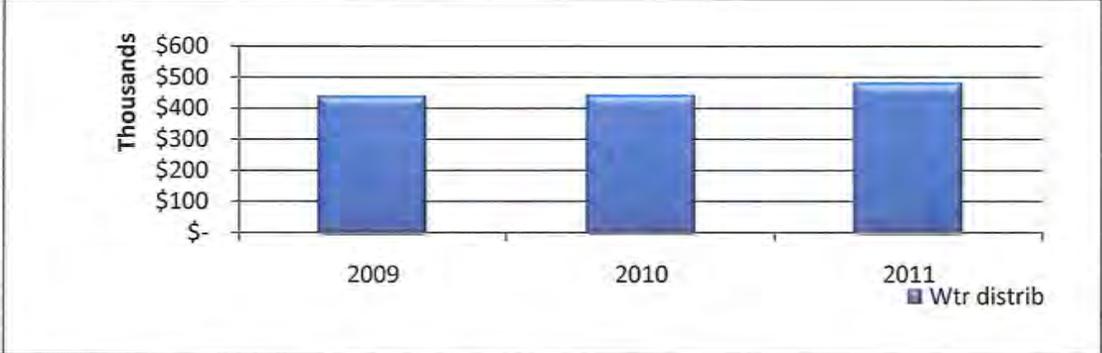
Activity Summary
Water distribution

Activity: 601 45400 Water distribution
Fund: Water Enterprise Fund
Function: Water

General Description
Provide for the distribution of water to customers, via a network of trunk and lateral water mains. All services relating to the operation and maintenance of City-owned water lines are included in this budget activity.

- Objectives**
- Provide regular inspection and maintenance of water mains, hydrants and water valves
 - Program repairs and replacements as necessary
 - Ensure integrity of drinking water through bacteria testing of new facilities
 - Continue lead and copper testing program as required

Capital Outlay



Full-time Equivalent	2009 Budget	2010 Budget	2011 Budget
Full-time Regular	3.93	3.67	3.67
Part-time Regular Associate	.32	.30	.30
Total Full-Time Equivalent	4.25	3.97	3.97

Expenditures	2009 Actual	2010 Budget	2010 Estimate	2011 Budget
Personal Services	270,584	266,257	267,148	275,292
Supplies	29,437	38,000	38,000	37,000
Contractual Services	137,034	137,360	142,101	166,404
Capital Outlay				
Total Expenditures	\$437,055	\$441,617	\$447,249	\$478,696

CITY OF SHOREVIEW - 2011 BUDGET

Activity Summary
General obligation revenue bonds

Activity: 601 48300 General obligation revenue bonds
Fund: Water Enterprise Fund
Function: Debt service

<p>General Description</p> <p>Provide for payments of all outstanding water revenue bonds. These debt instruments financed the Water Fund portion of project costs.</p>	<p>Objectives</p> <ul style="list-style-type: none"> - Provide timely principal and interest payments - Ensure sufficient fund balances for debt payment through cash flow projections - Monitor funding sources necessary to support debt payments 																							
<p>Capital Outlay</p>	<table border="1"> <caption>Capital Outlay (Thousands)</caption> <thead> <tr> <th>Year</th> <th>Wtr debt</th> </tr> </thead> <tbody> <tr> <td>2009</td> <td>~\$197,535</td> </tr> <tr> <td>2010</td> <td>~\$200,000</td> </tr> <tr> <td>2011</td> <td>~\$191,700</td> </tr> </tbody> </table>	Year	Wtr debt	2009	~\$197,535	2010	~\$200,000	2011	~\$191,700															
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Full-time Equivalents	2009 Budget	2010 Budget	2011 Budget																					
Expenditures	2009 Actual	2010 Budget	2010 Estimate	2011 Budget																				
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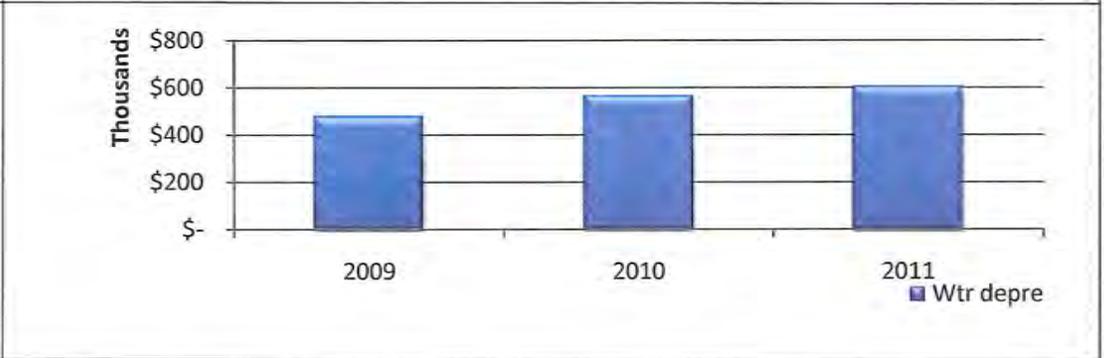
CITY OF SHOREVIEW - 2011 BUDGET

Activity Summary
Depreciation

Activity: 601 49700 Depreciation
Fund: Water Enterprise Fund
Function: Depreciation

<p>General Description</p> <p>Provide for the periodic replacement, due to obsolescence, of proprietary fixed assets including buildings, infrastructure, machinery and equipment.</p>	<p>Objectives</p> <ul style="list-style-type: none"> - Prepare for the replacement of infrastructure and other assets through capital replacement planning and depreciation
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Capital Outlay



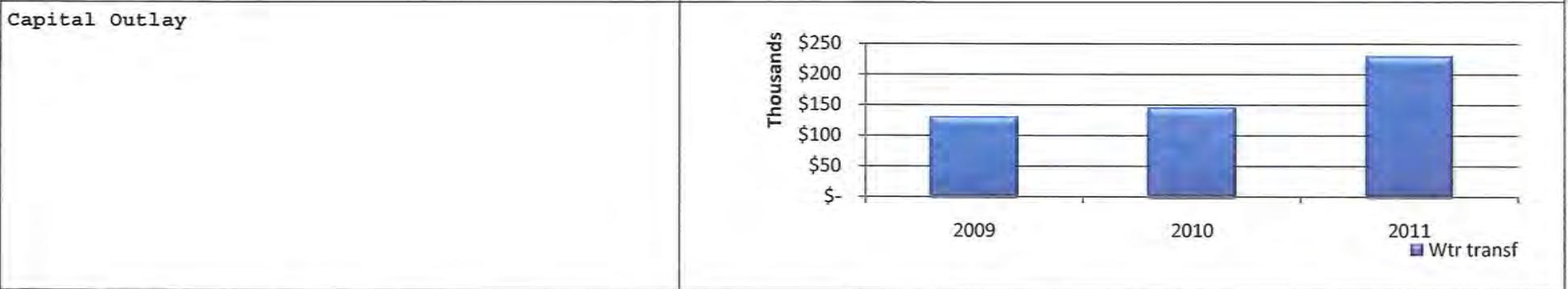
Full-time Equivalent	2009 Budget	2010 Budget	2011 Budget	Expenditures	2009 Actual	2010 Budget	2010 Estimate	2011 Budget
				Personal Services				
				Supplies				
				Contractual Services	476,849	566,000	536,500	605,200
				Capital Outlay				
				Total Expenditures	\$476,849	\$566,000	\$536,500	\$605,200

CITY OF SHOREVIEW - 2011 BUDGET

Activity Summary
Transfers out

Activity: 601 49900 Transfers out
Fund: Water Enterprise Fund
Function: Transfers out

<p>General Description</p> <p>Provide financial support for various operations or capital costs.</p> <p>Budgeted transfers include:</p> <ul style="list-style-type: none"> - \$160,000 to the General fund - \$ 65,000 to the Central Garage fund (debt) - \$ 3,800 to the Capital Acquisition fund <p>The transfer to the General fund is considered a payment in lieu of property taxes for water system assets.</p>	<p>Objectives</p> <ul style="list-style-type: none"> - Provide financial support to the General Fund for general operations - Provide support for debt payments associated with the maintenance center expansion - Provide support for information system acquisitions in support of water operations
--	---



Full-time Equivalent	2009 Budget	2010 Budget	2011 Budget	Expenditures	2009 Actual	2010 Budget	2010 Estimate	2011 Budget
				Other Financing Uses	130,000	145,000	151,000	228,800
				Total Expenditures	\$130,000	\$145,000	\$151,000	\$228,800

CITY OF SHOREVIEW - 2011 BUDGET

Sewer Enterprise Fund
Fund Summary

Fund: 602

Description	2009 Actual	2010 Budget	2010 Estimate	2011 Budget
Revenues				
Special assessments	1,863	0	0	0
Charges for services	180	500	200	200
Proprietary charges	3,149,425	3,265,500	3,245,000	3,535,500
Interest earnings	35,907	53,000	50,000	36,000
Miscellaneous	139	0	0	0
Contributed assets	318,200	0	0	0
Total Revenues	\$3,505,714	\$3,319,000	\$3,295,200	\$3,571,700
Expenditures				
Operating				
Sewer	3,013,766	2,913,570	2,916,629	3,001,558
Debt service	50,951	60,400	50,400	64,950
Depreciation	265,557	278,000	286,000	305,000
Total Operating	\$3,330,274	\$3,251,970	\$3,253,029	\$3,371,508
Transfers Out	120,000	121,000	127,000	190,800
Net Increase (Decrease)	\$55,440	-\$53,970	-\$84,829	\$9,392

The Sewer Fund accounts for the administration, operation, maintenance and replacement of the City's sanitary sewer system. These include the sewage collection system, including lift stations, sewage treatment, and infrastructure replacement.

The primary source of revenue is for use of the City's sewer system. Sewage treatment costs, paid to Metropolitan Council Environmental Services (MCES), account for 54% of operating costs.

The City of Shoreview has 18 lift stations and more than 113 miles of sanitary sewer line to serve the community.

CITY OF SHOREVIEW - 2011 BUDGET

Sewer Enterprise Fund
 Function Summary
 Sewer Expenditures

Fund: 602

Description	2009 Actual	2010 Budget	2010 Estimate	2011 Budget
Activity				
Operating				
45550 Sewer administration	849,883	629,154	632,399	690,293
45600 Sewage treatment	1,657,474	1,757,600	1,757,600	1,764,000
45650 Sewer lift stations	128,268	142,252	145,886	151,317
45700 Sanitary sewer maint	378,141	384,564	380,744	395,948
Total Operating	\$3,013,766	\$2,913,570	\$2,916,629	\$3,001,558
Full Time Equivalent:	7.22	7.34		7.35

The sewer function provides sanitary sewer services to the public in a cost efficient manner. Sewer costs are supported by user fees which are based on the type of the property and the volume of water consumed. For residential property, winter water consumption is used to determine sewer charges.

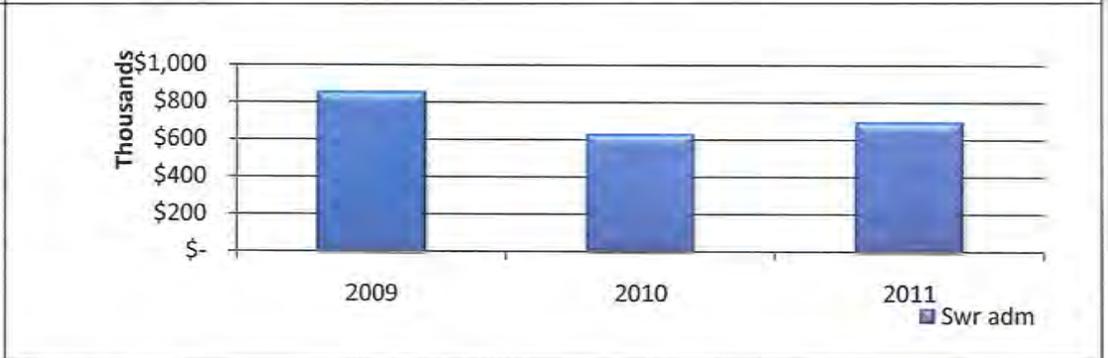
CITY OF SHOREVIEW - 2011 BUDGET

Activity Summary
Sewer administration

Activity: 602 45550 Sewer administration
Fund: Sewer Enterprise Fund
Function: Sewer

<p>General Description Provide for the safe and effective conveyance of sewage through the City, including services relating to the planning, administration, and operation of the sewer utility, including preparation of quarterly utility bills.</p>	<p>Objectives</p> <ul style="list-style-type: none"> - Process and facilitate requests for new connections to the sanitary system - Provide for timely issuance and collection of sewer utility bills - Supervise and direct sewer utility personnel and equipment - Direct emergency response to potential failures throughout the system - Maintain records and support documentation to apply for surcharge credit through the MCES
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Capital Outlay



Full-time Equivalent	2009 Budget	2010 Budget	2011 Budget	Expenditures	2009 Actual	2010 Budget	2010 Estimate	2011 Budget
Full-time Regular	2.83	2.98	3.03	Personal Services	242,441	279,164	278,862	286,873
Part-time Regular				Supplies	5,985	3,000	3,000	3,000
Associate	.30	.34	.30	Contractual Services	601,457	346,990	350,537	400,420
				Capital Outlay				
Total Full-Time Equivalent	3.13	3.32	3.33	Total Expenditures	\$849,883	\$629,154	\$632,399	\$690,293

CITY OF SHOREVIEW - 2011 BUDGET

Activity Summary
Sewage treatment

Activity: 602 45600 Sewage treatment
Fund: Sewer Enterprise Fund
Function: Sewer

<p>General Description Provides for the disposal of sewage collected in the City. Sewage is collected in City-owned sanitary sewer mains, and routed or pumped into facilities owned and operated by the Environmental Services Department of the Metropolitan Council Environmental Services Division (MCES), formerly the Metropolitan Waste Control Commission (MWCC). Sewage flows are monitored and metered by the Metropolitan Council for the purpose of determining the City's sewage treatment costs. These costs are flow-dependent, and are sometimes affected by groundwater infiltrations and storm water inflow.</p>	<p>Objectives</p> <ul style="list-style-type: none"> - Ensure cost-effective conveyance of sewage from Shoreview through analyzing sewage flows and needs for possible upgrades to Metropolitan Council-owned interceptor lines - Inspect, monitor, repair and maintain potential infiltration and inflow areas within the system - Administer credit/rebate application for MCES surcharge program 																																																						
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CITY OF SHOREVIEW - 2011 BUDGET

Activity Summary
Sewer lift stations

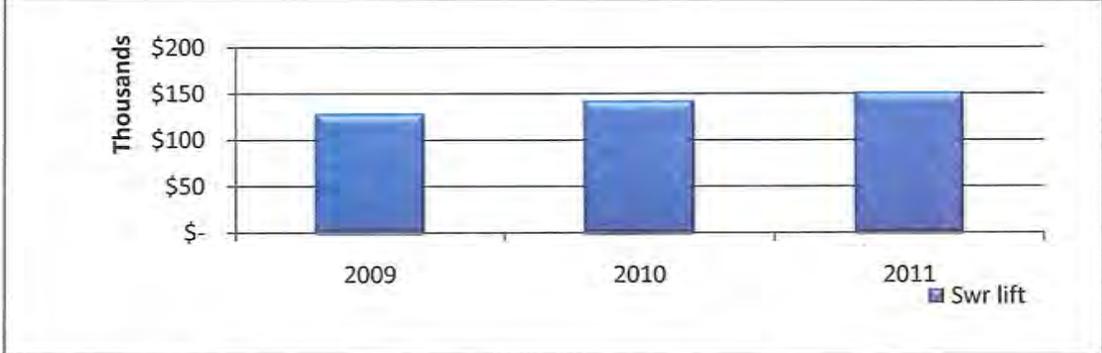
Activity: 602 45650 Sewer lift stations
Fund: Sewer Enterprise Fund
Function: Sewer

General Description
Provide for the operation and maintenance of the sanitary sewer lift stations located throughout the City. The City-owned sewer lift stations are necessary to pump sewage from various gravity-fed locations, and are inspected daily.

Objectives

- Perform regular preventative maintenance and inspection to ensure reliability and minimize City exposure to sewage back-up claims/damages
- Assist in programming and administration of lift station rehabilitation projects

Capital Outlay



Full-time Equivalent	2009 Budget	2010 Budget	2011 Budget
Full-time Regular	.85	.85	.85
Part-time Regular Associate			
Total Full-Time Equivalent	.85	.85	.85

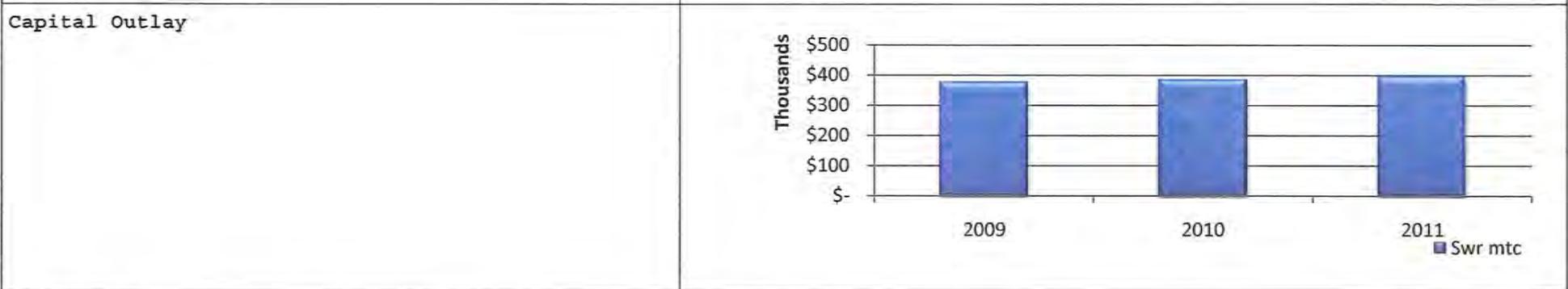
Expenditures	2009 Actual	2010 Budget	2010 Estimate	2011 Budget
Personal Services	66,435	69,612	69,442	73,486
Supplies	12,693	13,000	13,000	13,000
Contractual Services	49,140	59,640	63,444	64,831
Capital Outlay				
Total Expenditures	\$128,268	\$142,252	\$145,886	\$151,317

CITY OF SHOREVIEW - 2011 BUDGET

Activity Summary
Sanitary sewer maintenance

Activity: 602 45700 Sanitary sewer maintenance
Fund: Sewer Enterprise Fund
Function: Sewer

<p>General Description Provide for inspection, maintenance and operation of city-owned sanitary sewer mains. The City performs televised inspections of high-maintenance lines or sewers in the immediate areas of programmed infrastructure improvement projects. City personnel provide the usual flushing of sewer mains and inspection/repair to equipment with assistance and coordination of other City staff.</p>	<p>Objectives</p> <ul style="list-style-type: none"> - Continue annual sewer cleaning and manhole inspections - Provide supervision for new or repaired connections to city-owned infrastructure - Direct emergency response to collapses and failures - Continue televised inspections of sewer lines in conjunction with improvement projects for preventative maintenance - Identify and program sewer lining projects
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Full-time Equivalents	2009 Budget	2010 Budget	2011 Budget	Expenditures	2009 Actual	2010 Budget	2010 Estimate	2011 Budget
Full-time Regular	2.92	2.87	2.87	Personal Services	208,045	203,044	200,426	208,787
Part-time Regular				Supplies	16,320	12,000	12,000	10,750
Associate	.32	.30	.30	Contractual Services	153,776	169,520	168,318	176,411
				Capital Outlay				
Total Full-Time Equivalents	3.24	3.17	3.17	Total Expenditures	\$378,141	\$384,564	\$380,744	\$395,948

CITY OF SHOREVIEW - 2011 BUDGET

Activity Summary
General obligation revenue bonds

Activity: 602 48300 General obligation revenue bonds
Fund: Sewer Enterprise Fund
Function: Debt service

<p>General Description</p> <p>Provide for payment of all outstanding sewer bonds. These debt instruments financed the sewer fund portion of project costs.</p>	<p>Objectives</p> <ul style="list-style-type: none"> - Provide timely principal and interest payments - Ensure sufficient fund balances for debt payment through cash flow projections - Monitor funding sources necessary to support debt payments 																							
<p>Capital Outlay</p>	<table border="1"> <caption>Swr debt (Thousands)</caption> <thead> <tr> <th>Year</th> <th>Swr debt (Thousands)</th> </tr> </thead> <tbody> <tr> <td>2009</td> <td>50,951</td> </tr> <tr> <td>2010</td> <td>60,400</td> </tr> <tr> <td>2011</td> <td>64,950</td> </tr> </tbody> </table>	Year	Swr debt (Thousands)	2009	50,951	2010	60,400	2011	64,950															
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Full-time Equivalent	2009 Budget	2010 Budget	2011 Budget																					
Expenditures	2009 Actual	2010 Budget	2010 Estimate	2011 Budget																				
Debt Service	50,951	60,400	50,400	64,950																				
Total Expenditures	\$50,951	\$60,400	\$50,400	\$64,950																				

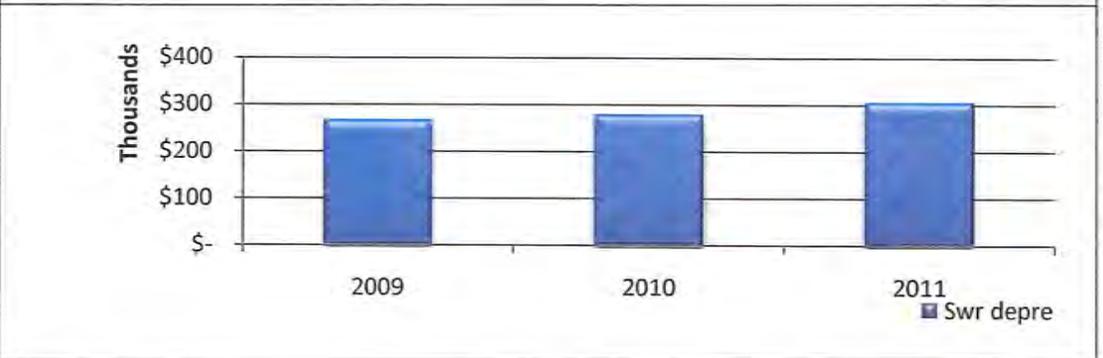
CITY OF SHOREVIEW - 2011 BUDGET

Activity Summary
Depreciation

Activity: 602 49700 Depreciation
Fund: Sewer Enterprise Fund
Function: Depreciation

<p>General Description</p> <p>Provide for the periodic replacement, due to obsolescence, of proprietary fixed assets including buildings, infrastructure, machinery and equipment.</p>	<p>Objectives</p> <ul style="list-style-type: none"> - Prepare for the replacement of infrastructure and other assets through capital replacement planning and depreciation
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Capital Outlay



Full-time Equivalents	2009 Budget	2010 Budget	2011 Budget	Expenditures	2009 Actual	2010 Budget	2010 Estimate	2011 Budget
				Personal Services				
				Supplies				
				Contractual Services	265,557	278,000	286,000	305,000
				Capital Outlay				
				Total Expenditures	\$265,557	\$278,000	\$286,000	\$305,000

CITY OF SHOREVIEW - 2011 BUDGET

Activity Summary
Transfers out

Activity: 602 49900 Transfers out
Fund: Sewer Enterprise Fund
Function: Transfers out

General Description
Provide financial support for various operations or capital costs.

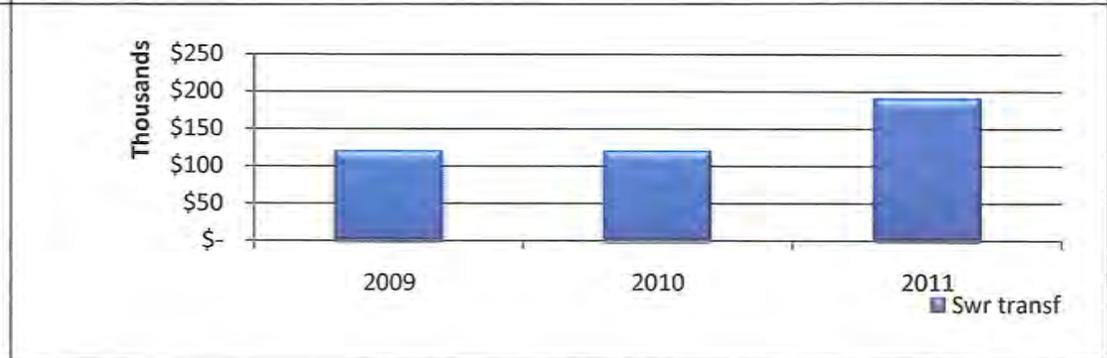
Budgeted transfers include:
- \$122,000 to the General fund
- \$ 65,000 to the Central Garage fund (debt)
- \$ 3,800 to the Capital Acquisition

The transfer to the General fund is considered a payment in lieu of property taxes for sewer system assets.

Objectives

- Provide financial support to the General Fund for general operations
- Provide support for debt payments associated with the maintenance center expansion
- Provide support for information system acquisitions in support of sewer operations

Capital Outlay



Full-time Equivalents	2009 Budget	2010 Budget	2011 Budget

Expenditures	2009 Actual	2010 Budget	2010 Estimate	2011 Budget
Other Financing Uses	120,000	121,000	127,000	190,800
Total Expenditures	\$120,000	\$121,000	\$127,000	\$190,800

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CITY OF SHOREVIEW - 2011 BUDGET

Surface Water Mgmt Utility
Fund Summary

Fund: 603

Description	2009 Actual	2010 Budget	2010 Estimate	2011 Budget
Revenues				
Special assessments	936	0	0	0
Proprietary charges	808,175	919,279	927,100	1,013,300
Interest earnings	17,425	28,000	17,000	24,000
Contributed assets	430,543	0	0	0
Total Revenues	\$1,257,079	\$947,279	\$944,100	\$1,037,300
Expenditures				
Operating				
Surface Water	565,250	707,108	663,769	674,991
Debt service	26,179	118,200	76,050	91,700
Depreciation	169,816	177,000	192,000	208,000
Total Operating	\$761,245	\$1,002,308	\$931,819	\$974,691
Transfers Out	20,000	40,000	40,000	97,000
Net Increase (Decrease)	\$475,834	-\$95,029	-\$27,719	-\$34,391

The Surface Water Management Fund accounts for the administration, maintenance, replacement, and improvements to the City's storm sewers and surface water ponds. These include storm sewer collection, storm ponds, and protection of ground water quality.

The primary source of revenues is user charges to all properties within the City based upon the type of property and the amount of impervious surface on each property. Establishing charges in this manner attempts to address varying levels of rainfall runoff from established rain events.

CITY OF SHOREVIEW - 2011 BUDGET

Surface Water Mgmt Utility
 Function Summary
 Surface Water Expenditures

Fund: 603

Description	2009 Actual	2010 Budget	2010 Estimate	2011 Budget
Activity				
Operating				
45850 Surface water/storm	557,299	678,213	621,683	642,938
45900 Snail lake aug.	7,951	28,895	42,086	32,053
Total Operating	\$565,250	\$707,108	\$663,769	\$674,991
Full Time Equivalents:	3.37	3.52		3.52

The surface water management function provides protection for the quality of ground water and storm water, as well as maintenance of the City's storm water collection systems. Surface water costs are supported by user fees which are based on property type and the amount of impervious surface on each property.

CITY OF SHOREVIEW - 2011 BUDGET

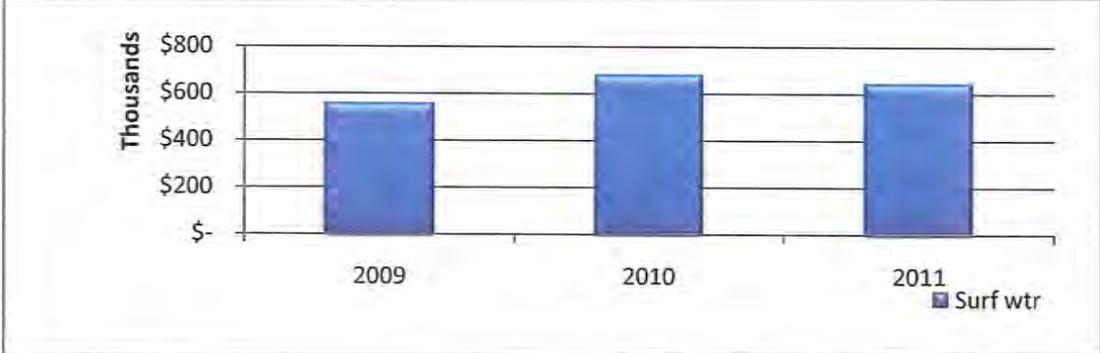
Activity Summary
Surface water/storm system

Activity: 603 45850 Surface water/storm system
Fund: Surface Water Mgmt Utility
Function: Surface Water

General Description
Provide for the operation and maintenance of the City's surface water and storm sewer system. This includes: implementing the Wetland Conservation Act, mandated activities in the Rice Creek and Grass Lake Water Management organizations, the protection of surface and ground water resources, and city participation in qualifying lake weed eradication efforts.

- Objectives**
- Collect debris on City streets through street sweeping
 - Continue pond and storm sewer system inspection and maintenance/repair as necessary
 - Provide technical support to the Grass Lake Water Management Organization
 - Provide a staff liaison to the Environmental Quality Committee
 - Implement and update, as necessary, the Surface Water Management Plan
 - Prepare and administer National Pollutant Discharge Elimination System (NPDES) Phase II annual reporting
 - Contractual includes \$10,000 for lake weed eradication and \$20,000 for Grass Lake Management District

Capital Outlay



Full-time Equivalent	2009 Budget	2010 Budget	2011 Budget
Full-time Regular	3.15	3.30	3.30
Part-time Regular			
Associate	.13	.13	.13
Total Full-Time Equivalent	3.28	3.43	3.43

Expenditures	2009 Actual	2010 Budget	2010 Estimate	2011 Budget
Personal Services	239,610	260,513	257,600	266,361
Supplies	17,127	14,800	14,800	15,500
Contractual Services	300,562	402,900	349,283	361,077
Capital Outlay				
Total Expenditures	\$557,299	\$678,213	\$621,683	\$642,938

CITY OF SHOREVIEW - 2011 BUDGET

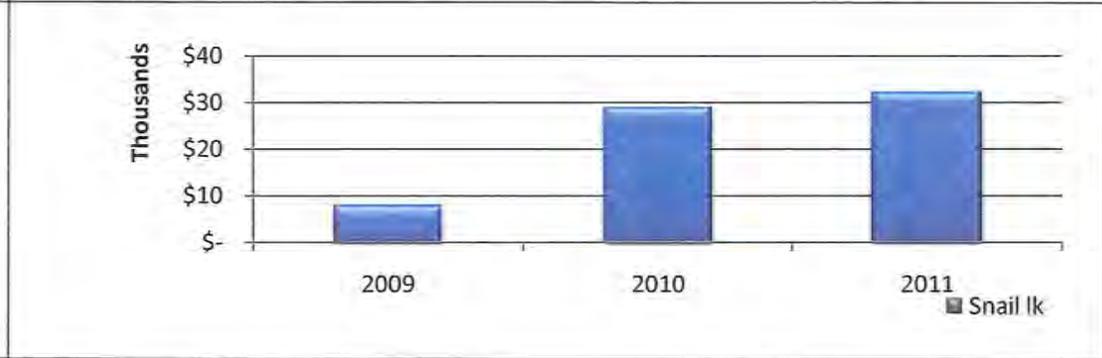
Activity Summary
Snail lake augmentation operations

Activity: 603 45900 Snail lake augmentation operations
Fund: Surface Water Mgmt Utility
Function: Surface Water

General Description
Provide for managing the water level of Snail Lake. Through an agreement with the St. Paul Water Utility and Ramsey County, the City pumps water from Sucker Lake (Vadnais Heights) into Snail Lake during the spring and fall in an effort to stabilize the average water elevation. In 1993, the City created an improvement district of benefited properties around the lake, and undertook capital improvements to provide for the lake augmentation. The City's cost of the original improvement, water, pumping, and electrical costs are charged back to properties within the Snail Lake Improvement District annually.

- Objectives**
- Monitor lake levels
 - Operate pump within guidelines set in the agreement with the St. Paul Water Utility
 - Provide technical and budgetary recommendations to the Snail Lake Improvement District

Capital Outlay



Full-time Equivalent	2009 Budget	2010 Budget	2011 Budget
Full-time Regular	.09	.09	.09
Part-time Regular			
Associate			
Total Full-Time Equivalent	.09	.09	.09

Expenditures	2009 Actual	2010 Budget	2010 Estimate	2011 Budget
Personal Services	3,620	7,695	7,686	7,803
Supplies		200	200	2,000
Contractual Services	4,331	21,000	34,200	22,250
Capital Outlay				
Total Expenditures	\$7,951	\$28,895	\$42,086	\$32,053

CITY OF SHOREVIEW - 2011 BUDGET

Activity Summary
General obligation revenue bonds

Activity: 603 48300 General obligation revenue bonds
Fund: Surface Water Mgmt Utility
Function: Debt service

<p>General Description</p> <p>Provide for payment of all outstanding surface water bonds. These debt instruments financed the Surface Water Fund portion of project costs.</p>	<p>Objectives</p> <ul style="list-style-type: none"> - Provide timely principal and interest payments - Ensure sufficient fund balances for debt payment through cash flow projections - Monitor funding sources necessary to support debt payments 																							
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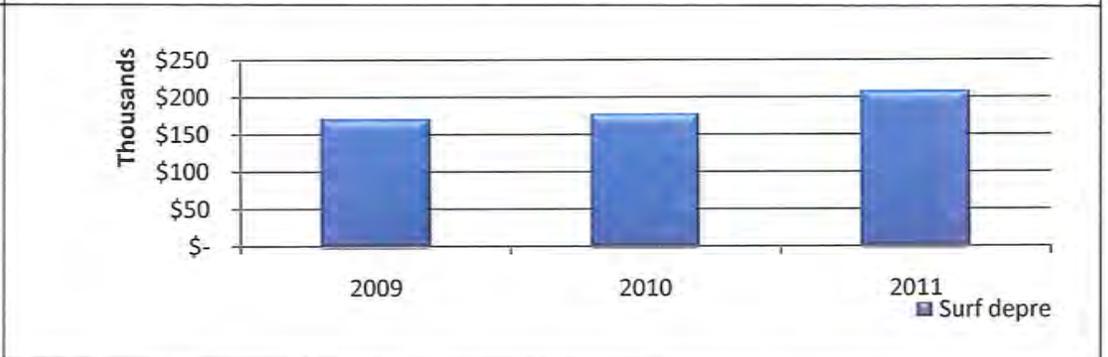
CITY OF SHOREVIEW - 2011 BUDGET

Activity Summary
Depreciation

Activity: 603 49700 Depreciation
Fund: Surface Water Mgmt Utility
Function: Depreciation

<p>General Description</p> <p>Provide for the periodic replacement, due to obsolescence, of proprietary fixed assets including buildings, infrastructure, machinery and equipment.</p>	<p>Objectives</p> <ul style="list-style-type: none"> - Prepare for the replacement of infrastructure and other assets through capital replacement planning and depreciation
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Capital Outlay



Full-time Equivalent	2009 Budget	2010 Budget	2011 Budget	Expenditures	2009 Actual	2010 Budget	2010 Estimate	2011 Budget
				Personal Services				
				Supplies				
				Contractual Services	169,816	177,000	192,000	208,000
				Capital Outlay				
				Total Expenditures	\$169,816	\$177,000	\$192,000	\$208,000

CITY OF SHOREVIEW - 2011 BUDGET

Activity Summary
Transfers out

Activity: 603 49900 Transfers out
Fund: Surface Water Mgmt Utility
Function: Transfers out

<p>General Description</p> <p>Provide financial support for various operations or capital costs.</p> <p>Budgeted transfers include:</p> <ul style="list-style-type: none"> - \$50,000 to the General fund - \$47,000 to the Central Garage Fund (debt) <p>The transfer to the General fund is considered a payment in lieu of property taxes for storm system assets.</p>	<p>Objectives</p> <ul style="list-style-type: none"> - Provide financial support to the General fund for general operations - Provide support for debt payments associate with the maintenance center expansion 																							
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Full-time Equivalent	2009 Budget	2010 Budget	2011 Budget																					
Expenditures	2009 Actual	2010 Budget	2010 Estimate	2011 Budget																				
Other Financing Uses	20,000	40,000	40,000	97,000																				
Total Expenditures	\$20,000	\$40,000	\$40,000	\$97,000																				

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CITY OF SHOREVIEW - 2011 BUDGET

Street Light Utility
Fund Summary

Fund: 604

Description	2009 Actual	2010 Budget	2010 Estimate	2011 Budget
Revenues				
Special assessments	144	0	0	0
Proprietary charges	333,903	347,000	347,000	363,000
Interest earnings	2,445	3,000	3,000	3,000
Miscellaneous	0	0	500	500
Contributed assets	110,000	0	0	0
Total Revenues	\$446,492	\$350,000	\$350,500	\$366,500
Expenditures				
Operating				
Street Lighting	217,103	245,878	235,952	241,923
Depreciation	38,353	36,000	39,000	46,000
Total Operating	\$255,456	\$281,878	\$274,952	\$287,923
Capital Outlay				
Street Lighting	0	62,250	0	0
Total Capital Outlay	\$0	\$62,250	\$0	\$0
Transfers Out	3,000	6,000	6,000	12,600
Net Increase (Decrease)	\$188,036	-\$128	\$69,548	\$65,977

The Street Light Utility Fund accounts for operation, maintenance and replacement of the street light system throughout the community.

The primary source of revenues is a flat fee charged to all property in the City.

CITY OF SHOREVIEW - 2011 BUDGET

Activity Summary
Street lighting

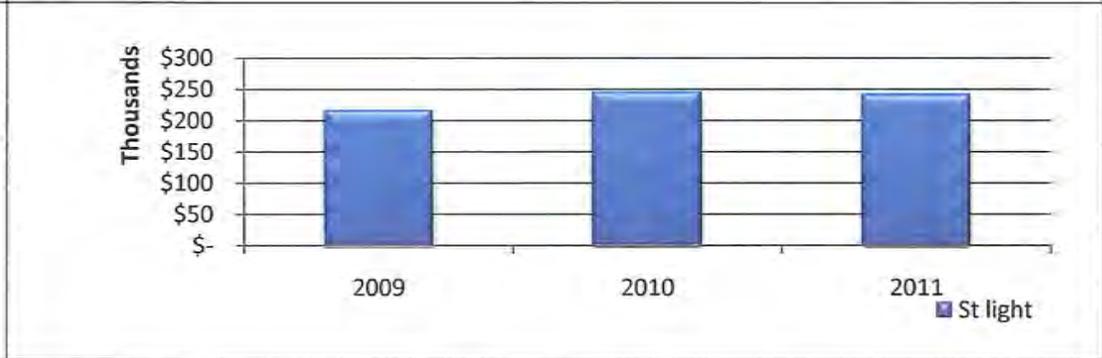
Activity: 604 42600 Street lighting
Fund: Street Light Utility
Function: Street Lighting

General Description
Beginning in 2004, this activity provides for the operation and management of street lighting as an enterprise function.

The City owns or leases the majority of the light fixtures located within the public right-of-way, and is responsible for periodic rewiring and replacement of the lights. This activity also accounts for electrical costs attributed to the municipal street light system.

- Objectives**
- Maintain inventory of City-owned, leased, and private streetlights
 - Process resident requests for street lighting modifications/additions
 - Update existing street light installations to modern standards
 - Provide administrative support for street light utility billing and programming activities

Capital Outlay



Full-time Equivalent	2009 Budget	2010 Budget	2011 Budget
Full-time Regular	.20	.20	.20
Part-time Regular			
Associate			
Total Full-Time Equivalent	.20	.20	.20

Expenditures	2009 Actual	2010 Budget	2010 Estimate	2011 Budget
Personal Services	14,034	14,998	14,954	15,308
Supplies	91	2,000	2,000	2,000
Contractual Services	202,978	228,880	218,998	224,615
Capital Outlay		62,250		
Total Expenditures	\$217,103	\$308,128	\$235,952	\$241,923

CITY OF SHOREVIEW - 2011 BUDGET

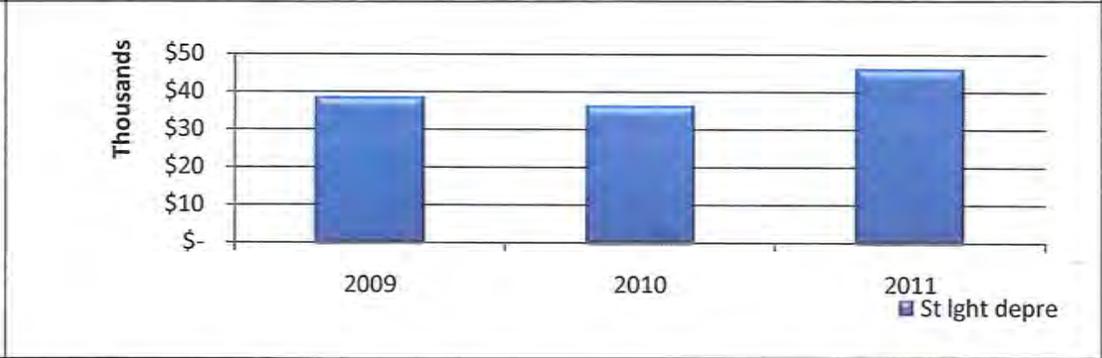
Activity Summary
Depreciation

Activity: 604 49700 Depreciation
Fund: Street Light Utility
Function: Depreciation

General Description
Provide for the periodic replacement, due to obsolescence, of proprietary fixed assets including street light infrastructure and related equipment.

Objectives
- Prepare for the replacement of infrastructure and other assets through capital replacement planning and depreciation

Capital Outlay



Full-time Equivalent	2009 Budget	2010 Budget	2011 Budget

Expenditures	2009 Actual	2010 Budget	2010 Estimate	2011 Budget
Personal Services				
Supplies				
Contractual Services	38,353	36,000	39,000	46,000
Capital Outlay				
Total Expenditures	\$38,353	\$36,000	\$39,000	\$46,000

Personal Services				
Supplies				
Contractual Services	38,353	36,000	39,000	46,000
Capital Outlay				
Total Expenditures	\$38,353	\$36,000	\$39,000	\$46,000

CITY OF SHOREVIEW - 2011 BUDGET

Activity Summary
Transfers out

Activity: 604 49900 Transfers out
Fund: Street Light Utility
Function: Transfers out

<p>General Description</p> <p>Provide financial support for various operations or capital costs.</p> <p>Budgeted transfers include:</p> <ul style="list-style-type: none"> - \$ 9,000 to the General fund - \$ 3,600 to the Central Garage fund (debt) <p>The transfer to the General fund is considered a payment in lieu of property taxes.</p>	<p>Objectives</p> <ul style="list-style-type: none"> - Provide financial support to the General Fund for general operations - Provide support for debt payments associated with the maintenance center expansion 																							
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Full-time Equivalent	2009 Budget	2010 Budget	2011 Budget																					
Expenditures	2009 Actual	2010 Budget	2010 Estimate	2011 Budget																				
Other Financing Uses	3,000	6,000	6,000	12,600																				
Total Expenditures	\$3,000	\$6,000	\$6,000	\$12,600																				

CITY OF SHOREVIEW - 2011 BUDGET

Central Garage
Fund Summary

Fund: 701

Description	2009 Actual	2010 Budget	2010 Estimate	2011 Budget
Revenues				
Property taxes	0	0	0	98,000
Proprietary charges	939,716	1,034,135	1,034,717	1,109,816
Interest earnings	8,532	15,000	35,000	16,000
Miscellaneous	2,881	0	0	0
Sale of asset	60,749	30,000	30,000	30,000
Total Revenues	\$1,011,878	\$1,079,135	\$1,099,717	\$1,253,816
Expenditures				
Operating				
Central Garage	569,884	531,002	510,421	562,782
Miscellaneous	1,063	0	0	0
Debt service	0	0	201,004	248,335
Depreciation	334,057	432,000	480,000	646,000
Total Operating	\$905,004	\$963,002	\$1,191,425	\$1,457,117
Capital Outlay				
Central Garage	0	64,750	0	0
Total Capital Outlay	\$0	\$64,750	\$0	\$0
Transfers In	0	0	0	180,600
Transfers Out	0	10,500	10,500	14,500
Net Increase (Decrease)	\$106,874	\$40,883	-\$102,208	-\$37,201

The Central Garage Fund accounts for the operation, maintenance and replacement of the maintenance center building and all vehicles, heavy equipment and miscellaneous equipment owned by the fund.

The primary source of revenues is user charges to operating funds. This is accomplished through operating and replacement costs that are allocated to departments through equipment rental and building use charges. The charges are designed to recover all operating costs as well as provide an allowance for future replacement costs.

CITY OF SHOREVIEW - 2011 BUDGET

Central Garage
 Function Summary
 Central Garage Expenditures

Fund: 701

Description	2009 Actual	2010 Budget	2010 Estimate	2011 Budget
Activity				
Operating				
46500 Vehicle/equip oper.	474,214	455,949	445,703	467,234
46550 Service center oper	95,670	75,053	64,718	95,548
Total Operating	\$569,884	\$531,002	\$510,421	\$562,782
Full Time Equivalents:	2.40	2.40		2.40

The central garage function is an internal service operation that provides for the operation of the service center and maintenance and replacement of vehicles and equipment as a service to other departments of the City. This service is provided on a cost-reimbursement basis. Rental rates and user fees are charged to offset costs as well as the use of the facility.

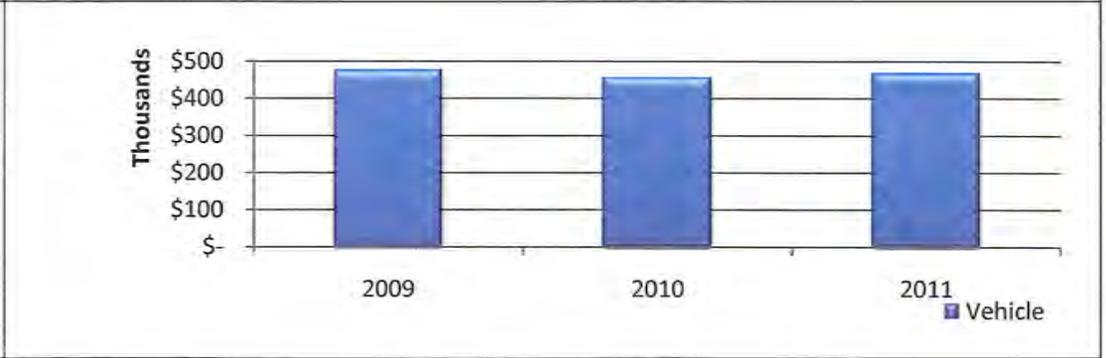
CITY OF SHOREVIEW - 2011 BUDGET

Activity Summary
Vehicle/equipment operation

Activity: 701 46500 Vehicle/equipment operation
Fund: Central Garage
Function: Central Garage

<p>General Description Account for vehicle and equipment operation (labor, supplies, overhead) essential to various City functions.</p>	<p>Objectives</p> <ul style="list-style-type: none"> - Analyze and update vehicle and equipment replacement schedules - Maximize the investment in assets and the useful life by quality maintenance of City-owned equipment - Provide a safe and efficient operating and maintenance facility - Provide safe and effective fleet of vehicles and equipment
--	--

Capital Outlay



Full-time Equivalent	2009 Budget	2010 Budget	2011 Budget	Expenditures	2009 Actual	2010 Budget	2010 Estimate	2011 Budget
Full-time Regular	2.25	2.25	2.25	Personal Services	164,147	172,399	171,603	174,534
Part-time Regular				Supplies	249,757	236,600	226,500	247,500
Associate				Contractual Services	60,310	46,950	47,600	45,200
Total Full-Time Equivalent	2.25	2.25	2.25	Capital Outlay		64,750		
				Total Expenditures	\$474,214	\$520,699	\$445,703	\$467,234

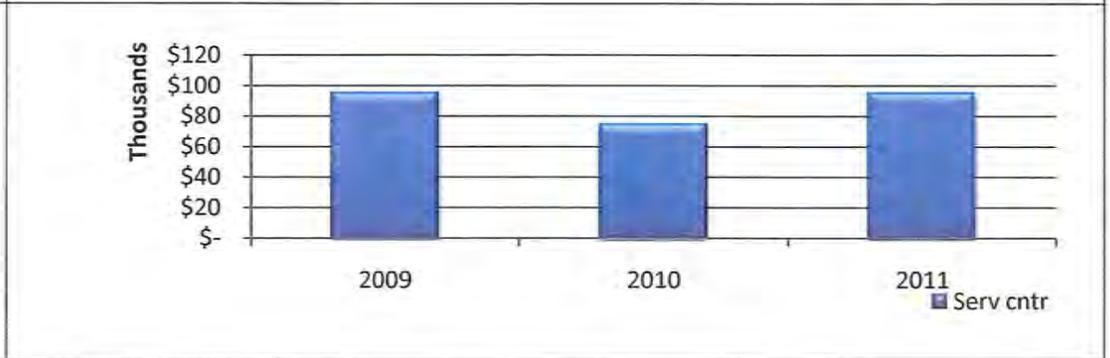
CITY OF SHOREVIEW - 2011 BUDGET

Activity Summary
Service center operation

Activity: 701 46550 Service center operation
Fund: Central Garage
Function: Central Garage

<p>General Description Provide for acquisition and storage of equipment necessary for the City's maintenance activities, and the maintenance and operation of the maintenance center building.</p>	<p>Objectives</p> <ul style="list-style-type: none"> - Provide safe and efficient facility to support the various maintenance activities performed by the City - Make timely recommendations for improvement or updates to the maintenance center facility - Schedule internal/external training opportunities in new training facility
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Capital Outlay

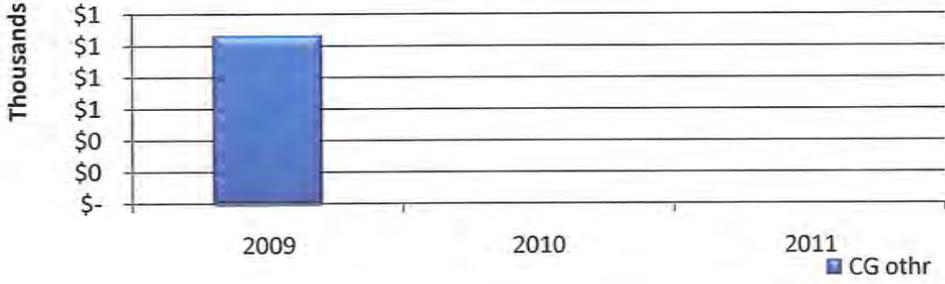


Full-time Equivalent	Budget			Expenditures	2009	2010	2010	2011
	2009	2010	2011		Actual	Budget	Estimate	Budget
Full-time Regular	.15	.15	.15	Personal Services	10,583	11,253	11,088	11,518
Part-time Regular				Supplies	34,900	33,000	28,000	36,000
Associate				Contractual Services	50,187	30,800	25,630	48,030
				Capital Outlay				
Total Full-Time Equivalent	.15	.15	.15	Total Expenditures	\$95,670	\$75,053	\$64,718	\$95,548

CITY OF SHOREVIEW - 2011 BUDGET

Activity Summary
Other Expenses

Activity: 701 49800 Other Expenses
Fund: Central Garage
Function: Miscellaneous

<p>General Description</p> <p>Accounts for losses on the sale of fixed assets.</p>	<p>Objectives</p>																							
<p>Capital Outlay</p>	 <table border="1"> <caption>Capital Outlay Data</caption> <thead> <tr> <th>Year</th> <th>Amount (Thousands)</th> </tr> </thead> <tbody> <tr> <td>2009</td> <td>1,063</td> </tr> <tr> <td>2010</td> <td>0</td> </tr> <tr> <td>2011</td> <td>0</td> </tr> </tbody> </table>	Year	Amount (Thousands)	2009	1,063	2010	0	2011	0															
Year	Amount (Thousands)																							
2009	1,063																							
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<table border="1"> <thead> <tr> <th>Full-time Equivalent</th> <th>2009 Budget</th> <th>2010 Budget</th> <th>2011 Budget</th> </tr> </thead> <tbody> <tr> <td></td> <td></td> <td></td> <td></td> </tr> </tbody> </table>	Full-time Equivalent	2009 Budget	2010 Budget	2011 Budget					<table border="1"> <thead> <tr> <th>Expenditures</th> <th>2009 Actual</th> <th>2010 Budget</th> <th>2010 Estimate</th> <th>2011 Budget</th> </tr> </thead> <tbody> <tr> <td>Other Financing Uses</td> <td>1,063</td> <td></td> <td></td> <td></td> </tr> <tr> <td>Total Expenditures</td> <td>\$1,063</td> <td>\$0</td> <td>\$0</td> <td>\$0</td> </tr> </tbody> </table>	Expenditures	2009 Actual	2010 Budget	2010 Estimate	2011 Budget	Other Financing Uses	1,063				Total Expenditures	\$1,063	\$0	\$0	\$0
Full-time Equivalent	2009 Budget	2010 Budget	2011 Budget																					
Expenditures	2009 Actual	2010 Budget	2010 Estimate	2011 Budget																				
Other Financing Uses	1,063																							
Total Expenditures	\$1,063	\$0	\$0	\$0																				

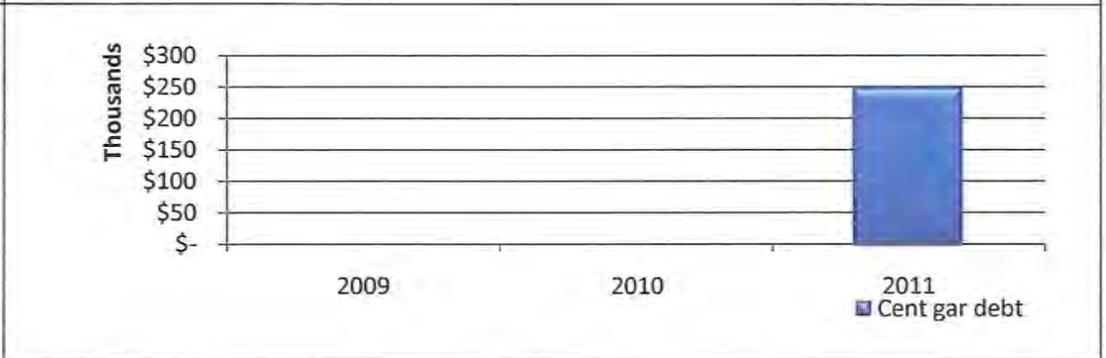
CITY OF SHOREVIEW - 2011 BUDGET

Activity Summary
General obligation cap impr plan bonds

Activity: 701 48130 General obligation cap impr plan bonds
Fund: Central Garage
Function: Debt service

<p>General Description</p> <p>Provide for payments on the 2010 GO Capital Improvement Plan (CIP) bonds. This debt instrument financed the repair and renovation of the maintenance center during 2010.</p> <p>Funding for debt repayment is provided by:</p> <ul style="list-style-type: none"> - Property tax provides 50% - Water fund provides 18% - Sewer fund provides 18% - Surface Water Management fund provides 13% - Street Lighting fund provides 1% 	<p>Objectives</p> <ul style="list-style-type: none"> - Provide timely principal and interest payments - Ensure sufficient fund balance for debt payment through cash flow projections and monitoring of fund activity - Monitor funding sources necessary to support debt payments
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<p>Capital Outlay</p>



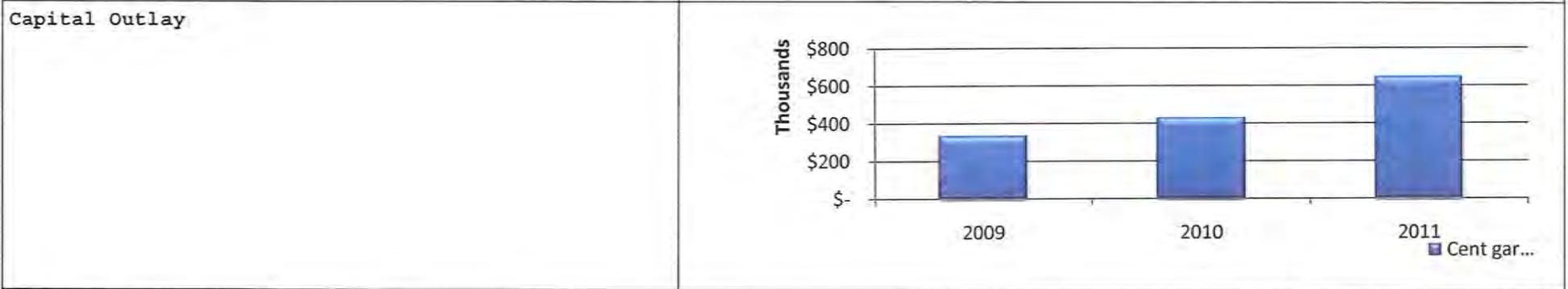
Full-time Equivalent	2009 Budget	2010 Budget	2011 Budget	Expenditures	2009 Actual	2010 Budget	2010 Estimate	2011 Budget
Debt Service							201,004	248,335
Total Expenditures					\$0	\$0	\$201,004	\$248,335

CITY OF SHOREVIEW - 2011 BUDGET

Activity Summary
Depreciation

Activity: 701 49700 Depreciation
Fund: Central Garage
Function: Depreciation

<p>General Description Provide for the periodic replacement, and improvement of internal service assets utilized by the central garage activity. Assets include the maintenance building, vehicles, heavy equipment, and other miscellaneous machinery and equipment.</p>	<p>Objectives</p> <ul style="list-style-type: none"> - Plan for the replacement of all equipment, vehicle and building assets owned by the central garage activity - Provide sufficient funding for annual depreciation expense
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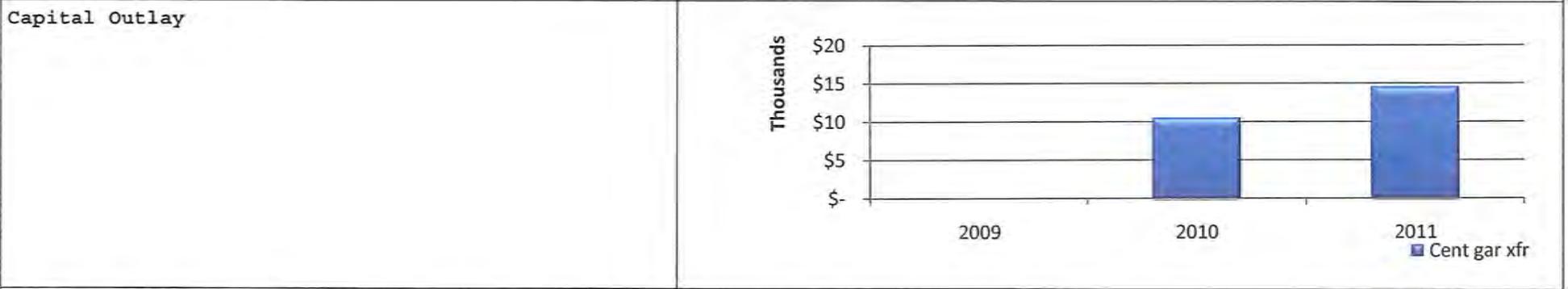
Full-time Equivalent	2009 Budget	2010 Budget	2011 Budget	Expenditures	2009 Actual	2010 Budget	2010 Estimate	2011 Budget
				Personal Services				
				Supplies				
				Contractual Services	334,057	432,000	480,000	646,000
				Capital Outlay				
				Total Expenditures	\$334,057	\$432,000	\$480,000	\$646,000

CITY OF SHOREVIEW - 2011 BUDGET

Activity Summary
Transfers out

Activity: 701 49900 Transfers out
Fund: Central Garage
Function: Transfers out

<p>General Description</p> <p>Provide financial support for various operations or capital costs.</p> <p>The transfer in 2011 supports network equipment and information systems improvements for the maintenance center.</p>	<p>Objectives</p> <ul style="list-style-type: none"> - Provide financial support for the Central Garage share of capital costs paid out of capital project funds.
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Full-time Equivalents	2009 Budget	2010 Budget	2011 Budget	Expenditures	2009 Actual	2010 Budget	2010 Estimate	2011 Budget
				Other Financing Uses		10,500	10,500	14,500
				Total Expenditures	\$0	\$10,500	\$10,500	\$14,500

CITY OF SHOREVIEW - 2011 BUDGET

Short Term Disability Self Insurance Fund
Fund Summary

Fund: 215

Description	2009 Actual	2010 Budget	2010 Estimate	2011 Budget
Revenues				
Charges for services	7,530	7,400	7,500	7,500
Interest earnings	733	1,700	1,000	1,000
Total Revenues	\$8,263	\$9,100	\$8,500	\$8,500
Expenditures				
Operating				
Miscellaneous	7,039	8,000	8,000	8,000
Total Operating	\$7,039	\$8,000	\$8,000	\$8,000
Net Increase (Decrease)	\$1,224	\$1,100	\$500	\$500

The Short Term Disability Self Insurance Fund accounts for premiums charged and expenses incurred in providing short-term disability insurance to employees on a self-insured basis. The monthly premium paid by employees and any benefits paid to employees are accounted for in this fund.

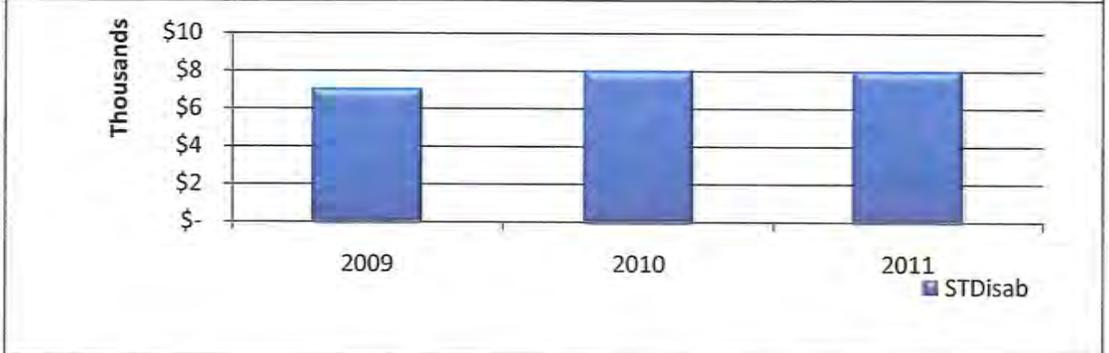
CITY OF SHOREVIEW - 2011 BUDGET

Activity Summary
Short-term disability absences

Activity: 215 47550 Short-term disability absences
Fund: Short Term Disability Self Insurance Fund
Function: Miscellaneous

<p>General Description Provide a self-insured short-term disability plan to City employees. Funding for the short-term disability plan is derived from a monthly premium for each regular full-time employee.</p>	<p>Objectives</p> <ul style="list-style-type: none"> - Establish short-term disability premiums at levels sufficient to offset claims - Monitor claims and premium activity for rate adjustments
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Capital Outlay



Full-time Equivalent	2009 Budget	2010 Budget	2011 Budget	Expenditures	2009 Actual	2010 Budget	2010 Estimate	2011 Budget
				Personal Services	7,039	8,000	8,000	8,000
				Supplies				
				Contractual Services				
				Capital Outlay				
				Total Expenditures	\$7,039	\$8,000	\$8,000	\$8,000

CITY OF SHOREVIEW - 2011 BUDGET

Liability Claims Fund
Fund Summary

Fund: 260

Description	2009 Actual	2010 Budget	2010 Estimate	2011 Budget
Revenues				
Charges for services	70,114	0	0	0
Interest earnings	2,853	3,000	2,800	2,800
Miscellaneous	33,865	20,000	20,000	20,000
Total Revenues	\$106,832	\$23,000	\$22,800	\$22,800
Expenditures				
Operating				
Miscellaneous	90,112	45,000	30,000	30,000
Total Operating	\$90,112	\$45,000	\$30,000	\$30,000
Net Increase (Decrease)	\$16,720	-\$22,000	-\$7,200	-\$7,200

The Liability Claims Fund accounts for losses not covered by insurance deductibles. This fund was created in 1992 by an initial contribution of \$60,000. Dividends received annually from the League of Minnesota Cities Insurance Trust (for the City's liability insurance) are deposited into this fund to maintain a fund balance equal to or greater than \$60,000, the aggregate annual claims limit.

A portion of losses incurred during 2008 (\$70,114) was reimbursed to this fund through interfund charges to the City's operating funds during 2009.

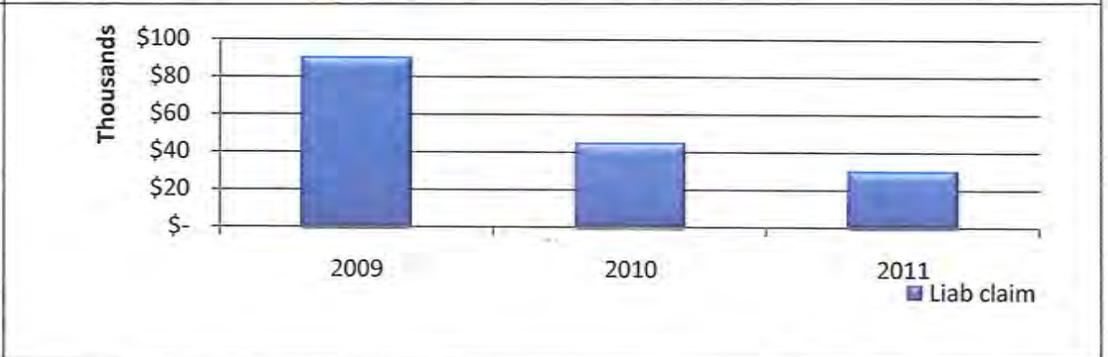
CITY OF SHOREVIEW - 2011 BUDGET

Activity Summary
Unallocated insurance

Activity: 260 47400 Unallocated insurance
Fund: Liability Claims Fund
Function: Miscellaneous

<p>General Description</p> <p>Provide funding for losses not covered by insurance deductibles. This includes general liability, property and other personal injury losses.</p>	<p>Objectives</p> <ul style="list-style-type: none"> - Cover losses not covered by insurance coverage - Prompt processing of claims from individuals and property owners
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Capital Outlay



Full-time Equivalent	2009 Budget	2010 Budget	2011 Budget	Expenditures	2009 Actual	2010 Budget	2010 Estimate	2011 Budget
				Personal Services				
				Supplies				
				Contractual Services	90,112	45,000	30,000	30,000
				Capital Outlay				
				Total Expenditures	\$90,112	\$45,000	\$30,000	\$30,000